

OCTOBER 18, 2006

FINANCIAL RESULTS

Third Quarter 2006

3Q06 Managed Results¹

(\$ in millions)					
	3Q06	\$0/(U)		%0/(U)	
		2Q06	3Q05	2Q06	3Q05
Revenue (FTE) ¹	\$16,229	\$511	\$875	3%	6%
Credit Costs ¹	1,419	365	(693)	35%	(33%)
Expense (ex. Merger Cost) ²	<u>9,603</u>	<u>453</u>	<u>465</u>	<u>5%</u>	<u>5%</u>
Income ex. Merger Costs & Disc. Ops	3,262	(275)	656	(8%)	25%
Merger Costs (after-tax)	30	(23)	(107)	(43%)	(78%)
Income from Discontinued Ops.	65	9	7	16%	12%
Net Income	<u>\$3,297</u>	(\$243)	\$770	(7%)	30%
EPS	<u>\$0.92</u>	(\$0.07)	\$0.21	(7%)	30%
Return on Equity ³	12%	13%	9%		
Return on Equity-Net of GW ³	19%	22%	16%		
Return on Tangible Common Equity ³	<u>21%</u>	24%	19%		

¹ Managed basis presents revenue and credit costs without the effect of credit card securitizations. All references to credit costs refer to managed provision for credit losses.

² Includes impact related to adoption of SFAS 123R of \$104mm in 3Q06 and \$106mm in 2Q06

³ Actual numbers for all periods, not over/under

Investment Bank

(\$ in millions)			
	3Q06	2Q06	3Q05
Revenue	\$4,673	\$489	\$202
Investment Banking Fees	1,419	51	434
Fixed Income Markets	2,370	333	(71)
Equity Markets	612	84	(101)
Credit Portfolio	272	21	(60)
Credit Costs	7	69	53
Expense	3,101	155	224
Net Income	\$976	\$137	(\$92)
<u>Key Statistics¹</u>			
ROE	18%	16%	21%
Overhead Ratio	66%	70%	64%
Comp/Rev	44% ²	45% ²	42%
VAR (\$mm) ³	\$89	\$84	\$86

¹ Actual numbers for all periods, not over/under

² Ratio is calculated excluding effect of SFAS 123R

³ Average Trading and Credit Portfolio VAR

- Net income of \$976mm on record third-quarter revenue of \$4.7bn, our second highest quarterly revenue
 - ROE of 18%
- Record IB fees of \$1.4bn up 44% YoY driven by record debt underwriting and strong advisory fees
- Fixed Income Markets down 3% from record 3Q05 and up 16% from prior quarter, including very strong commodities results
- Solid Equity Markets results
- Credit costs reflect portfolio activity and stable credit quality
- Expense up 8% YoY due to higher performance-based compensation and impact of SFAS 123R

Retail Financial Services

(\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$3,555	(\$224)	(\$35)
Credit Costs ¹	114	14	(264)
Expense	2,139	(120)	(17)
Net Income	\$746	(\$122)	\$90
Regional Banking	744	(20)	181
Mortgage Banking	(83)	(76)	(136)
Auto Finance	85	(26)	45
<u>Key Statistics²</u>			
ROE	21%	24%	19%
Overhead (excl. CDI)	57%	57%	57%

¹ Includes Katrina-related provision of \$250mm in 3Q05

² Actual numbers for all periods, not over/under

- Net income of \$746mm up 14% YoY
 - Excluding Katrina-related provision of \$250mm pre-tax in 3Q05, net income down 8% YoY
 - Results reflect sale of insurance underwriting business in early July 2006
- Successfully completed New York Tri-state consumer conversion
- Completed acquisition of Bank of New York's consumer, small-business and middle-market banking businesses on October 1

Regional Banking

(\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$2,962	(\$101)	\$84
Credit Costs ¹	53	(17)	(244)
Expense	1,611	(135)	(62)
Net Income	\$744	(\$20)	\$181
<u>Key Statistics (\$bn)²</u>			
ROE	29%	30%	24%
Overhead Ratio (excl. CDI)	51%	53%	54%
Checking Accts (MM)	9.3	9.1	8.7
# of Branches	2,677	2,660	2,549
# of ATMs	7,825	7,753	7,136
Total avg deposits	\$187.4	\$187.8	\$174.4
Home equity originations	\$13.3	\$14.0	\$14.3
Avg home equity loans owned	\$78.8	\$76.2	\$71.7
Avg mortgage loans owned	\$47.8	\$47.1	\$46.6
Avg education loans owned	\$8.9	\$8.7	\$2.2

¹ Includes Katrina-related provision of \$230mm in 3Q05

² Actual numbers for all periods, not over/under

- Net income of \$744mm up 32% YoY
 - Excluding Katrina-related provision in 3Q05, net income up 5% YoY
 - Results reflect sale of insurance underwriting business in early July 2006; Approximately \$150mm in revenue and \$125mm in expense in prior quarters
- Branch production statistics YoY
 - Checking accounts up 7%
 - Credit card sales up 66%
 - Mortgage loan sales up 21%
- Average deposits up 7% YoY; Average home equity loans up 10% YoY
- Ex. insurance, revenue up YoY due to higher deposit and loan balances, partially offset by narrower loan and deposit spreads
- Ex. insurance, expense up YoY due to increased net investments and additional expense related to CFS acquisition in 1Q06
- Credit costs reflect stable credit quality

Mortgage Banking & Auto Finance

Mortgage Banking (\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$198	(\$120)	(\$194)
Production	197	(5)	(32)
Net Mortgage Servicing	1	(115)	(162)
Expense	334	5	25
Net Income	(\$83)	(\$76)	(\$136)
<u>Key Statistics (\$bn)¹</u>			
ROE	(19%)	(2%)	13%
Mortgage loan originations	\$28.4	\$31.5	\$39.3
3rd party mortgage loans serviced	\$510.7	\$497.4	\$450.3

¹ Actual numbers for all periods, not over/under

- Production revenue down YoY due to lower originations, partially offset by wider margins
- Net mortgage servicing revenue reflects (\$235)mm valuation adjustment to MSR asset due to changes and refinements to inputs and assumptions in valuation model
- 3rd party loans serviced up 13% YoY

Auto Finance (\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$395	(\$3)	\$75
Credit Costs	61	31	(20)
Expense	194	10	20
Net Income	\$85	(\$26)	\$45
<u>Key Statistics (\$bn)¹</u>			
ROE	14%	19%	6%
Avg loan receivables	\$38.9	\$40.3	\$43.7
Avg lease-related assets	\$3.9	\$4.4	\$6.2
Net charge-off rate	0.64%	0.43%	0.56%

Note: Results include pre-tax loss on transfer of auto loans to held-for-sale of \$43mm and \$20mm Katrina-related provision in 3Q05

- Results reflect improved spreads on lower balances
 - Prior year included loss on loans transferred to held-for-sale and Katrina-related provision
- Originations of \$5.5bn up 8% YoY and 22% QoQ

Card Services (Managed)

(\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$3,646	(\$18)	(\$334)
<i>Rev. adj. for Paymentech</i>	<i>3,646</i>	<i>(18)</i>	<i>(183)</i>
Credit Costs ¹	1,270	239	(563)
Expense	1,253	4	(33)
<i>Exp. adj. for Paymentech</i>	<i>1,253</i>	<i>4</i>	<i>101</i>
Net Income	\$711	(\$164)	\$170
<u>Key Statistics (\$bn)²</u>			
ROE	20%	25%	18%
ROO (pre-tax)	3.14%	4.05%	2.48%
Managed Margin	8.07%	8.66%	8.55%
Net Charge-Off Rate	3.58%	3.28%	4.70%
30-Day Delinquency Rate	3.17%	3.14%	3.39%
Avg Outstandings	\$141.7	\$137.2	\$137.8
EOP Outstandings	\$143.8	\$139.3	\$137.6
Charge Volume	\$87.5	\$84.4	\$76.4
Net Accts Opened (MM)	4.2	24.6	3.0

¹ Includes \$200mm increase in allowance for Hurricane Katrina (\$100mm) and bankruptcy losses (\$100mm) in 3Q05, and \$90mm Katrina-related reserve release in 2Q06

² Actual numbers for all periods, not over/under

³ Adjusted for Paymentech

- Net income of \$711mm up 31% YoY
 - ROO of 3.14%
 - Prior year included \$200mm increase in allowance (Katrina and bankruptcy)
- Avg outstandings of \$142bn up 3% YoY driven by Sears Canada (4Q05) and Kohl's (2Q06) acquisitions and strong new account openings; Avg outstandings up 3% QoQ
- Charge volume up 15% YoY
- Revenue³ down 5% YoY driven by:
 - Attrition of mature, higher spread balances
 - Higher cost of funds on increased promotional, introductory and transactor balances
 - Higher partner payments and rewards expense
 - Partially offset by higher loan balances from acquisitions
- Net charge-offs of \$1.3bn, or 3.58%, up \$159 million from 2Q; expect slight increase in 4Q
- Expense³ up 9% YoY due to Sears Canada and Kohl's acquisitions and increased marketing, partially offset by merger savings

Commercial Banking

(\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$933	(\$16)	\$56
Middle Market	617	(17)	28
Mid-Corporate Banking	160	(1)	19
Real Estate	119	5	5
Other	37	(3)	4
Credit Costs ¹	54	66	100
Expense	500	4	42
Net Income	\$231	(\$52)	(\$53)
<u>Key Statistics (\$bn)²</u>			
ROE	17%	21%	33%
Overhead Ratio	54%	52%	52%
Net Charge-Off Rate	0.16%	(0.02%)	0.05%
Avg Loans & Leases	\$53.4	\$52.4	\$48.0
Avg Liability Balances ³	\$72.0	\$72.6	\$64.8

¹ Includes Katrina-related provision of \$35mm in 3Q05

² Actual numbers for all periods, not over/under

³ Includes deposits and deposits swept to on-balance sheet liabilities

- Net income of \$231mm down 19% YoY
- Loans up 11% YoY driven by solid growth across all businesses; Liability balances up 11% YoY
- Revenue up 6% YoY driven by higher liability balances and loan volumes, partially offset by narrower loan spreads and a shift to lower margin liability products
 - Revenue up across all segments with growth of 13% in Mid-Corporate Banking and 5% in Middle Market
- Credit costs reflect stable credit quality and growth in loan portfolio
- Expense up 9% YoY driven by higher compensation and increased costs related to higher client usage of Treasury Services products
- Completed acquisition of Bank of New York's middle-market business on October 1

Treasury & Securities Services

(\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$1,499	(\$89)	\$119
Treasury Services	697	(5)	27
Worldwide Securities Svcs	802	(84)	92
Expense	1,064	14	65
Net Income	\$256	(\$60)	\$34
<u>Key Statistics¹</u>			
ROE	46%	58%	58%
Pre-tax Margin	27%	32%	25%
TSS Firmwide Revenue	\$2,102	\$2,204	\$1,942
TSS Firmwide OH Ratio	63%	59%	64%
TS Firmwide Revenue	\$1,300	\$1,318	\$1,232
TSS Firmwide Avg Liab Bal (\$bn) ²	\$264.5	\$265.4	\$222.3
Avg Liability Balances (\$bn) ²	\$192.5	\$194.2	\$157.5
Assets under Custody (\$T)	\$12.9	\$11.5	\$10.4

¹ Actual numbers for all periods, not over/under

² Includes deposits and deposits swept to on-balance sheet liabilities

- Net income of \$256mm up 15% YoY
 - Pre-tax margin of 27%
- Liability balances up 22% YoY; Assets under custody up 23% YoY
- Revenue up 9% YoY driven by wider spreads on higher liability balances, new business, organic growth and market appreciation
- Revenue down 6% QoQ due to the absence of 2Q seasonally strong securities lending
- Expense up 7% YoY primarily due to increased client activity, business growth and investment in new product platforms

Asset & Wealth Management

(\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Revenue	\$1,636	\$16	\$187
Credit Costs ¹	(28)	(21)	(9)
Expense	1,115	34	139
Net Income	\$346	\$3	\$31
<u>Key Statistics (\$bn)²</u>			
ROE	39%	39%	52%
Pre-tax Margin	34%	34%	34%
Assets under Supervision	\$1,265	\$1,213	\$1,153
Assets under Management	\$935	\$898	\$828
Average Loans ³	\$26.8	\$25.8	\$26.9
Average Deposits ³	\$51.4	\$51.6	\$41.5

¹ Includes Katrina-related provision of \$3mm in 3Q05

² Actual numbers for all periods, not over/under

³ 3Q06 & 2Q06 do not include the loans and deposits of BrownCo, which were both \$3bn at the time of sale on November 30, 2005

- Net income of \$346mm up 10% YoY driven by higher assets under management, partially offset by sale of BrownCo in 4Q05
- Pre-tax margin of 34%
- Revenue up 13% YoY with double-digit growth in Institutional, Private Bank and Retail client segments
- Assets under management up 13% YoY, including growth in alternative assets of 26%
 - Net AUM inflows of \$22bn in 3Q06 and \$59bn year-to-date

Corporate

Total Corporate (\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Net Income	\$31	\$15	\$590
Net Income ex. Disc. Ops ¹	(34)	6	583
Private Equity	95	(198)	(46)
Treasury	70	417	371
Other Corporate	(169)	(236)	151
Merger Costs	(\$30)	\$23	\$107

Private Equity (\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Net Income	\$95	(\$198)	(\$46)
Private Equity Gains	226	(323)	(87)
EOP Private Equity Portfolio (\$bn) ²	\$5.6	\$5.6	\$5.9
Private Equity as % of Tangible Capital ^{2,3}	8.0%	8.3%	9.5%

¹ Discontinued operations relate to the sale of select corporate trust businesses, with net income of \$65mm in 3Q06, \$56mm in 2Q06 and \$58mm in 3Q05

² Actual numbers for all periods, not over/under

³ Tangible capital represents shareholders equity less goodwill

Treasury (\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Net Income	\$70	\$417	\$371
Net Interest Income	149	253	564
Securities Gains/(Losses)	24	516	67
Avg Treasury Investment Portfolio (\$bn) ²	\$68.6	\$63.7	\$39.4

Other Corporate (\$ in millions)			
	\$ O/(U)		
	3Q06	2Q06	3Q05
Net Income	(\$169)	(\$236)	\$151
Adjustments (after-tax):			
<i>Less: Material Litigation Insurance Recoveries</i>	11	(150)	11
<i>Less: Gain on Sale of Shares in MasterCard IPO</i>	0	(64)	0
Other Corp. ex. Adjustments	(\$180)	(\$22)	\$140

Capital Strength

	3Q06	2Q06	3Q05
Capital/Balance Sheet (\$bn)			
Tier 1 Capital ¹	\$79.8	\$75.0	\$70.7
Risk Weighted Assets ¹	\$925.7	\$884.2	\$866.3
Tier 1 Capital Ratio ¹	8.6%	8.5%	8.2%
Total Capital Ratio ¹	12.1%	12.0%	11.3%
Leverage Ratio ¹	6.3%	5.8%	6.2%
Common Shareholders' Equity less Goodwill	\$70.2	\$67.2	\$62.4
Tangible Common Equity	\$63.5	\$58.5	\$53.6
TCE/Managed RWA ¹	6.4%	6.2%	5.9%
Share Repurchase			
Shares Repurchased (MM)	20.0 ²	17.7	14.4
Purchase Cost (\$MM)	\$900 ²	\$746	\$500

¹ Estimated for 3Q06

² There is \$6.2bn remaining capacity from the \$8bn authorized by the Board in March 2006

3Q06 Summary Assessment

- Continued benefit from favorable credit environment
- Record IB fees and strong markets results
- Card Services - ongoing pressure on balances and revenue
- Retail Financial Services
 - Growth in checking accounts and loans; continued competitive and rate pressures
 - Weak results in Mortgage Banking
- Asset and Wealth Management - solid earnings growth on higher assets under management
- Treasury & Securities Services and Commercial Bank - good growth in business drivers YoY
- Corporate
 - Treasury results ahead of initial projections
 - Other Corporate results on track

Comments on Outlook

- Investment Bank
 - IB fee pipeline strong
 - Trading - continue to build out capabilities but results are market-dependent
 - Credit Costs - will increase over time
- Retail Financial Services - continued modest margin pressure
- Card Services
 - Continuation of trends will keep pressure on margin (%)
 - Credit losses up slightly from 3Q
- Treasury & Securities Services - 3Q a good baseline
- Corporate
 - Treasury goals accomplished; Treasury NII of \$0 +/-
 - Other Corporate and Private Equity tracking to full year objectives
- Other
 - Sale of Corporate Trust - 4Q event
 - RFS and CB - 4Q results will include Bank of New York

Disclaimer

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This presentation includes non-GAAP financial measures, including, for example, financial results that are presented on a managed basis. Reconciliations of these non-GAAP financial measures, as well as explanations of the rationale for using these non-GAAP measures, are provided in JPMorgan Chase's Third Quarter 2006 Earnings Press Release and Earnings Release Financial Supplement.