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Retired Deputy Head of Risk Management
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(Financial services)

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(Aerospace)

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(Diversified investments)

Stephen B. Burke ^{2,3}

Chief Executive Officer
NBCUniversal, LLC
(Television and entertainment)

James S. Crown ⁵

President
Henry Crown and Company
(Diversified investments)

Jamie Dimon

Chairman and
Chief Executive Officer
JPMorgan Chase & Co.

Timothy P. Flynn ^{4,5}

Retired Chairman
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Chairman and Chief Executive Officer
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(Real estate development)

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Retired Vice Chairman of
General Electric Company
and Retired Chairman
and Chief Executive Officer
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(Industrial and financial services)

Lee R. Raymond ^{2,3}

Retired Chairman and
Chief Executive Officer
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(Oil and gas)

William C. Weldon ^{2,3}

Retired Chairman and
Chief Executive Officer
Johnson & Johnson
(Health care products)

Member of:

- 1 Audit Committee
- 2 Compensation & Management Development Committee
- 3 Corporate Governance & Nominating Committee
- 4 Public Responsibility Committee
- 5 Risk Policy Committee

Operating Committee

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Chief Executive Officer

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John L. Donnelly

Head of Human Resources

Mary Callahan Erdoes

CEO, Asset Management

Marianne Lake

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Douglas B. Petno

CEO, Commercial Banking

Daniel E. Pinto

CEO, Corporate & Investment Bank
and CEO, EMEA

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CEO, Consumer & Community Banking

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Sarah M. Youngwood

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Robert C. Priestley, ASEAN CEO

Gregory L. Guyett, Greater
China CEO

Europe, Middle East, Africa

Daniel E. Pinto

Emilio Saracho, Deputy CEO

Latin America

Martin G. Marron

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Australia/New Zealand

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Indonesia

Haryanto T. Budiman

Malaysia

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Zili Shao

Hong Kong

Andrew Butcher

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Kalpana Morparia

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Korea

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Benelux/Nordics

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France/Francophone North
Africa

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Germany

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Ireland

Carin Bryans

Israel

Roy Navon

Italy

Francesco Rossi Ferrini

Russia/Central Asia

Yan Tavrovsky

Spain/Portugal

Enrique Casanueva Nardiz

Switzerland

Niklaus Bossart

Turkey/Azerbaijan

Emre Derman

Middle East, North Africa

Bahrain/Egypt/Lebanon

Ali Moosa

Middle East/North Africa

Sjoerd Leenart

Saudi Arabia

Rayan Faye

Sub-Saharan Africa

Nigeria

Tosin T. Adewuyi

Sub-Saharan Africa

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Andean/Central America/
Caribbean

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Argentina/Uruguay/Bolivia/
Paraguay

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Brazil

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Chile

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Quartet Representative and
Former Prime Minister of Great Britain
and Northern Ireland
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Dhahran, Saudi Arabia

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Franco Bernabé

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FB Group
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Harvard University
Cambridge, Massachusetts

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Beijing, The People's Republic of China

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Consultants
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Former Prime Minister of Australia
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Koç Holding A.Ş.
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São Paulo, Brazil

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People's Political
Consultative Conference
Hong Kong, The People's Republic
of China

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Officer, Board of Management
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New York, New York

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Chief Executive Officer
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San Ramon, California

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Makati City, Philippines

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New York, New York

Arminio Fraga Neto

Founding Partner
Gávea Investimentos Ltda.
JPMorgan Chase & Co.
Chairman of the Board
BM&F Bovespa
Rio de Janeiro, Brazil

Dr. Jacob A. Frenkel

Chairman, International
JPMorgan Chase & Co.
New York, New York

Walter A. Gubert

Vice Chairman and Chairman, EMEA
JPMorgan Chase & Co.
Brussels, Belgium

David Mayhew, CBE

Vice Chairman
J.P. Morgan
London, United Kingdom

JPMorgan Chase & Co.

Corporate headquarters

270 Park Avenue
New York, NY 10017-2070
Telephone: 212-270-6000
jpmorganchase.com

Principal subsidiaries

JPMorgan Chase Bank,
National Association
Chase Bank USA,
National Association
J.P. Morgan Securities LLC
J.P. Morgan Securities plc

Annual Report on Form 10-K

The Annual Report on Form 10-K of JPMorgan Chase & Co. as filed with the U.S. Securities and Exchange Commission will be made available without charge upon request to:

Office of the Secretary
JPMorgan Chase & Co.
270 Park Avenue
New York, NY 10017-2070

Stock listing

New York Stock Exchange
London Stock Exchange
Tokyo Stock Exchange

The New York Stock Exchange ticker symbol for the common stock of JPMorgan Chase & Co. is JPM.

Financial information about JPMorgan Chase & Co. can be accessed by visiting the Investor Relations website at jpmorganchase.com. Additional questions should be addressed to:

Investor Relations
JPMorgan Chase & Co.
270 Park Avenue
New York, NY 10017-2070
Telephone: 212-270-6000

Directors

To contact any of the Board members or committee chairs, the Lead Independent Director or the Non-management Directors as a group, please mail correspondence to:

JPMorgan Chase & Co.
Attention (Board member(s))
Office of the Secretary
270 Park Avenue
New York, NY 10017-2070

The Corporate Governance Principles of the Board, the charters of the principal Board committees, the Code of Conduct, the Code of Ethics for Finance Professionals and other governance information can be accessed by visiting our website at jpmorganchase.com and clicking on "Governance" under the "About us" tab.

Transfer agent and registrar

Computershare
480 Washington Boulevard
Jersey City, NJ 07310-2053
Telephone: 800-758-4651
computershare.com

Investor Services Program

JPMorgan Chase & Co.'s Investor Services Program offers a variety of convenient, low-cost services to make it easier to reinvest dividends and buy and sell shares of JPMorgan Chase & Co. common stock. A brochure and enrollment materials may be obtained by contacting the Program Administrator, Computershare, by calling 800-758-4651, by writing to the address indicated above or by visiting its website at www-us.computershare.com/investor.

Direct deposit of dividends

For information about direct deposit of dividends, please contact Computershare.

Stockholder inquiries

Contact Computershare:

By telephone:

Within the United States, Canada and Puerto Rico: 800-758-4651 (toll free)

From all other locations:
201-680-6862 (collect)

TDD service for the hearing impaired within the United States, Canada and Puerto Rico: 800-231-5469 (toll free)

All other locations:
201-680-6610 (collect)

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Suite 210
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United States

Duplicate mailings

If you receive duplicate mailings because you have more than one account listing and you wish to consolidate your accounts, please write to Computershare at the address above.

Independent registered public accounting firm

PricewaterhouseCoopers LLP
300 Madison Avenue
New York, NY 10017-6204

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As of the beginning of 2009, JPMorgan Chase & Co. has distributed shareholder information under the U.S. Securities and Exchange Commission "Notice and Access" rule. As a result, the firm prints 700,000 fewer Annual Reports and Proxy Statements, which saves on an annual basis approximately 6,400 trees and 800 metric tons of CO₂ emissions.

This Annual Report is printed on paper made from well-managed forests and other controlled sources. The paper is independently certified by BVQI to the Forest Stewardship Council™ (FSC®) standards. The paper contains a minimum of 20% post-consumer waste recycled fibers.



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