

## FINANCIAL RESULTS

2Q14

July 15, 2014

## 2Q14 Financial highlights

- 2Q14 net income of \$6.0B and EPS of \$1.46
  - Revenue of \$25.3B<sup>1</sup>, adjusted expense of \$14.8B<sup>2</sup> and ROTCE of 14%<sup>3</sup>
- Fortress balance sheet
  - Basel III Advanced Fully Phased-In Common Equity Tier 1 (“CET1”) of \$161B<sup>4</sup>; ratio of 9.8%<sup>4</sup>
  - Firm Supplementary Leverage Ratio (“SLR”) of 5.4%<sup>5</sup>
- ~\$3B of capital returned to shareholders in 2Q14
  - Repurchased \$1.5B of common equity<sup>6</sup> – \$5.0B capacity remaining for 3Q14-1Q15
  - Increased common dividend to \$0.40 per share
- Core loans up 4% QoQ and 8% YoY<sup>7</sup>
- 2Q14 results included as a significant item \$500mm (after-tax) firmwide legal expense
  - Also included were a number of other less significant items – some positive, some negative
  - Adjusted for all of these items our core performance was \$6B+/-

### \$mm, excluding EPS<sup>1</sup>

	Pretax	Net income <sup>8</sup>	EPS <sup>8</sup>
Firmwide – Legal expense	(\$669)	(\$500)	(\$0.13)

<sup>1</sup> See note 1 on slide 20

<sup>2</sup> See note 2 on slide 20

<sup>3</sup> See note 4 on slide 20

<sup>4</sup> Basel III Advanced Fully Phased-In refers to the capital rules the Firm will be subject to as of January 1, 2019

<sup>5</sup> Estimated; reflects the U.S. Final Leverage Ratio NPR issued on April 8, 2014

<sup>6</sup> The repurchase amount is presented on a trade-date basis

<sup>7</sup> See note 9 on slide 20

<sup>8</sup> Assumes a tax rate of 38% for items that are tax deductible

## 2Q14 Financial results<sup>1</sup>

\$mm, excluding EPS

	2Q14	\$ O/(U)	
		1Q14	2Q13
Revenue (FTE) <sup>1</sup>	\$25,349	\$1,486	(\$609)
Credit costs	692	(158)	645
Expense	15,431	795	(435)
Reported net income/(loss)	\$5,985	\$711	(\$511)
Net income/(loss) applicable to common stockholders	5,573	675	(528)
Reported EPS	1.46	0.18	(0.14)
ROE <sup>2</sup>	11%	10%	13%
ROTCE <sup>2,3</sup>	14	13	17
<i>Memo: Adjusted expense</i> <sup>4</sup>	\$14,762	\$164	(\$426)
<i>Memo: Adjusted expense/revenue</i> <sup>4</sup>	58%		

2Q14 ROE by LOB	
CCB	19%
CIB	13
CB	19
AM	25

- Expect adjusted expense to be \$58B<sup>4</sup>+/- for FY14

<sup>1</sup> See note 1 on slide 20

<sup>2</sup> Actual numbers for all periods, not over/(under)

<sup>3</sup> See note 4 on slide 20

<sup>4</sup> See note 2 on slide 20

## Fortress balance sheet and returns<sup>1</sup>

\$B, except where noted			
	2Q14	1Q14	2Q13
Basel III Advanced Fully Phased-In <sup>2</sup>			
CET1	\$161	\$156	\$148
CET1 ratio	9.8%	9.6%	9.3%
Risk-weighted assets	\$1,640	\$1,637	\$1,587
Firm SLR <sup>3</sup>	5.4%	5.1%	NA
Bank SLR <sup>3</sup>	5.6	5.3	NA
HQLA <sup>4</sup>	\$576	\$538	\$454
Total assets (EOP)	\$2,520	\$2,477	\$2,439
Tangible book value per share	\$43.17	\$41.73	\$39.97

2Q14 Basel III  
Advanced  
Transitional of  
9.8%

- Available resources<sup>5</sup> represent ~20% of Basel III RWA
- Firmwide total credit reserves of \$16.0B; loan loss coverage ratio of 1.69%
- Compliant with Firm LCR<sup>6</sup>

Note: Estimated for 2Q14

<sup>1</sup> See notes on non-GAAP financial measures on slide 20

<sup>2</sup> Basel III Advanced Fully Phased-In refers to the capital rules the Firm will be subject to as of January 1, 2019

<sup>3</sup> Estimated; reflects the U.S. Final Leverage Ratio NPR issued on April 8, 2014

<sup>4</sup> High Quality Liquid Assets ("HQLA") is the estimated amount of assets that qualify for inclusion in the Basel III Liquidity Coverage Ratio ("LCR")

<sup>5</sup> Available resources include Basel III CET1, preferred and trust preferred securities, as well as holding company unsecured long-term debt with remaining maturities greater than 1 year

<sup>6</sup> In the case of U.S. LCR, based on current understanding of the proposed rules

# Consumer & Community Banking<sup>1</sup>

	\$mm		
	2Q14	1Q14	2Q13
		\$ O/(U)	
Net interest income	\$6,963	(\$63)	(\$131)
Noninterest revenue	4,468	1,034	(453)
Revenue	\$11,431	\$971	(\$584)
Expense	6,456	19	(408)
Credit costs	852	36	871
Net income	\$2,443	\$507	(\$646)

## Key drivers/statistics (\$B)<sup>2</sup>

EOP Equity <sup>3</sup>	\$51.0	\$51.0	\$46.0
ROE	19%	15%	27%
Overhead ratio	56	62	57
Average loans <sup>4</sup>	\$395.6	\$396.8	\$411.1
Average deposits	486.1	471.6	453.6
Client investment assets (EOP)	205.2	195.7	171.9
Number of branches	5,636	5,632	5,657
Active mobile customers (000's)	17,201	16,405	14,013

<sup>1</sup> See note 1 on slide 20

<sup>2</sup> Actual numbers for all periods, not over/under

<sup>3</sup> 2014 includes \$3.0B of capital held at the CCB level related to legacy mortgage servicing matters

<sup>4</sup> Includes loans accounted for at fair value and classified as trading assets

<sup>5</sup> Based on the Firm's and peer disclosures as of 1Q14

<sup>6</sup> Per compete.com as of May 2014

<sup>7</sup> Chase ranked #5 for customer satisfaction in originations on an overall basis

<sup>8</sup> Based on Inside Mortgage Finance as of 1Q14

<sup>9</sup> Based on disclosures by peers and internal estimates as of 1Q14

<sup>10</sup> Based on Visa data as of 1Q14

<sup>11</sup> Based on Nilson Report ranking of largest U.S. merchant acquirers for 2013

<sup>12</sup> Based on Nilson data as of 2013

<sup>13</sup> Per 2013 Internet Retailer Top 500 Guide

## Leadership positions

### Consumer & Business Banking

- Deposit growth is among the highest in the industry<sup>5</sup>
- Record client investment assets of \$205B
- #1 in customer satisfaction among the largest U.S. banks for the 2<sup>nd</sup> year in a row, according to J.D. Power and ASCI
- #1 in small business banking customer satisfaction in three of the four regions (West, Midwest and South) by J.D. Power
- #1 most visited banking portal in the U.S.<sup>6</sup>

### Mortgage Banking

- #1 in customer satisfaction among the largest banks for originations by J.D. Power<sup>7</sup>
- #2 mortgage originator<sup>8</sup>
- #2 mortgage servicer<sup>8</sup>

### Card, Merchant Services & Auto

- #1 credit card issuer in the U.S. based on loans outstanding<sup>9</sup>
- #1 global Visa issuer based on consumer and business credit card sales volume<sup>10</sup>
- #1 U.S. co-brand credit card issuer<sup>9</sup>
- #1 wholly-owned merchant acquirer<sup>11</sup>
- Only 5-star rated iPhone mobile application among the largest U.S. banks
- Over \$600B, or ~16% of total U.S. credit and debit purchase volume<sup>12</sup>
- ~50% share of eCommerce volume for the top 500 internet merchants<sup>13</sup>

# Consumer & Community Banking

## Consumer & Business Banking

	\$mm		
		\$ O/(U)	
	2Q14	1Q14	2Q13
Net interest income	\$2,770	\$62	\$156
Noninterest revenue	1,822	150	149
Revenue	\$4,592	\$212	\$305
Expense	3,026	(39)	(16)
Credit costs	66	(10)	(8)
Net income	\$894	\$154	\$196

### Key drivers/statistics (\$B)<sup>1</sup>

EOP Equity	\$11.0	\$11.0	\$11.0
ROE	33%	27%	25%
Average total deposits	\$471.6	\$458.5	\$432.8
Deposit margin	2.23%	2.27%	2.31%
Households (mm)	25.5	25.2	24.7
Business Banking loan originations	\$1.9	\$1.5	\$1.3
Business Banking loan balances (Avg)	19.2	18.9	18.7
Net new investment assets	4.3	4.2	4.3
Client investment assets (EOP)	205.2	195.7	171.9

<sup>1</sup> Actual numbers for all periods, not over/(under)

<sup>2</sup> Includes employees and contractors

### Financial performance

- Net income of \$894mm, up 28% YoY and 21% QoQ
- Net revenue of \$4.6B, up 7% YoY and 5% QoQ
- Expense approximately flat YoY and down 1% QoQ

### Key drivers

- Average total deposits of \$471.6B, up 9% YoY and 3% QoQ
- Deposit margin of 2.23%, down 8 bps YoY and 4 bps QoQ
- Client investment assets up 19% YoY and 5% QoQ
- Added ~800,000 net households, up 3% YoY, reflecting strong customer retention
- Record Business Banking loan originations up 46% YoY and 27% QoQ
- Average Business Banking loans up 3% YoY and 1% QoQ
- Headcount<sup>2</sup> down ~4,900 YoY and ~3,600 YTD

# Consumer & Community Banking

## Mortgage Banking

\$mm	\$ O/(U)		
	2Q14	1Q14	2Q13
<b>Mortgage Production</b>			
Production-related revenue, excl. repurchase (losses)/benefits	\$339	\$47	(\$947)
Production expense <sup>1</sup>	413	(65)	(307)
Income, excl. repurchase (losses)/benefits	(\$74)	\$112	(\$640)
Repurchase (losses)/benefits	137	9	121
<b>Income/(loss) before income tax expense/(benefit)</b>	<b>\$63</b>	<b>\$121</b>	<b>(\$519)</b>
<b>Mortgage Servicing</b>			
Net servicing-related revenue	\$693	(\$20)	(\$77)
Default servicing expense	340	(24)	(135)
Core servicing expense <sup>1</sup>	212	(6)	(28)
Servicing expense	\$552	(\$30)	(\$163)
Income, excl. MSR risk management	141	10	86
MSR risk management	338	739	260
<b>Income/(loss) before income tax expense/(benefit)</b>	<b>\$479</b>	<b>\$749</b>	<b>\$346</b>
<b>Real Estate Portfolios</b>			
Revenue	\$779	(\$58)	(\$129)
Expense	342	(4)	(62)
Net charge-offs <sup>2</sup>	111	(63)	(177)
Change in allowance <sup>2</sup>	(300)	(100)	650
Credit costs	(\$189)	(\$163)	\$473
<b>Income before income tax expense</b>	<b>\$626</b>	<b>\$109</b>	<b>(\$540)</b>
<b>Mortgage Banking net income</b>	<b>\$709</b>	<b>\$595</b>	<b>(\$433)</b>

### Key drivers/statistics (\$B)<sup>3</sup>

EOP Equity	\$18.0	\$18.0	\$19.5
ROE	16%	3%	23%
Mortgage originations <sup>4</sup>	\$16.8	\$17.0	\$49.0
EOP third-party mortgage loans serviced	786.2	803.1	832.0
EOP NCI owned portfolio <sup>5</sup>	116.3	115.0	114.6
ALL/EOP loans <sup>5,6</sup>	2.04%	2.06%	2.85%
Net charge-off rate <sup>2,5,6</sup>	0.38	0.61	1.00

<sup>1</sup> Includes the provision for credit losses

<sup>2</sup> Excludes purchased credit-impaired (PCI) write-offs of \$48mm and \$61mm for 2Q14 and 1Q14, respectively. See note 3 on slide 20

<sup>3</sup> Actual numbers for all periods, not over/(under)

<sup>4</sup> Firmwide mortgage origination volume was \$18.0B, \$18.2B and \$52.0B, for 2Q14, 1Q14 and 2Q13, respectively

<sup>5</sup> Real Estate Portfolios only

<sup>6</sup> Excludes the impact of PCI loans acquired as part of the WaMu transaction. The allowance for loan losses was \$3.7B, \$4.1B and \$5.7B for these loans at the end of 2Q14, 1Q14 and 2Q13, respectively

<sup>7</sup> Includes employees and contractors; 2013 headcount adjusted for ~1,250 reduction effective January 1, 2014

### Financial performance

- Mortgage Production pretax income of \$63mm, down \$519mm YoY
  - Revenue, excluding repurchase, 74% lower YoY primarily on lower volumes; originations down 66% YoY and 1% QoQ
  - Partially offset by lower expenses and repurchase benefit
- Mortgage Servicing pretax income of \$479mm, up \$346mm YoY
  - Net servicing-related revenue of \$693mm, down 10% YoY
  - Servicing expense of \$552mm, down 23% YoY
  - MSR risk management income of \$338mm driven by ~\$220mm of model assumption updates
- Real Estate Portfolios pretax income of \$626mm, down \$540mm YoY
  - Revenue of \$779mm, down 14% YoY
  - Credit cost benefit of \$189mm
    - Net charge-offs of \$111mm<sup>2</sup>
    - Reduction in PCI allowance for loan losses of \$300mm
- Headcount down ~13,000 YoY and ~5,000 YTD<sup>7</sup>

# Consumer & Community Banking

## Card, Merchant Services & Auto

	\$mm		
	2Q14	1Q14	2Q13
		\$ O/(U)	
Revenue	\$4,553	\$42	(\$117)
Expense	2,124	155	136
Net charge-offs	1,027	14	(87)
Change in allowance	(53)	197	497
Credit costs	\$974	\$211	\$410
Net income	\$840	(\$242)	(\$409)
EOP Equity (\$B) <sup>1</sup>	\$19.0	\$19.0	\$15.5
ROE <sup>1</sup>	18%	23%	32%

### Card Services – Key drivers/statistics (\$B)<sup>1</sup>

Average loans	\$123.7	\$123.3	\$122.9
Sales volume <sup>2</sup>	118.0	104.5	105.2
Net revenue rate	12.15%	12.22%	12.59%
Net charge-off rate	2.88	2.93	3.31
30+ day delinquency rate	1.41	1.61	1.69
# of accounts with sales activity (mm) <sup>2</sup>	31.8	31.0	30.0
% of accounts acquired online <sup>2</sup>	54%	51%	53%

### Merchant Services – Key drivers/statistics (\$B)<sup>1</sup>

Merchant processing volume	\$209.0	\$195.4	\$185.0
# of total transactions	9.3	9.1	8.8

### Auto – Key drivers/statistics (\$B)<sup>1</sup>

Average loans	\$52.8	\$52.7	\$50.7
Originations	7.1	6.7	6.8

<sup>1</sup> Actual numbers for all periods, not over/(under)

<sup>2</sup> Excludes Commercial Card

<sup>3</sup> See note 6 on slide 20

## Financial performance

- Net income of \$840mm, down 33% YoY
  - Net income, excluding the reduction in the allowance for loan losses<sup>3</sup>, down 11% YoY
- Revenue of \$4.6B, down 3% YoY
- Credit costs of \$974mm, up 73% YoY driven by lower reserve release, partially offset by lower net charge-offs
- Expense was \$2.1B, up \$136mm, or 7% YoY, largely driven by investments in controls, timing of marketing investment in Credit Card and higher legal expense

## Key drivers

### Card Services

- Average loans of \$123.7B, up 1% YoY and flat QoQ
- Sales volume<sup>2</sup> of \$118.0B, up 12% YoY and 13% QoQ
- Net charge-off rate of 2.88%, down from 3.31% in the prior year and 2.93% in the prior quarter

### Merchant Services

- Merchant processing volume of \$209.0B, up 13% YoY and 7% QoQ
- Transaction volume of 9.3B, up 6% YoY and 2% QoQ

### Auto

- Average loans up 4% YoY and flat QoQ
- Originations up 4% YoY and 6% QoQ



# Corporate & Investment Bank<sup>1</sup>

	\$mm		
		\$ O/(U)	
	2Q14	1Q14	2Q13
Corporate & Investment Bank revenue	\$8,991	\$385	(\$885)
Investment banking fees	1,773	329	56
Treasury Services	1,012	3	(39)
Lending <sup>2</sup>	297	13	(76)
<b>Total Banking</b>	<b>\$3,082</b>	<b>\$345</b>	<b>(\$59)</b>
Fixed Income Markets	3,482	(278)	(596)
Equity Markets	1,165	(130)	(131)
Securities Services	1,137	126	50
Credit Adjustments & Other <sup>3</sup>	125	322	(149)
<b>Total Markets &amp; Investor Services</b>	<b>\$5,909</b>	<b>\$40</b>	<b>(\$826)</b>
Expense	6,058	454	316
Credit costs	(84)	(133)	(78)
<b>Net income</b>	<b>\$1,963</b>	<b>(\$16)</b>	<b>(\$875)</b>

## Key drivers/statistics (\$B)<sup>4</sup>

EOP equity	\$61.0	\$61.0	\$56.5
ROE <sup>5</sup>	13%	13%	20%
Overhead ratio <sup>6</sup>	67	65	58
Comp/revenue <sup>7</sup>	31	33	30
EOP loans	\$108.8	\$104.7	\$110.8
Average client deposits	403.3	412.6	369.1
Assets under custody (\$T)	21.7	21.1	18.9
ALL/EOP loans ex-conduits and trade <sup>8</sup>	1.80%	2.18%	2.35%
Net charge-off/(recovery) rate	(0.02)	0.00	(0.31)
Average VaR (\$mm)	\$43	\$42	\$40

<sup>1</sup> Represents results on a managed basis

<sup>2</sup> Lending revenue includes net interest income, fees, gains or losses on loan sale activity, gains or losses on securities received as part of a loan restructuring and the risk management results related to the credit portfolio (excluding trade finance)

<sup>3</sup> Consists primarily of credit valuation adjustments ("CVA") managed by the credit portfolio group, and FVA (effective fourth quarter 2013) and DVA on OTC derivatives and structured notes. Results are presented net of associated hedging activities and net of CVA and FVA amounts allocated to Fixed Income Markets and Equity Markets

<sup>4</sup> Actual numbers for all periods, not over/under

<sup>5</sup> Calculated based on average equity; period-end equity and average equity are the same. Return on equity excluding DVA, a non-GAAP financial measure, was 19% for 2Q13

<sup>6</sup> Overhead ratio excluding DVA, a non-GAAP financial measure, was 60% for 2Q13

<sup>7</sup> Compensation expense as a percentage of total net revenue excluding DVA, a non-GAAP financial measure, was 31% for 2Q13

<sup>8</sup> ALL/EOP loans as reported was 1.11%, 1.23% and 1.21% for 2Q14, 1Q14 and 2Q13, respectively

<sup>9</sup> Pro forma results exclude DVA in 2Q13; 2014 reported results include FVA/DVA, net of hedges

	Pro forma results (\$mm) <sup>9</sup>		
		\$ O/(U)	
	2Q14	1Q14	2Q13
Corporate & Investment Bank revenue	\$8,991	\$385	(\$530)
Total Banking	3,082	345	(59)
Total Markets & Investor Services	5,909	40	(471)
<b>Net income</b>	<b>\$1,963</b>	<b>(\$16)</b>	<b>(\$655)</b>
ROE <sup>4</sup>	13%	13%	19%
Overhead ratio <sup>4</sup>	67	65	60
Comp/revenue <sup>4</sup>	31	33	31

## Financial performance

- Net income of \$2.0B on revenue of \$9.0B
  - ROE of 13%, as reported, compared to 19%, ex DVA, in 2Q13
- Banking revenue
  - IB fees of \$1.8B, up 3% YoY, driven by higher advisory and equity underwriting fees, partially offset by lower debt underwriting fees
    - Ranked #1 in Global IB fees for YTD14
  - Treasury Services revenue of \$1.0B, down 4% YoY, primarily driven by lower trade finance revenue, as well as the impact of business simplification initiatives
  - Lending revenue of \$297mm, down 20% YoY, primarily on lower NII
- Markets & Investor Services revenue
  - Markets revenue of \$4.6B, down 14% YoY, primarily driven by:
    - Fixed Income Markets of \$3.5B, down 15% YoY, on historically low levels of volatility and lower client activity across products
    - Equity Markets of \$1.2B, down 10% YoY, primarily due to lower derivatives revenue
  - Securities Services revenue of \$1.1B, up 5% YoY, primarily driven by higher NII on increased deposits
  - Credit Adjustments & Other gain of \$125mm driven by net FVA/DVA
- Expense of \$6.1B, up 6% YoY, driven by higher noncompensation expense
  - 2Q14 includes ~\$300mm of legal expense and ~\$300mm of costs related to business simplification

# Commercial Banking<sup>1</sup>

	\$mm		
	2Q14	\$ O/(U)	
		1Q14	2Q13
Revenue	\$1,701	\$50	(\$27)
Middle Market Banking	709	11	(68)
Corporate Client Banking	477	31	33
Commercial Term Lending	307	(1)	(8)
Real Estate Banking	129	13	16
Other	79	(4)	–
Expense	675	(11)	23
Credit costs	(67)	(72)	(111)
<b>Net income</b>	<b>\$658</b>	<b>\$80</b>	<b>\$37</b>
<b>Key drivers/statistics (\$B)<sup>2</sup></b>			
EOP equity	\$14.0	\$14.0	\$13.5
ROE	19%	17%	18%
Overhead ratio	40	42	38
Average loans	\$140.8	\$137.7	\$131.6
EOP loans	142.3	138.9	130.9
Average client deposits	200.0	202.9	195.2
Allowance for loan losses	2.6	2.7	2.7
Nonaccrual loans	0.4	0.5	0.5
Net charge-off/(recovery) rate <sup>3</sup>	(0.07)%	(0.04)%	0.03%
ALL/loans <sup>3</sup>	1.87	1.95	2.06

<sup>1</sup> See notes 1 and 10 on slide 20

<sup>2</sup> Actual numbers for all periods, not over/(under)

<sup>3</sup> Loans held-for-sale and loans at fair value were excluded when calculating the loan loss coverage ratio and net charge-off/(recovery) rate

<sup>4</sup> CB's Commercial & Industrial (C&I) grouping includes certain client segments (Middle Market, which includes Government, Nonprofit & Healthcare Clients; and Corporate Client Banking (CCB)) and will not align with regulatory definitions

<sup>5</sup> CB's Commercial Real Estate (CRE) grouping is internally defined to include certain client segments (Real Estate Banking, Commercial Term Lending and Community Development Banking) and will not align with regulatory definitions

## Financial performance

- Net income of \$658mm, up 6% YoY and 14% QoQ
- Revenue of \$1.7B, down 2% YoY and up 3% QoQ
- Expense of \$675mm, up 4% YoY, largely reflecting higher investment in controls
- Credit cost benefit of \$67mm
  - Net recovery rate of 7 bps; 6<sup>th</sup> consecutive quarter of net recoveries or single-digit net charge-off rate
  - Excluding recoveries, charge-off rate of 1 bp
- EOP loan balances up 9% YoY and 2% QoQ
  - C&I<sup>4</sup> loans up 3% QoQ
  - CRE<sup>5</sup> loans up 2% QoQ
- Average client deposits of \$200B, up 2% YoY and down 1% QoQ

# Asset Management<sup>1</sup>

	\$mm		
		\$ O/(U)	
	2Q14	1Q14	2Q13
Revenue	\$2,956	\$178	\$231
Private Banking	1,556	47	77
Institutional	571	71	3
Retail	829	60	151
Expense	2,062	(13)	170
Credit costs	1	10	(22)
Net income	\$552	\$111	\$52
<b>Key drivers/statistics (\$B)<sup>2</sup></b>			
EOP equity	\$9.0	\$9.0	\$9.0
ROE	25%	20%	22%
Pretax margin <sup>3</sup>	30	26	30
Assets under management (AUM)	\$1,707	\$1,648	\$1,470
Client assets	2,473	2,394	2,157
Average loans	98.7	95.7	83.6
EOP loans	100.9	96.9	86.0
Average deposits	147.7	149.4	136.6

<sup>1</sup> See note 1 on slide 20

<sup>2</sup> Actual numbers for all periods, not over/(under)

<sup>3</sup> See note 10 on slide 20

## Financial performance

- Net income of \$552mm, up 10% YoY and 25% QoQ
- Revenue of \$3.0B, up 8% YoY and 6% QoQ
- Expense of \$2.1B, up 9% YoY and down 1% QoQ, primarily due to continued investment in controls and growth
- Record AUM of \$1.7T, up 16% YoY and 4% QoQ
- AUM net inflows for the quarter of \$23B, driven by record net inflows of \$34B to long-term products and net outflows of \$11B from liquidity products
- Record client assets of \$2.5T, up 15% YoY and 3% QoQ
- Record EOP loan balances of \$100.9B, up 17% YoY and 4% QoQ
- Average deposit balances of \$147.7B, up 8% YoY and down 1% QoQ
- Strong investment performance
  - 69% of mutual fund AUM ranked in the 1<sup>st</sup> or 2<sup>nd</sup> quartiles over 5 years

## Corporate/Private Equity<sup>1</sup>

	\$mm		
	2Q14	\$ O/(U)	
		1Q14	2Q13
Private Equity	\$7	(\$208)	(\$205)
Treasury and CIO	(46)	48	383
Other Corporate	408	189	743
<b>Net income/(loss)</b>	<b>\$369</b>	<b>\$29</b>	<b>\$921</b>

<sup>1</sup> See note 1 on slide 20

## Financial performance

### Private Equity

- Private Equity net income of \$7mm
- Private Equity portfolio of \$5.8B

### Treasury and CIO

- Treasury and CIO net loss of \$46mm, compared to a net loss of \$94mm in 1Q14
  - Negative NII of \$10mm, compared to negative NII of \$87mm for 1Q14

### Other Corporate

- Noninterest expense includes legal expense of \$227mm (pretax)
- Includes over \$200mm net income benefit from tax adjustments

# Outlook

## Selected outlook items (\$mm, unless otherwise noted)

LOB	Line item	2Q14	FY2013	Current management outlook
		Actual	Actual	
Firmwide	Firmwide adjusted expense (\$B) <sup>1</sup>	\$14.8	\$59.0	■ Expect \$58B+/- adjusted expense for FY14; final firmwide expense will be affected by performance-related compensation for FY14
	CCB, excl. MB, expense	\$5,150	\$20,240	■ Expect CCB, excluding MB, expense to increase by approximately 1% for FY14 vs. FY13, in-line with previous guidance
	CB expense	\$675	\$2,610	■ Expect expense of a little less than \$700mm for 3Q14
	AM expense	\$2,062	\$8,016	■ Expect AM expense to increase modestly in 3Q14 vs. 2Q14
CCB	Production-related pretax income, excl. repurchase	(\$74)	\$494	■ Expect small negative Production pretax income in 3Q14 – market dependent
	Servicing-related net revenue <sup>2</sup>	\$693	\$2,869	■ Expect Servicing revenue to be \$600mm +/- in 3Q14
	Reduction in NCI Real Estate Portfolios allowance for loan losses	\$0	(\$2,300)	■ Expect a \$500mm to \$1B reduction over the next couple of years, as the credit quality of the portfolio continues to improve
	Card revenue rate	12.15%	12.49%	■ Expect net revenue rate to be at the lower end of the 12.0-12.5% guidance – with fluctuations by quarter due to seasonality
	Reduction in Card allowance for loan losses	\$0	(\$1,706)	■ Do not expect any significant reductions in the Card allowance for loan losses – based on the current credit environment
CIB	Fixed Income & Equities revenue (Markets revenue)	\$4,647	\$20,226	■ Expect current environment to persist into 3Q14 with normal seasonal trends
	Securities Services revenue	\$1,137	\$4,082	■ Expect Securities Services revenue to decrease by approximately \$100mm in 3Q14 vs. 2Q14 – due to seasonality
	Treasury Services revenue	\$1,012	\$4,135	■ Expect TS revenue to be flat vs. 2Q14, at approximately \$1B in 3Q14 – primarily due to the impact of business simplification and lower trade finance balances and spreads
AM	Pretax margin	30%	29%	■ Expect FY14 pretax margin and ROE to be lower than 2Q14 – as the business continues to invest in both infrastructure and controls – as well as select front office hiring – but on track to deliver TTC targets for FY15
	ROE	25%	23%	

<sup>1</sup> See note 2 on slide 20

<sup>2</sup> This line item is net of changes in the MSR asset fair value due to collection/realization of expected cash flows; plus net interest income

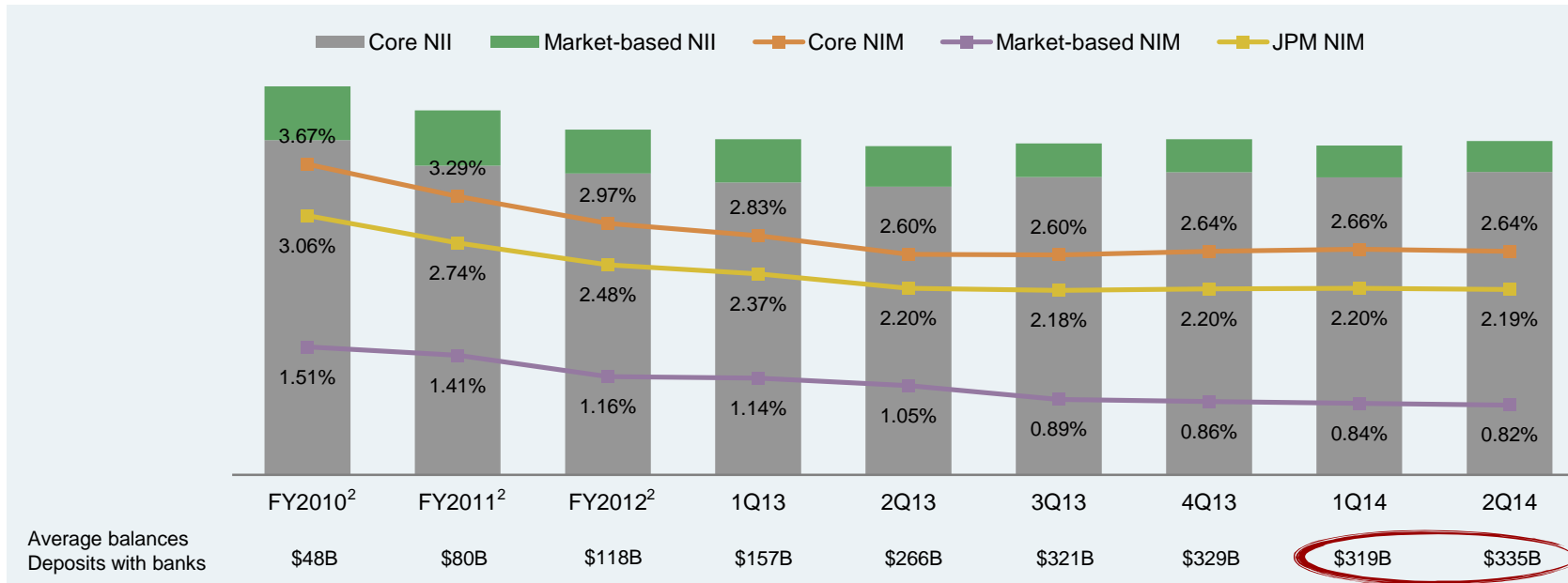
# Agenda

Page

Appendix	13
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# Core net interest margin<sup>1</sup>

## Net interest income trend



## Comments

- Firm and core NIM down 1 bp and 2 bps, respectively, QoQ primarily due to:
  - Lower loan yields
  - Partially offset by lower long-term debt yields

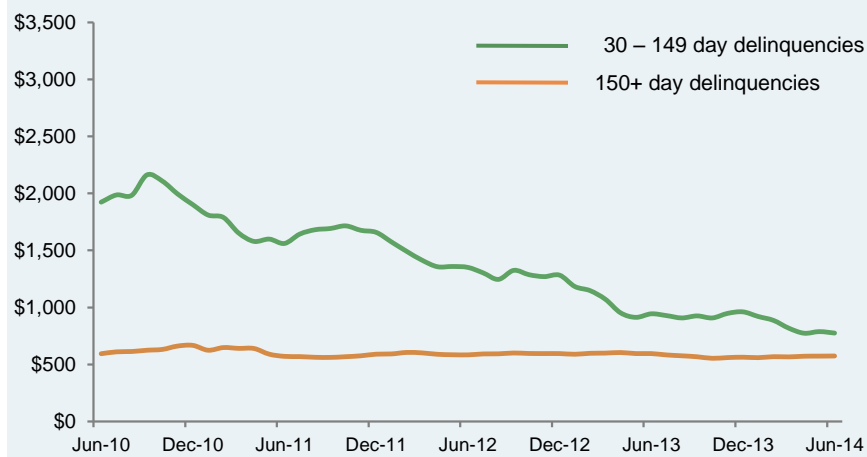
- Firm and core NII up QoQ, driven by:
  - Higher securities portfolio balances
  - Lower long-term debt expense
  - Higher loan balances
  - Partially offset by lower loan yields

<sup>1</sup> See note 7 on slide 20

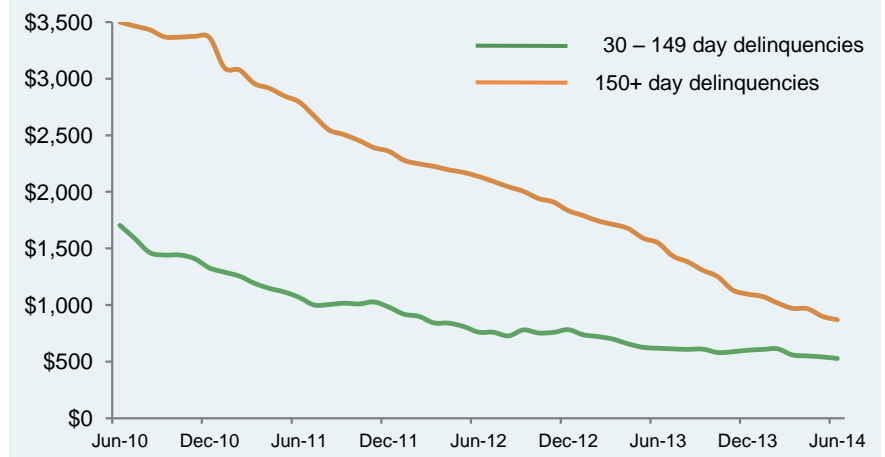
<sup>2</sup> The core and market-based NII presented for FY2010, FY2011 and FY2012 represent their quarterly averages (e.g., total for the year divided by 4); the yield for all periods represent the annualized yield

# Consumer credit – Delinquency trends<sup>1</sup>

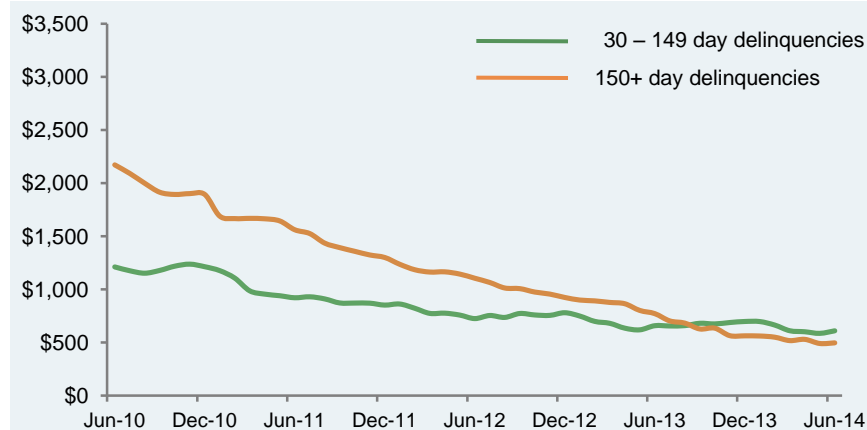
Home equity delinquency trend (\$mm)



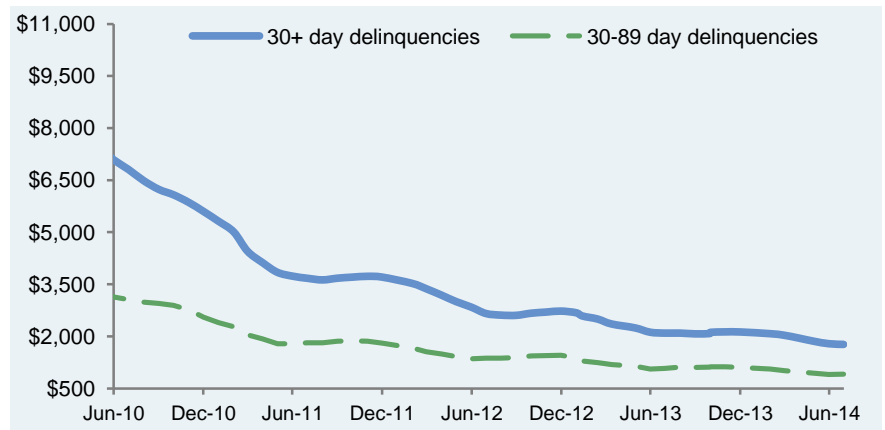
Prime mortgage delinquency trend (\$mm)



Subprime mortgage delinquency trend (\$mm)



Credit card delinquency trend (\$mm)



Note: Prime and Subprime mortgages exclude held-for-sale, Asset Management and government-insured loans  
<sup>1</sup> Excluding purchased credit-impaired loans

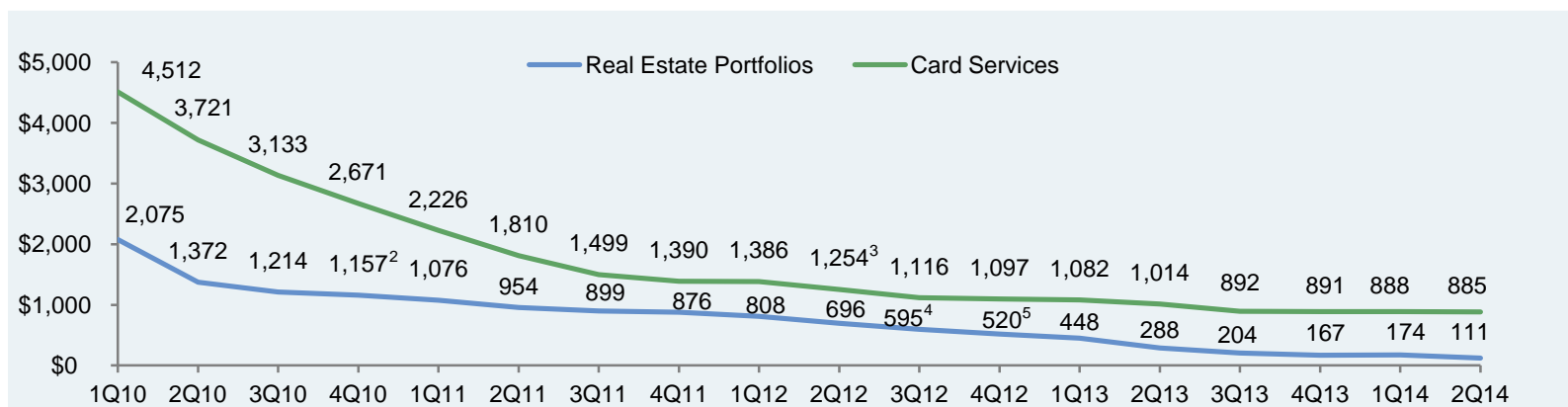


## Real Estate Portfolios and Card Services – Coverage ratios

### Real Estate Portfolios and Card Services credit data (\$mm)

	2Q14	1Q14	2Q13	O/(U) 2Q13
<b>Real Estate Portfolios (NCI)</b>				
Net charge-offs	\$111	\$174	\$288	(\$177)
NCO rate	0.38%	0.61%	1.00%	(62) bps
Allowance for loan losses	\$2,368	\$2,368	\$3,268	(\$900)
LLR/annualized NCOs <sup>1</sup>	533%	340%	284%	
<b>Card Services</b>				
Net charge-offs	\$885	\$888	\$1,014	(\$129)
NCO rate	2.88%	2.93%	3.31%	(43) bps
Allowance for loan losses	\$3,594	\$3,591	\$4,445	(\$851)
LLR/annualized NCOs <sup>1</sup>	102%	101%	110%	

### NCOs (\$mm)



<sup>1</sup> Net charge-offs annualized (NCOs are multiplied by 4)

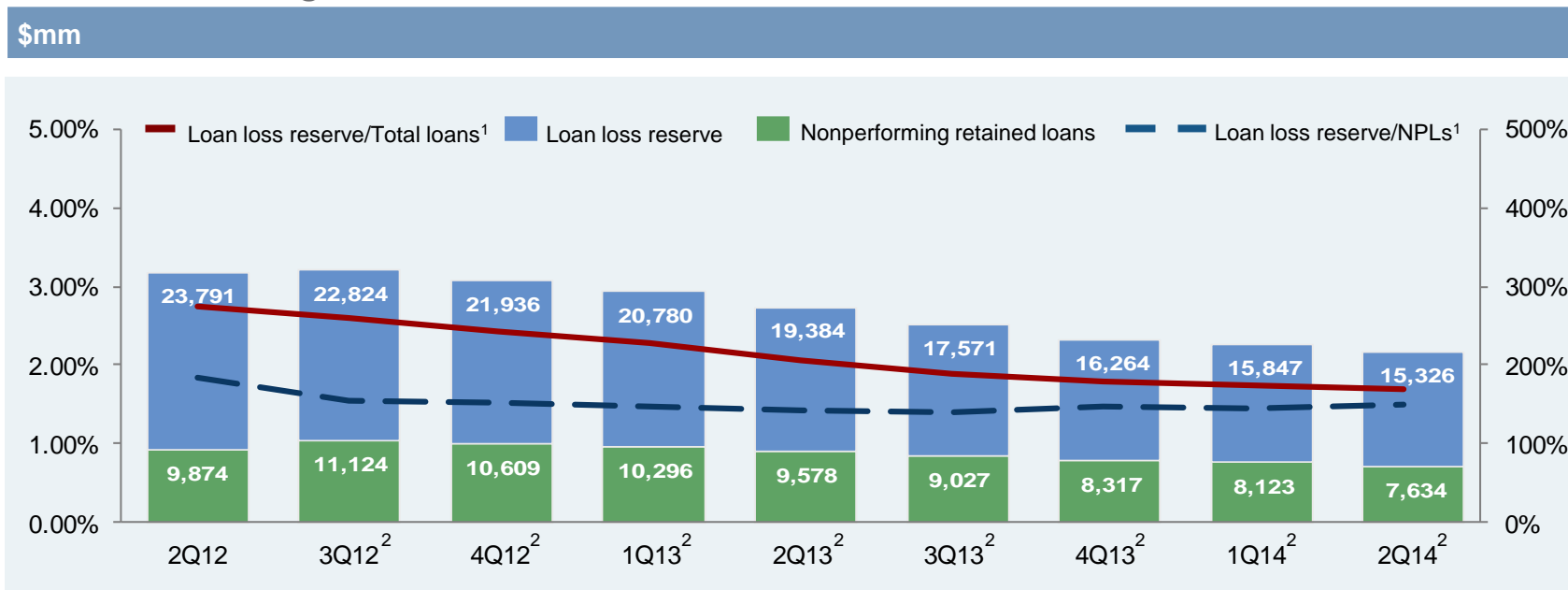
<sup>2</sup> 4Q10 adjusted net charge-offs exclude a one-time \$632mm adjustment related to the timing of when the Firm recognizes charge-offs on delinquent loans

<sup>3</sup> 2Q12 adjusted net charge-offs for Card Services were \$1,254mm or 4.03%; excluding the effect of a change in charge-off policy for troubled debt restructurings, 2Q12 reported net charge-offs were \$1,345mm or 4.32%

<sup>4</sup> 3Q12 adjusted net charge-offs for Real Estate Portfolios exclude the effect of an incremental \$825mm of net charge-offs based on regulatory guidance

<sup>5</sup> 4Q12 adjusted net charge-offs for Real Estate Portfolios reflects a full quarter of normalized Chapter 7 Bankruptcy discharge activity, which exclude one-time adjustments related to the adoption of Chapter 7 Bankruptcy discharge regulatory guidance

## Firmwide – Coverage ratios



### JPM credit summary

	2Q14	1Q14	2Q13
<b>Consumer, ex. credit card</b>			
LLR/Total loans	1.68%	1.71%	2.16%
LLR/NPLs <sup>2</sup>	58	55	58
<b>Credit Card</b>			
LLR/Total loans	2.86%	2.96%	3.58%
<b>Wholesale</b>			
LLR/Total loans	1.24%	1.32%	1.38%
LLR/NPLs	549	546	424
<b>Firmwide</b>			
LLR/Total loans	1.69%	1.75%	2.06%
LLR/NPLs (ex. credit card) <sup>2</sup>	105	100	96
LLR/NPLs <sup>2</sup>	152	145	143

### Comments

- \$15.3B of loan loss reserves at June 30, 2014, down \$4.1B from \$19.4B in the prior year, reflecting improved portfolio credit quality
- Loan loss coverage ratio of 1.69%<sup>1</sup>

<sup>1</sup> See note 2 on slide 20

<sup>2</sup> NPLs at 2Q14, 1Q14, 4Q13, 3Q13, 2Q13, 1Q13, 4Q12 and 3Q12 include \$1.9B \$2.0B \$2.0B, \$1.9B, \$1.9B, \$1.9B, \$1.8B and \$1.7B, respectively, in accordance with regulatory guidance requiring loans discharged under Chapter 7 bankruptcy and not reaffirmed by the borrower, regardless of their delinquency status to be reported as nonaccrual loans. In addition the Firm's policy is generally to exempt credit card loans from being placed on nonaccrual status as permitted by regulatory guidance

## Corporate & Investment Bank – Key metrics & leadership positions

### Corporate & Investment Bank

(\$B)	LTM <sup>1</sup>	FY2013	FY2012	FY2011
International revenue	\$15.9	\$16.5	\$16.3	\$17.1
International deposits (Avg) <sup>2</sup>	228.8	213.5	189.6	180.1
International loans (EOP)	63.6	59.9	67.7	67.0
Gross CIB revenue from CB	4.3	4.1	4.0	3.7

### Banking

Global IB fees (Dealogic)	#1	#1	#1	#1
TS firmwide revenue <sup>3</sup>	\$6.9	\$6.9	\$6.9	\$6.4
Combined Fedwire/CHIPS volume	#1	#1	#1	#1
International electronic funds transfer volume (mm) <sup>4</sup>	394.7	325.5	304.8	250.5

### Markets & Investor Services

International AUC (\$T, EOP)	\$9.9	\$9.2	\$8.3	\$7.1
All-America Institutional Investor research rankings	NA	#1	#1	#1

Note: LTM rankings included as available. All-America Institutional Investor research rankings are as of October of their respective year

<sup>1</sup> Last twelve months

<sup>2</sup> International client deposits and other third party liabilities

<sup>3</sup> Includes TS product revenue reported in other LOBs related to customers who are also customers of those LOBs

<sup>4</sup> International electronic funds transfer represents volume over the period and includes non-U.S. dollar Automated Clearing House ("ACH") and clearing volume

<sup>5</sup> 2Q14 volume; per Federal Reserve, 2002-2013

<sup>6</sup> 1Q14 rank of JPM Markets revenue of 10 leading competitors based on reported information, excluding DVA

### Comments

#### Corporate & Investment Bank

- 50% of revenue is international for LTM 2Q14
- International deposits increased 27% from FY2011 driven by growth across regions

#### Banking

- Maintained #1 ranking in Global IB fees
- #1 in combined Fedwire and CHIPS volume<sup>5</sup>
- LTM 2Q14 total international electronic funds transfer volume up 21% from FY13

#### Markets & Investor Services

- #1 in Total Markets revenue share of top 10 investment banks<sup>6</sup>
- International AUC up 39% from FY2011; represents 46% of total AUC at 2Q14
- JPM ranked #1 for FY2013/12/11 for both All-America Fixed Income Research and Equity Research

# IB League Tables

## League table results – wallet share

	1H14		FY2013	
	Rank	Share	Rank	Share
<i>Based on fees<sup>1</sup>:</i>				
<b>Global Debt, Equity &amp; Equity-related</b>	<b>1</b>	<b>7.4%</b>	<b>1</b>	<b>8.3%</b>
US Debt, Equity & Equity-related	1	10.6%	1	11.4%
<b>Global Long-term Debt<sup>2</sup></b>	<b>1</b>	<b>8.0%</b>	<b>1</b>	<b>8.2%</b>
US Long-term Debt	1	11.7%	1	11.6%
<b>Global Equity &amp; Equity-related<sup>3</sup></b>	<b>3</b>	<b>6.9%</b>	<b>2</b>	<b>8.4%</b>
US Equity & Equity-related	4	9.3%	1	11.4%
<b>Global M&amp;A<sup>4</sup></b>	<b>2</b>	<b>8.8%</b>	<b>2</b>	<b>7.7%</b>
US M&A	2	10.8%	2	8.8%
<b>Global Loan Syndications</b>	<b>1</b>	<b>9.6%</b>	<b>1</b>	<b>9.9%</b>
US Loan Syndications	1	12.9%	1	13.9%
<b>Global IB fees<sup>1,5</sup></b>	<b>1</b>	<b>8.2%</b>	<b>1</b>	<b>8.5%</b>

## League table results – volumes

	1H14		FY2013	
	Rank	Share	Rank	Share
<i>Based on volumes<sup>6</sup>:</i>				
<b>Global Debt, Equity &amp; Equity-related</b>	<b>1</b>	<b>6.8%</b>	<b>1</b>	<b>7.3%</b>
US Debt, Equity & Equity-related	1	11.8%	1	11.9%
<b>Global Long-term Debt<sup>2</sup></b>	<b>1</b>	<b>6.7%</b>	<b>1</b>	<b>7.2%</b>
US Long-term Debt	1	11.3%	1	11.7%
<b>Global Equity &amp; Equity-related<sup>3</sup></b>	<b>2</b>	<b>7.3%</b>	<b>2</b>	<b>8.2%</b>
US Equity & Equity-related	4	10.4%	2	12.1%
<b>Global M&amp;A Announced<sup>4</sup></b>	<b>4</b>	<b>21.5%</b>	<b>2</b>	<b>23.1%</b>
US M&A Announced	4	29.6%	2	35.3%
<b>Global Loan Syndications</b>	<b>1</b>	<b>10.4%</b>	<b>1</b>	<b>9.9%</b>
US Loan Syndications	1	18.6%	1	17.6%

Source: Dealogic

<sup>1</sup> Reflects ranking of fees and market share

<sup>2</sup> Long-term debt rankings include investment-grade, high-yield, supranational, sovereigns, agencies, covered bonds, asset-backed securities ("ABS") and mortgage-backed securities ("MBS"); and exclude money market, short-term debt and U.S. municipal securities

<sup>3</sup> Global Equity and equity-related ranking includes rights offerings and Chinese A-Shares

<sup>4</sup> Announced M&A and M&A reflects the removal of any withdrawn transactions. U.S. announced M&A volumes represent any U.S. involvement ranking. US M&A wallet represents wallet from client parents based in the U.S.

<sup>5</sup> Global Investment Banking fees rankings exclude money market, short-term debt and shelf deals

<sup>6</sup> Rankings reflect transaction volume rank and market share. Global announced M&A is based on transaction value at announcement; because of joint M&A assignments, M&A market share of all participants will add up to more than 100%. All other transaction volume-based rankings are based on proceeds, with full credit to each book manager/equal if joint

# Notes

## Notes on non-GAAP financial measures

1. In addition to analyzing the Firm's results on a reported basis, management reviews the Firm's results and the results of the lines of business on a "managed" basis, which is a non-GAAP financial measure. The Firm's definition of managed basis starts with the reported U.S. GAAP results and includes certain reclassifications to present total net revenue for the Firm (and each of the business segments) on a fully taxable-equivalent ("FTE") basis. Accordingly, revenue from investments that receive tax credits and tax exempt securities is presented in the managed results on a basis comparable to taxable securities and investments. This non-GAAP financial measure allows management to assess the comparability of revenue arising from both taxable and tax-exempt sources. The corresponding income tax impact related to tax-exempt items is recorded within income tax expense. These adjustments have no impact on net income as reported by the Firm as a whole or by the lines of business.
2. Adjusted expense, a non-GAAP financial measure, excludes firmwide legal expense and expense related to foreclosure-related matters ("FRM"). Management believes this information helps investors understand the effect of these items on reported results and provides an alternate presentation of the Firm's performance.
3. The ratio of the allowance for loan losses to end-of-period loans excludes the following: loans accounted for at fair value and loans held-for-sale; purchased credit-impaired ("PCI") loans; and the allowance for loan losses related to PCI loans. Additionally, Real Estate Portfolios net charge-offs and net charge-off rates exclude the impact of PCI loans.
4. Tangible common equity ("TCE"), return on tangible common equity ("ROTCE") and tangible book value per share ("TBVPS"), are each non-GAAP financial measures. TCE represents the Firm's common stockholders' equity (i.e., total stockholders' equity less preferred stock) less goodwill and identifiable intangible assets (other than MSR's), net of related deferred tax liabilities. ROTCE measures the Firm's earnings as a percentage of TCE. TBVPS represents the Firm's tangible common equity divided by period-end common shares. TCE, ROTCE, and TBVPS are meaningful to the Firm, as well as analysts and investors in assessing the Firm's use of equity and are used in facilitating comparisons of the Firm with competitors.
5. Common Equity Tier 1 ("CET1") capital, risk-weighted assets ("RWA") and the CET1 ratio under the Basel III Advanced Fully Phased-In rules, and the U.S. proposed supplementary leverage ratio ("SLR") are each non-GAAP financial measures. These measures are used by management, bank regulators, investors and analysts to assess and monitor the Firm's capital position. For additional information on these measures, see Regulatory capital on pages 161-165 of JPMorgan Chase & Co.'s Annual Report on Form 10-K for the year ended December 31, 2013, and on pages 63-68 of the Firm's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014.
6. Within Consumer & Community Banking, Card, Merchant Services and Auto presents its change in net income excluding the change in the allowance for loan losses (assuming a tax rate of 38%). This non-GAAP financial measure is used by management to facilitate a more meaningful comparison with prior periods.
7. In addition to reviewing JPMorgan Chase's net interest income on a managed basis, management also reviews core net interest income to assess the performance of its core lending, investing (including asset-liability management) and deposit-raising activities (which excludes the impact of Corporate & Investment Bank's ("CIB") market-based activities). The core net interest income data presented are non-GAAP financial measures due to the exclusion of CIB's market-based net interest income and the related assets. Management believes this exclusion provides investors and analysts a more meaningful measure by which to analyze the non-market-related business trends of the Firm and provides a comparable measure to other financial institutions that are primarily focused on core lending, investing and deposit-raising activities.
8. The CIB provides certain non-GAAP financial measures, as such measures are used by management to assess the underlying performance of the business and for comparability with peers:
  - The ratio of the allowance for loan losses to end-of-period loans is calculated excluding the impact of consolidated Firm-administered multi-seller conduits and trade finance loans, to provide a more meaningful assessment of CIB's allowance coverage ratio.
  - Prior to January 1, 2014, the CIB provided several non-GAAP financial measures excluding the impact of FVA (effective fourth quarter 2013) and DVA on: net revenue, net income, and compensation, overhead and return on equity ratios. Beginning in the first quarter 2014, the Firm does not exclude FVA and DVA from its assessment of business performance; however, the Firm continues to present these non-GAAP measures for the periods prior to January 1, 2014, as they reflected how management assessed the underlying business performance of the CIB in those prior periods.

## Additional notes on financial measures

9. Core loans include loans considered central to the Firm's ongoing businesses; core loans exclude runoff portfolios, discontinued portfolios and portfolios the Firm has an intent to exit.
10. Pretax margin represents income before income tax expense divided by total net revenue, which is, in management's view, a comprehensive measure of pretax performance derived by measuring earnings after all costs are taken into consideration; it is, therefore, another basis that management uses to evaluate the performance of AM against the performance of its peers.

## Forward-looking statements

*This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based on the current beliefs and expectations of JPMorgan Chase & Co.'s management and are subject to significant risks and uncertainties. Actual results may differ from those set forth in the forward-looking statements. Factors that could cause JPMorgan Chase & Co.'s actual results to differ materially from those described in the forward-looking statements can be found in JPMorgan Chase & Co.'s Annual Report on Form 10-K for the year ended December 31, 2013, and Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, which have been filed with the Securities and Exchange Commission and are available on JPMorgan Chase & Co.'s website (<http://investor.shareholder.com/jpmorganchase>), and on the Securities and Exchange Commission's website ([www.sec.gov](http://www.sec.gov)). JPMorgan Chase & Co. does not undertake to update the forward-looking statements to reflect the impact of circumstances or events that may arise after the date of the forward-looking statements.*