

**JPMorganChase**

**EARNINGS RELEASE FINANCIAL SUPPLEMENT**

**THIRD QUARTER 2025**

**JPMORGAN CHASE & CO.**  
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(a) Refer to the Glossary of Terms and Acronyms on pages 327–333 of JPMorgan Chase & Co.’s (the “Firm’s”) Annual Report on Form 10-K for the year ended December 31, 2024 (the “2024 Form 10-K”).

| SELECTED INCOME STATEMENT DATA                  | QUARTERLY TRENDS |               |               |               |               |             |           | NINE MONTHS ENDED SEPTEMBER 30, |               |             |            |
|---|------------------|---------------|---------------|---------------|---------------|-------------|-----------|---------------------------------|---------------|-------------|------------|
|   | 3Q25             | 2Q25          | 1Q25          | 4Q24          | 3Q24          | 3Q25 Change |           | 2025                            | 2024          | 2025 Change |            |
|   |                  |               |               |               |               | 2Q25        | 3Q24      |                                 |               | 2024        |            |
| <b>Reported Basis</b>                           |                  |               |               |               |               |             |           |                                 |               |             |            |
| Total net revenue                               | \$ 46,427        | \$ 44,912     | \$ 45,310     | \$ 42,768     | \$ 42,654     | 3 %         | 9 %       | \$ 136,649                      | \$ 134,788    | (h)         | 1 %        |
| Total noninterest expense                       | 24,281           | 23,779        | 23,597        | (g) 22,762    | 22,565        | 2           | 8         | 71,657                          | 69,035        | (g)         | 4          |
| Pre-provision profit (a)                        | 22,146           | 21,133        | 21,713        | 20,006        | 20,089        | 5           | 10        | 64,992                          | 65,753        |             | (1)        |
| Provision for credit losses                     | 3,403            | 2,849         | 3,305         | 2,631         | 3,111         | 19          | 9         | 9,557                           | 8,047         |             | 19         |
| <b>NET INCOME</b>                               | <b>14,393</b>    | <b>14,987</b> | <b>14,643</b> | <b>14,005</b> | <b>12,898</b> | <b>(4)</b>  | <b>12</b> | <b>44,023</b>                   | <b>44,466</b> |             | <b>(1)</b> |
| <b>Managed Basis (b)</b>                        |                  |               |               |               |               |             |           |                                 |               |             |            |
| Total net revenue                               | 47,120           | 45,680        | 46,014        | 43,738        | 43,315        | 3           | 9         | 138,814                         | 136,855       | (h)         | 1          |
| Total noninterest expense                       | 24,281           | 23,779        | 23,597        | (g) 22,762    | 22,565        | 2           | 8         | 71,657                          | 69,035        | (g)         | 4          |
| Pre-provision profit (a)                        | 22,839           | 21,901        | 22,417        | 20,976        | 20,750        | 4           | 10        | 67,157                          | 67,820        |             | (1)        |
| Provision for credit losses                     | 3,403            | 2,849         | 3,305         | 2,631         | 3,111         | 19          | 9         | 9,557                           | 8,047         |             | 19         |
| <b>NET INCOME</b>                               | <b>14,393</b>    | <b>14,987</b> | <b>14,643</b> | <b>14,005</b> | <b>12,898</b> | <b>(4)</b>  | <b>12</b> | <b>44,023</b>                   | <b>44,466</b> |             | <b>(1)</b> |
| <b>EARNINGS PER SHARE DATA</b>                  |                  |               |               |               |               |             |           |                                 |               |             |            |
| Net income: Basic                               | \$ 5.08          | \$ 5.25       | \$ 5.08       | \$ 4.82       | \$ 4.38       | (3)         | 16        | \$ 15.41                        | \$ 14.97      |             | 3          |
| Diluted   | 5.07             | 5.24          | 5.07          | 4.81          | 4.37          | (3)         | 16        | 15.38                           | 14.94         |             | 3          |
| Average shares: Basic                           | 2,762.4          | 2,788.7       | 2,819.4       | 2,836.9       | 2,860.6       | (1)         | (3)       | 2,790.2                         | 2,886.2       |             | (3)        |
| Diluted   | 2,767.6          | 2,793.7       | 2,824.3       | 2,842.4       | 2,865.9       | (1)         | (3)       | 2,795.2                         | 2,891.2       |             | (3)        |
| <b>MARKET AND PER COMMON SHARE DATA</b>         |                  |               |               |               |               |             |           |                                 |               |             |            |
| Market capitalization                           | \$ 858,683       | \$ 797,181    | \$ 681,712    | \$ 670,618    | \$ 593,643    | 8           | 45        | \$ 858,683                      | \$ 593,643    |             | 45         |
| Common shares at period-end                     | 2,722.2          | 2,749.7       | 2,779.1       | 2,797.6       | 2,815.3       | (1)         | (3)       | 2,722.2                         | 2,815.3       |             | (3)        |
| Book value per share                            | 124.96           | 122.51        | 119.24        | 116.07        | 115.15        | 2           | 9         | 124.96                          | 115.15        |             | 9          |
| Tangible book value per share ("TBVPS") (a)     | 105.70           | 103.40        | 100.36        | 97.30         | 96.42         | 2           | 10        | 105.70                          | 96.42         |             | 10         |
| Cash dividends declared per share               | 1.50             | 1.40          | 1.40          | 1.25          | 1.25          | 7           | 20        | 4.30                            | 3.55          |             | 21         |
| <b>FINANCIAL RATIOS (c)</b>                     |                  |               |               |               |               |             |           |                                 |               |             |            |
| Return on common equity ("ROE")                 | 17 %             | 18 %          | 18 %          | 17 %          | 16 %          |             |           | 17 %                            | 19 %          |             |            |
| Return on tangible common equity ("ROTCE") (a)  | 20               | 21            | 21            | 21            | 19            |             |           | 21                              | 23            |             |            |
| Return on assets                                | 1.26             | 1.35          | 1.40          | 1.35          | 1.23          |             |           | 1.34                            | 1.46          |             |            |
| <b>CAPITAL RATIOS (d)</b>                       |                  |               |               |               |               |             |           |                                 |               |             |            |
| Common equity Tier 1 ("CET1") capital ratio (e) | 14.8 % (f)       | 15.1 %        | 15.4 %        | 15.7 %        | 15.3 %        |             |           | 14.8 % (f)                      | 15.3 %        |             |            |
| Tier 1 capital ratio (e)                        | 15.8 (f)         | 16.1          | 16.5          | 16.8          | 16.4          |             |           | 15.8 (f)                        | 16.4          |             |            |
| Total capital ratio (e)                         | 17.7 (f)         | 17.8          | 18.2          | 18.5          | 18.2          |             |           | 17.7 (f)                        | 18.2          |             |            |
| Tier 1 leverage ratio                           | 6.9 (f)          | 6.9           | 7.2           | 7.2           | 7.1           |             |           | 6.9 (f)                         | 7.1           |             |            |
| Supplementary leverage ratio ("SLR")            | 5.8 (f)          | 5.9           | 6.0           | 6.1           | 6.0           |             |           | 5.8 (f)                         | 6.0           |             |            |

- (a) Pre-provision profit, TBVPS and ROTCE are each non-GAAP financial measures. Tangible common equity ("TCE") is also a non-GAAP financial measure; refer to page 10 for a reconciliation of common stockholders' equity to TCE. Refer to page 28 for a further discussion of these measures.
- (b) Refer to Reconciliation from Reported to Managed Basis on page 7 for a further discussion of managed basis.
- (c) Ratios are based upon annualized amounts.
- (d) As of January 1, 2025, the benefit from the Current Expected Credit Losses ("CECL") capital transition provision had been fully phased-out. As of December 31, 2024 and September 30, 2024, CET1 capital reflected the remaining \$720 million CECL benefit. Refer to Note 21 of the Firm's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2025, and Note 27 of the Firm's 2024 Form 10-K for additional information.
- (e) Reflects the Firm's ratios under the Basel III Standardized approach. Refer to page 9 for further information on the Firm's capital metrics.
- (f) Estimated.
- (g) Included an FDIC special assessment accrual release of \$323 million for the three months ended March 31, 2025, and an accrual increase of \$725 million for the three months ended March 31, 2024. Refer to Note 6 on page 228 of the Firm's 2024 Form 10-K for additional information.
- (h) Included a \$7.9 billion net gain related to Visa shares recorded in the second quarter of 2024. Refer to Note 2 of the Firm's 2024 Form 10-K for additional information on the exchange offer for Visa Class B-1 common stock.

|  | QUARTERLY TRENDS |             |             |             |             |             |      | NINE MONTHS ENDED SEPTEMBER 30, |             |             |
|--|------------------|-------------|-------------|-------------|-------------|-------------|------|---------------------------------|-------------|-------------|
|  | 3Q25             | 2Q25        | 1Q25        | 4Q24        | 3Q24        | 3Q25 Change |      | 2025                            | 2024        | 2025 Change |
|  |                  |             |             |             |             | 2Q25        | 3Q24 |                                 |             | 2024        |
| SELECTED BALANCE SHEET DATA (period-end)     |                  |             |             |             |             |             |      |                                 |             |             |
| Total assets                                 | \$4,560,205      | \$4,552,482 | \$4,357,856 | \$4,002,814 | \$4,210,048 | — %         | 8 %  | \$4,560,205                     | \$4,210,048 | 8 %         |
| Loans:                                       |                  |             |             |             |             |             |      |                                 |             |             |
| Consumer, excluding credit card loans        | 393,084          | 394,040     | 391,138     | 392,810     | 394,945     | —           | —    | 393,084                         | 394,945     | —           |
| Credit card loans                            | 235,475          | 232,943     | 223,384     | 232,860     | 219,542     | 1           | 7    | 235,475                         | 219,542     | 7           |
| Wholesale loans                              | 806,687          | 785,009     | 741,173     | 722,318     | 725,524     | 3           | 11   | 806,687                         | 725,524     | 11          |
| Total loans                                  | 1,435,246        | 1,411,992   | 1,355,695   | 1,347,988   | 1,340,011   | 2           | 7    | 1,435,246                       | 1,340,011   | 7           |
| Deposits:                                    |                  |             |             |             |             |             |      |                                 |             |             |
| U.S. offices:                                |                  |             |             |             |             |             |      |                                 |             |             |
| Noninterest-bearing                          | 589,105          | 591,177     | 581,623     | 592,500     | 611,334     | —           | (4)  | 589,105                         | 611,334     | (4)         |
| Interest-bearing                             | 1,433,404        | 1,441,905   | 1,416,585   | 1,345,914   | 1,326,489   | (1)         | 8    | 1,433,404                       | 1,326,489   | 8           |
| Non-U.S. offices:                            |                  |             |             |             |             |             |      |                                 |             |             |
| Noninterest-bearing                          | 34,255           | 29,976      | 29,856      | 26,806      | 31,607      | 14          | 8    | 34,255                          | 31,607      | 8           |
| Interest-bearing                             | 491,712          | 499,322     | 467,813     | 440,812     | 461,342     | (2)         | 7    | 491,712                         | 461,342     | 7           |
| Total deposits                               | 2,548,476        | 2,562,380   | 2,495,877   | 2,406,032   | 2,430,772   | (1)         | 5    | 2,548,476                       | 2,430,772   | 5           |
| Long-term debt                               | 427,203          | 419,802     | 407,224     | 401,418     | 410,157     | 2           | 4    | 427,203                         | 410,157     | 4           |
| Common stockholders' equity                  | 340,167          | 336,879     | 331,375     | 324,708     | 324,186     | 1           | 5    | 340,167                         | 324,186     | 5           |
| Total stockholders' equity                   | 360,212          | 356,924     | 351,420     | 344,758     | 345,836     | 1           | 4    | 360,212                         | 345,836     | 4           |
| Loans-to-deposits ratio                      | 56 %             | 55 %        | 54 %        | 56 %        | 55 %        |             |      | 56 %                            | 55 %        |             |
| Employees                                    | 318,153          | 317,160     | 318,477     | 317,233     | 316,043     | —           | 1    | 318,153                         | 316,043     | 1           |
| 95% CONFIDENCE LEVEL - TOTAL VaR             |                  |             |             |             |             |             |      |                                 |             |             |
| Average VaR (a)                              | \$ 33            | \$ 42       | \$ 50       | \$ 40       | \$ 45       | (21)        | (27) |                                 |             |             |
| Earnings-at-Risk (in billions) (b)(c)        |                  |             |             |             |             |             |      |                                 |             |             |
| Parallel shift:                              |                  |             |             |             |             |             |      |                                 |             |             |
| +100 bps shift in rates                      | \$ 1.7 (e)       | \$ 1.8 (e)  | \$ 2.2 (e)  | \$ 2.3 (e)  | \$ 2.8 (e)  | (3)         | (39) |                                 |             |             |
| -100 bps shift in rates                      | (2.1)            | (2.0)       | (2.2)       | (2.5)       | (2.9)       | (2)         | 29   |                                 |             |             |
| LINE OF BUSINESS & CORPORATE NET REVENUE (d) |                  |             |             |             |             |             |      |                                 |             |             |
| Consumer & Community Banking                 | \$ 19,473        | \$ 18,847   | \$ 18,313   | \$ 18,362   | \$ 17,791   | 3           | 9    | \$ 56,633                       | \$ 53,145   | 7           |
| Commercial & Investment Bank                 | 19,878           | 19,535      | 19,666      | 17,598      | 17,015      | 2           | 17   | 59,079                          | 52,516      | 12          |
| Asset & Wealth Management                    | 6,066            | 5,760       | 5,731       | 5,778       | 5,439       | 5           | 12   | 17,557                          | 15,800      | 11          |
| Corporate                                    | 1,703            | 1,538       | 2,304       | 2,000       | 3,070       | 11          | (45) | 5,545                           | 15,394      | (64)        |
| TOTAL NET REVENUE                            | \$ 47,120        | \$ 45,680   | \$ 46,014   | \$ 43,738   | \$ 43,315   | 3           | 9    | \$ 138,814                      | \$ 136,855  | 1           |
| LINE OF BUSINESS & CORPORATE NET INCOME      |                  |             |             |             |             |             |      |                                 |             |             |
| Consumer & Community Banking                 | \$ 5,009         | \$ 5,169    | \$ 4,425    | \$ 4,516    | \$ 4,046    | (3)         | 24   | \$ 14,603                       | \$ 13,087   | 12          |
| Commercial & Investment Bank                 | 6,901            | 6,650       | 6,942       | 6,636       | 5,691       | 4           | 21   | 20,493                          | 18,210      | 13          |
| Asset & Wealth Management                    | 1,658            | 1,473       | 1,583       | 1,517       | 1,351       | 13          | 23   | 4,714                           | 3,904       | 21          |
| Corporate                                    | 825              | 1,695       | 1,693       | 1,336       | 1,810       | (51)        | (54) | 4,213                           | 9,265       | (55)        |
| NET INCOME                                   | \$ 14,393        | \$ 14,987   | \$ 14,643   | \$ 14,005   | \$ 12,898   | (4)         | 12   | \$ 44,023                       | \$ 44,466   | (1)         |

- (a) Effective April 1, 2025, the Firm refined the historical proxy time series inputs to one of its VaR models to more appropriately reflect the risk exposure from certain securitization warehousing loan positions. With this refined time series, the average Total VaR for the three months ended March 31, 2025, December 31, 2024 and September 30, 2024 would have been lower by \$(5) million, \$(5) million and \$(4) million, respectively. Refer to Commercial & Investment Bank VaR on page 19 for further information.
- (b) Earnings-at-risk estimates the Firm's interest rate exposure for a given interest rate scenario. It is presented as a sensitivity to a baseline, which includes net interest income and certain interest rate sensitive fees. The baseline reflects certain assumptions relating to the Federal Reserve's balance sheet policy (e.g., quantitative tightening and usage at the Reverse Repurchase Facility) that require management judgment. The Firm's actual net interest income for the rate shifts presented may differ as the earnings-at-risk scenarios are modelled as instantaneous shifts and exclude any actions that could be taken by the Firm or its clients and customers in response to instantaneous rate changes. Other significant assumptions in the earnings-at-risk scenarios may also differ from actual results, including mortgage prepayments and deposits rates paid. Refer to pages 147-148 of the Firm's Annual Report on Form 10-K for the year ended December 31, 2024 for additional information.
- (c) Reflects the simultaneous shift of U.S. dollar and non-U.S. dollar rates. At September 30, 2024 represents the total of the Firm's U.S. dollar and non-U.S. dollar sensitivities as presented in Structural interest rate risk management of the Firm's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2024.
- (d) Refer to Reconciliation from Reported to Managed Basis on page 7 for a further discussion of managed basis.
- (e) Estimated.

|  | QUARTERLY TRENDS |                  |                  |                  |                  |             |      | NINE MONTHS ENDED SEPTEMBER 30, |                  |                     |
|--|------------------|------------------|------------------|------------------|------------------|-------------|------|---------------------------------|------------------|---------------------|
|  | 3Q25             | 2Q25             | 1Q25             | 4Q24             | 3Q24             | 3Q25 Change |      | 2025                            | 2024             | 2025 Change<br>2024 |
|  |                  |                  |                  |                  |                  | 2Q25        | 3Q24 |                                 |                  |                     |
| <b>REVENUE</b>                                   |                  |                  |                  |                  |                  | 5 %         | 17 % |                                 |                  | 12 %                |
| Investment banking fees                          | \$ 2,612         | \$ 2,499         | \$ 2,178         | \$ 2,421         | \$ 2,231         |             |      | \$ 7,289                        | \$ 6,489         |                     |
| Principal transactions                           | 7,109            | 7,149            | 7,614            | 5,195            | 5,988            | (1)         | 19   | 21,872                          | 19,592           | 12                  |
| Lending- and deposit-related fees                | 2,349            | 2,248            | 2,132            | 1,952            | 1,924            | 4           | 22   | 6,729                           | 5,654            | 19                  |
| Asset management fees                            | 5,120            | 4,806            | 4,700            | 4,874            | 4,479            | 7           | 14   | 14,626                          | 12,927           | 13                  |
| Commissions and other fees                       | 2,204            | 2,194            | 2,033            | 1,865            | 1,936            | —           | 14   | 6,431                           | 5,665            | 14                  |
| Investment securities gains/(losses)             | 105              | (54)             | (37)             | (92)             | (16)             | NM          | NM   | 14                              | (929)            | NM                  |
| Mortgage fees and related income                 | 383              | 363              | 278              | 376              | 402              | 6           | (5)  | 1,024                           | 1,025            | —                   |
| Card income                                      | 1,140            | 1,344            | 1,216            | 1,602            | 1,345            | (15)        | (15) | 3,700                           | 3,895            | (5)                 |
| Other income                                     | 1,439            | 1,154            | 1,923            | 1,225            | 960              | 25          | 50   | 4,516                           | 11,237 (f)       | (60)                |
| <b>Noninterest revenue</b>                       | <b>22,461</b>    | <b>21,703</b>    | <b>22,037</b>    | <b>19,418</b>    | <b>19,249</b>    | 3           | 17   | <b>66,201</b>                   | <b>65,555</b>    | 1                   |
| Interest income                                  | 49,439           | 48,241           | 46,853           | 47,566           | 50,416           | 2           | (2)  | 144,533                         | 146,367          | (1)                 |
| Interest expense                                 | 25,473           | 25,032           | 23,580           | 24,216           | 27,011           | 2           | (6)  | 74,085                          | 77,134           | (4)                 |
| <b>Net interest income</b>                       | <b>23,966</b>    | <b>23,209</b>    | <b>23,273</b>    | <b>23,350</b>    | <b>23,405</b>    | 3           | 2    | <b>70,448</b>                   | <b>69,233</b>    | 2                   |
| <b>TOTAL NET REVENUE</b>                         | <b>46,427</b>    | <b>44,912</b>    | <b>45,310</b>    | <b>42,768</b>    | <b>42,654</b>    | 3           | 9    | <b>136,649</b>                  | <b>134,788</b>   | 1                   |
| Provision for credit losses                      | 3,403            | 2,849            | 3,305            | 2,631            | 3,111            | 19          | 9    | 9,557                           | 8,047            | 19                  |
| <b>NONINTEREST EXPENSE</b>                       |                  |                  |                  |                  |                  |             |      |                                 |                  |                     |
| Compensation expense                             | 13,566           | 13,710           | 14,093           | 12,469           | 12,817           | (1)         | 6    | 41,369                          | 38,888           | 6                   |
| Occupancy expense                                | 1,420            | 1,264            | 1,302            | 1,309            | 1,258            | 12          | 13   | 3,986                           | 3,717            | 7                   |
| Technology, communications and equipment expense | 2,839            | 2,704            | 2,578            | 2,516            | 2,447            | 5           | 16   | 8,121                           | 7,315            | 11                  |
| Professional and outside services                | 3,173            | 3,006            | 2,839            | 3,007            | 2,780            | 6           | 14   | 9,018                           | 8,050            | 12                  |
| Marketing  | 1,480            | 1,279            | 1,304            | 1,335            | 1,258            | 16          | 18   | 4,063                           | 3,639            | 12                  |
| Other expense (a)                                | 1,803            | 1,816            | 1,481 (e)        | 2,126            | 2,005            | (1)         | (10) | 5,100                           | 7,426 (e)(g)     | (31)                |
| <b>TOTAL NONINTEREST EXPENSE</b>                 | <b>24,281</b>    | <b>23,779</b>    | <b>23,597</b>    | <b>22,762</b>    | <b>22,565</b>    | 2           | 8    | <b>71,657</b>                   | <b>69,035</b>    | 4                   |
| <b>Income before income tax expense</b>          | <b>18,743</b>    | <b>18,284</b>    | <b>18,408</b>    | <b>17,375</b>    | <b>16,978</b>    | 3           | 10   | <b>55,435</b>                   | <b>57,706</b>    | (4)                 |
| Income tax expense                               | 4,350            | 3,297 (d)        | 3,765            | 3,370            | 4,080            | 32          | 7    | 11,412 (d)                      | 13,240           | (14)                |
| <b>NET INCOME</b>                                | <b>\$ 14,393</b> | <b>\$ 14,987</b> | <b>\$ 14,643</b> | <b>\$ 14,005</b> | <b>\$ 12,898</b> | (4)         | 12   | <b>\$ 44,023</b>                | <b>\$ 44,466</b> | (1)                 |
| <b>NET INCOME PER COMMON SHARE DATA</b>          |                  |                  |                  |                  |                  |             |      |                                 |                  |                     |
| Basic earnings per share                         | \$ 5.08          | \$ 5.25          | \$ 5.08          | \$ 4.82          | \$ 4.38          | (3)         | 16   | \$ 15.41                        | \$ 14.97         | 3                   |
| Diluted earnings per share                       | 5.07             | 5.24             | 5.07             | 4.81             | 4.37             | (3)         | 16   | 15.38                           | 14.94            | 3                   |
| <b>FINANCIAL RATIOS</b>                          |                  |                  |                  |                  |                  |             |      |                                 |                  |                     |
| Return on common equity (b)                      | 17 %             | 18 %             | 18 %             | 17 %             | 16 %             |             |      | 17 %                            | 19 %             |                     |
| Return on tangible common equity (b)(c)          | 20               | 21               | 21               | 21               | 19               |             |      | 21                              | 23               |                     |
| Return on assets (b)                             | 1.26             | 1.35             | 1.40             | 1.35             | 1.23             |             |      | 1.34                            | 1.46             |                     |
| Effective income tax rate                        | 23.2             | 18.0 (d)         | 20.5             | 19.4             | 24.0             |             |      | 20.6 (d)                        | 22.9             |                     |
| Overhead ratio                                   | 52               | 53               | 52               | 53               | 53               |             |      | 52                              | 51               |                     |

(a) Included Firmwide legal expense of \$62 million, \$118 million, \$121 million, \$236 million and \$259 million for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$301 million and \$504 million for the nine months ended September 30, 2025 and September 30, 2024, respectively.

(b) Ratios are based upon annualized amounts.

(c) Refer to page 28 for a further discussion of ROTCE.

(d) Included a \$774 million income tax benefit in Corporate driven by the resolution of certain tax audits and the impact of tax regulations related to foreign currency translation gains and losses finalized in 2024 and effective for 2025.

(e) Included an FDIC special assessment accrual release of \$323 million for the three months ended March 31, 2025, and an accrual increase of \$725 million for the three months ended March 31, 2024. Refer to Note 6 on page 228 of the Firm's 2024 Form 10-K for additional information.

(f) Included a \$7.9 billion net gain related to Visa shares recorded in the second quarter of 2024. Refer to footnote (h) on page 2 for further information.

(g) Included a \$1.0 billion contribution of Visa shares to the JPMorgan Chase Foundation recorded in the second quarter of 2024. Refer to Note 2 of the Firm's 2024 Form 10-K for additional information.

|   | Sep 30, 2025    |                 |                 |                 |                 |                 |                 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|   | Change          |                 |                 |                 |                 |                 |                 |
|   | Sep 30,<br>2025 | Jun 30,<br>2025 | Mar 31,<br>2025 | Dec 31,<br>2024 | Sep 30,<br>2024 | Jun 30,<br>2025 | Sep 30,<br>2024 |
| <b>ASSETS</b>   |                 |                 |                 |                 |                 |                 |                 |
| Cash and due from banks   | \$ 21,821       | \$ 23,759       | \$ 22,066       | \$ 23,372       | \$ 22,896       | (8)%            | (5)%            |
| Deposits with banks   | 281,615         | 396,568         | 403,837         | 445,945         | 411,364         | (29)            | (32)            |
| Federal funds sold and securities purchased under resale agreements               | 425,815         | 470,589         | 429,506         | 295,001         | 390,821         | (10)            | 9               |
| Securities borrowed   | 248,368         | 223,976         | 238,702         | 219,546         | 252,434         | 11              | (2)             |
| Trading assets:   |                 |                 |                 |                 |                 |                 |                 |
| Debt and equity instruments   | 892,928         | 829,510         | 814,664         | 576,817         | 734,928         | 8               | 21              |
| Derivative receivables  | 59,849          | 60,346          | 60,539          | 60,967          | 52,561          | (1)             | 14              |
| Available-for-sale ("AFS") securities   | 490,499 (a)     | 485,380         | 399,363         | 406,852         | 334,548         | 1               | 47              |
| Held-to-maturity ("HTM") securities   | 293,446 (a)     | 260,559         | 265,084         | 274,468         | 299,954         | 13              | (2)             |
| Investment securities, net of allowance for credit losses                         | 783,945         | 745,939         | 664,447         | 681,320         | 634,502         | 5               | 24              |
| Loans   | 1,435,246       | 1,411,992       | 1,355,695       | 1,347,988       | 1,340,011       | 2               | 7               |
| Less: Allowance for loan losses   | 25,735          | 24,953          | 25,208          | 24,345          | 23,949          | 3               | 7               |
| Loans, net of allowance for loan losses   | 1,409,511       | 1,387,039       | 1,330,487       | 1,323,643       | 1,316,062       | 2               | 7               |
| Accrued interest and accounts receivable  | 141,876         | 124,463         | 117,845         | 101,223         | 122,565         | 14              | 16              |
| Premises and equipment  | 35,063          | 33,562          | 32,811          | 32,223          | 31,525          | 4               | 11              |
| Goodwill, MSRs and other intangible assets  | 64,442          | 64,465          | 64,525          | 64,560          | 64,455          | —               | —               |
| Other assets  | 194,972         | 192,266         | 178,427         | 178,197         | 175,935         | 1               | 11              |
| TOTAL ASSETS  | \$ 4,560,205    | \$ 4,552,482    | \$ 4,357,856    | \$ 4,002,814    | \$ 4,210,048    | —               | 8               |
| <b>LIABILITIES</b>  |                 |                 |                 |                 |                 |                 |                 |
| Deposits  | \$ 2,548,476    | \$ 2,562,380    | \$ 2,495,877    | \$ 2,406,032    | \$ 2,430,772    | (1)             | 5               |
| Federal funds purchased and securities loaned or sold under repurchase agreements | 567,574         | 595,340         | 533,046         | 296,835         | 389,337         | (5)             | 46              |
| Short-term borrowings   | 69,355          | 65,293          | 64,980          | 52,893          | 50,638          | 6               | 37              |
| Trading liabilities:  |                 |                 |                 |                 |                 |                 |                 |
| Debt and equity instruments   | 195,859         | 173,292         | 149,871         | 153,222         | 204,593         | 13              | (4)             |
| Derivative payables   | 46,403          | 48,110          | 37,232          | 39,661          | 38,665          | (4)             | 20              |
| Accounts payable and other liabilities  | 316,896         | 303,641         | 293,538         | 280,672         | 314,356         | 4               | 1               |
| Beneficial interests issued by consolidated VIEs                                  | 28,227          | 27,700          | 24,668          | 27,323          | 25,694          | 2               | 10              |
| Long-term debt  | 427,203         | 419,802         | 407,224         | 401,418         | 410,157         | 2               | 4               |
| TOTAL LIABILITIES   | 4,199,993       | 4,195,558       | 4,006,436       | 3,658,056       | 3,864,212       | —               | 9               |
| <b>STOCKHOLDERS' EQUITY</b>   |                 |                 |                 |                 |                 |                 |                 |
| Preferred stock   | 20,045          | 20,045          | 20,045          | 20,050          | 21,650          | —               | (7)             |
| Common stock  | 4,105           | 4,105           | 4,105           | 4,105           | 4,105           | —               | —               |
| Additional paid-in capital  | 90,865          | 90,576          | 90,223          | 90,911          | 90,638          | —               | —               |
| Retained earnings   | 407,401         | 397,424         | 386,616         | 376,166         | 365,966         | 3               | 11              |
| Accumulated other comprehensive loss ("AOCI")                                     | (5,878)         | (7,243)         | (9,111)         | (12,456)        | (6,784)         | 19              | 13              |
| Treasury stock, at cost   | (156,326)       | (147,983)       | (140,458)       | (134,018)       | (129,739)       | (6)             | (20)            |
| TOTAL STOCKHOLDERS' EQUITY  | 360,212         | 356,924         | 351,420         | 344,758         | 345,836         | 1               | 4               |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY  | \$ 4,560,205    | \$ 4,552,482    | \$ 4,357,856    | \$ 4,002,814    | \$ 4,210,048    | —               | 8               |

(a) During the third quarter of 2025, the Firm transferred \$44.1 billion of investment securities from AFS to HTM for asset-liability management purposes.

JPMORGAN CHASE & CO.  
**CONDENSED AVERAGE BALANCE SHEETS AND ANNUALIZED YIELDS**  
(in millions, except rates)



|   | QUARTERLY TRENDS |              |              |              |              |             | NINE MONTHS ENDED SEPTEMBER 30, |              |              |             |  |
|---|------------------|--------------|--------------|--------------|--------------|-------------|---------------------------------|--------------|--------------|-------------|--|
|   |                  |              |              |              |              | 3Q25 Change |                                 |              |              | 2025 Change |  |
|   | 3Q25             | 2Q25         | 1Q25         | 4Q24         | 3Q24         | 2Q25        | 3Q24                            | 2025         | 2024         | 2024        |  |
| AVERAGE BALANCES  |                  |              |              |              |              |             |                                 |              |              |             |  |
| ASSETS  |                  |              |              |              |              |             |                                 |              |              |             |  |
| Deposits with banks   | \$ 360,156       | \$ 405,213   | \$ 446,044   | \$ 448,992   | \$ 464,704   | (11)%       | (22)%                           | \$ 403,490   | \$ 504,043   | (20)%       |  |
| Federal funds sold and securities purchased under resale agreements               | 424,346          | 432,714      | 377,998      | 337,553      | 404,174      | (2)         | 5                               | 411,857      | 366,464      | 12          |  |
| Securities borrowed   | 234,112          | 234,024      | 241,003      | 232,500      | 217,716      | —           | 8                               | 236,355      | 202,103      | 17          |  |
| Trading assets - debt instruments   | 580,985          | 562,967      | 495,143      | 452,091      | 496,176      | 3           | 17                              | 546,679      | 457,351      | 20          |  |
| Investment securities   | 768,599          | 727,651      | 664,970      | 661,361      | 622,835      | 6           | 23                              | 720,785      | 594,413      | 21          |  |
| Loans   | 1,417,466        | 1,380,726    | 1,339,391    | 1,339,378    | 1,325,440    | 3           | 7                               | 1,379,480    | 1,316,733    | 5           |  |
| All other interest-earning assets (a)   | 110,100          | 102,687      | 103,835      | 100,085      | 90,721       | 7           | 21                              | 105,564      | 84,912       | 24          |  |
| Total interest-earning assets   | 3,895,764        | 3,845,982    | 3,668,384    | 3,571,960    | 3,621,766    | 1           | 8                               | 3,804,210    | 3,526,019    | 8           |  |
| Trading assets - equity and other instruments                                     | 264,681          | 239,996      | 225,468      | 204,126      | 217,790      | 10          | 22                              | 243,526      | 210,013      | 16          |  |
| Trading assets - derivative receivables   | 61,842           | 57,601       | 59,099       | 58,643       | 54,575       | 7           | 13                              | 59,524       | 56,455       | 5           |  |
| All other noninterest-earning assets  | 297,658          | 294,039      | 282,363      | 290,438      | 282,877      | 1           | 5                               | 291,408      | 280,258      | 4           |  |
| TOTAL ASSETS  | \$ 4,519,945     | \$ 4,437,618 | \$ 4,235,314 | \$ 4,125,167 | \$ 4,177,008 | 2           | 8                               | \$ 4,398,668 | \$ 4,072,745 | 8           |  |
| LIABILITIES   |                  |              |              |              |              |             |                                 |              |              |             |  |
| Interest-bearing deposits   | \$ 1,913,958     | \$ 1,902,337 | \$ 1,842,888 | \$ 1,793,337 | \$ 1,749,353 | 1           | 9                               | \$ 1,886,654 | \$ 1,732,844 | 9           |  |
| Federal funds purchased and securities loaned or sold under repurchase agreements | 567,920          | 558,043      | 465,203      | 358,508      | 425,795      | 2           | 33                              | 530,765      | 365,604      | 45          |  |
| Short-term borrowings   | 53,755           | 55,059       | 49,291       | 41,346       | 40,234       | (2)         | 34                              | 52,717       | 39,003       | 35          |  |
| Trading liabilities - debt and all other interest-bearing liabilities (b)         | 314,591          | 300,126      | 288,140      | 304,599      | 329,850      | 5           | (5)                             | 301,051      | 317,229      | (5)         |  |
| Beneficial interests issued by consolidated VIEs                                  | 28,884           | 26,185       | 25,775       | 25,881       | 26,556       | 10          | 9                               | 26,959       | 26,728       | 1           |  |
| Long-term debt  | 350,368          | 348,372      | 344,945      | 346,485      | 347,910      | 1           | 1                               | 347,915      | 343,628      | 1           |  |
| Total interest-bearing liabilities  | 3,229,476        | 3,190,122    | 3,016,242    | 2,870,156    | 2,919,698    | 1           | 11                              | 3,146,061    | 2,825,036    | 11          |  |
| Noninterest-bearing deposits  | 610,601          | 602,777      | 587,417      | 623,654      | 633,957      | 1           | (4)                             | 600,350      | 643,608      | (7)         |  |
| Trading liabilities - equity and other instruments                                | 48,628           | 44,159       | 37,671       | 36,228       | 32,739       | 10          | 49                              | 43,526       | 30,613       | 42          |  |
| Trading liabilities - derivative payables   | 47,926           | 40,865       | 41,087       | 40,621       | 39,936       | 17          | 20                              | 43,318       | 39,120       | 11          |  |
| All other noninterest-bearing liabilities   | 226,934          | 209,853      | 208,539      | 216,082      | 206,376      | 8           | 10                              | 215,175      | 198,617      | 8           |  |
| TOTAL LIABILITIES   | 4,163,565        | 4,087,776    | 3,890,956    | 3,786,741    | 3,832,706    | 2           | 9                               | 4,048,430    | 3,736,994    | 8           |  |
| Preferred stock   | 20,045           | 20,045       | 20,013       | 20,050       | 22,408       | —           | (11)                            | 20,035       | 25,398       | (21)        |  |
| Common stockholders' equity   | 336,335          | 329,797      | 324,345      | 318,376      | 321,894      | 2           | 4                               | 330,203      | 310,353      | 6           |  |
| TOTAL STOCKHOLDERS' EQUITY  | 356,380          | 349,842      | 344,358      | 338,426      | 344,302      | 2           | 4                               | 350,238      | 335,751      | 4           |  |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY  | \$ 4,519,945     | \$ 4,437,618 | \$ 4,235,314 | \$ 4,125,167 | \$ 4,177,008 | 2           | 8                               | \$ 4,398,668 | \$ 4,072,745 | 8           |  |
| AVERAGE RATES (c)   |                  |              |              |              |              |             |                                 |              |              |             |  |
| INTEREST-EARNING ASSETS   |                  |              |              |              |              |             |                                 |              |              |             |  |
| Deposits with banks   | 3.25 %           | 3.36 %       | 3.76 %       | 3.97 %       | 4.59 %       |             |                                 | 3.47 %       | 4.72 %       |             |  |
| Federal funds sold and securities purchased under resale agreements               | 4.24             | 4.24         | 4.52         | 4.76         | 5.14         |             |                                 | 4.33         | 5.20         |             |  |
| Securities borrowed   | 3.67             | 3.79         | 3.88         | 4.09         | 4.53         |             |                                 | 3.78         | 4.51         |             |  |
| Trading assets - debt instruments   | 4.30             | 4.50         | 4.56         | 4.52         | 4.51         |             |                                 | 4.44         | 4.45         |             |  |
| Investment securities   | 3.86             | 3.85         | 3.84         | 3.86         | 3.96         |             |                                 | 3.85         | 3.80         |             |  |
| Loans   | 6.74             | 6.71         | 6.80         | 6.87         | 7.07         |             |                                 | 6.75         | 7.05         |             |  |
| All other interest-earning assets (a)(d)  | 7.43             | 6.87         | 7.63         | 8.26         | 9.11         |             |                                 | 7.31         | 9.80         |             |  |
| Total interest-earning assets   | 5.05             | 5.04         | 5.19         | 5.31         | 5.55         |             |                                 | 5.09         | 5.56         |             |  |
| INTEREST-BEARING LIABILITIES  |                  |              |              |              |              |             |                                 |              |              |             |  |
| Interest-bearing deposits   | 2.41             | 2.40         | 2.44         | 2.66         | 2.94         |             |                                 | 2.42         | 2.90         |             |  |
| Federal funds purchased and securities loaned or sold under repurchase agreements | 4.22             | 4.29         | 4.52         | 4.81         | 5.36         |             |                                 | 4.33         | 5.41         |             |  |
| Short-term borrowings   | 4.35             | 4.42         | 4.40         | 5.03         | 5.38         |             |                                 | 4.39         | 5.41         |             |  |
| Trading liabilities - debt and all other interest-bearing liabilities (b)         | 2.92             | 3.04         | 2.94         | 3.09         | 3.17         |             |                                 | 2.97         | 3.31         |             |  |
| Beneficial interests issued by consolidated VIEs                                  | 4.58             | 4.55         | 4.66         | 4.85         | 5.27         |             |                                 | 4.59         | 5.34         |             |  |
| Long-term debt  | 5.16             | 5.16         | 5.16         | 5.38         | 5.53         |             |                                 | 5.16         | 5.53         |             |  |
| Total interest-bearing liabilities  | 3.13             | 3.15         | 3.17         | 3.36         | 3.68         |             |                                 | 3.15         | 3.65         |             |  |
| INTEREST RATE SPREAD  | 1.92             | 1.89         | 2.02         | 1.95         | 1.87         |             |                                 | 1.94         | 1.91         |             |  |
| NET YIELD ON INTEREST-EARNING ASSETS  | 2.45             | 2.43         | 2.58         | 2.61         | 2.58         |             |                                 | 2.49         | 2.64         |             |  |
| Memo: Net yield on interest-earning assets excluding Markets (e)                  | 3.73             | 3.71         | 3.80         | 3.79         | 3.86         |             |                                 | 3.74         | 3.85         |             |  |

(a) Includes brokerage-related held-for-investment customer receivables, which are classified in accrued interest and accounts receivable, and all other interest-earning assets, which are classified in other assets, on the Consolidated Balance Sheets.

(b) All other interest-bearing liabilities include brokerage-related customer payables.

(c) Includes the effect of derivatives that qualify for hedge accounting. Taxable-equivalent amounts are used where applicable. Refer to Note 5 of the Firm's 2024 Form 10-K for additional information on hedge accounting.

(d) The rates reflect the impact of interest earned on cash collateral where the cash collateral has been netted against certain derivative payables.

(e) Net yield on interest-earning assets excluding Markets is a non-GAAP financial measure. Refer to page 28 for a further discussion of this measure.

**JPMORGAN CHASE & CO.**  
**RECONCILIATION FROM REPORTED TO MANAGED BASIS**  
(in millions, except ratios)

The Firm prepares its Consolidated Financial Statements using accounting principles generally accepted in the U.S. ("U.S. GAAP"). That presentation, which is referred to as "reported" basis, provides the reader with an understanding of the Firm's results that can be tracked consistently from year-to-year and enables a comparison of the Firm's performance with other companies' U.S. GAAP financial statements. In addition to analyzing the Firm's results on a reported basis, management reviews Firmwide results, including the overhead ratio, on a "managed" basis; these Firmwide managed basis results are non-GAAP financial measures. The Firm also reviews the results of the lines of business on a managed basis. Refer to the notes on Non-GAAP Financial Measures on page 28 for additional information on managed basis.

The following summary table provides a reconciliation from reported U.S. GAAP results to managed basis.

|   | QUARTERLY TRENDS |           |           |           |           |             | NINE MONTHS ENDED SEPTEMBER 30, |            |            |             |
|---|------------------|-----------|-----------|-----------|-----------|-------------|---------------------------------|------------|------------|-------------|
|   | 3Q25             | 2Q25      | 1Q25      | 4Q24      | 3Q24      | 3Q25 Change |                                 | 2025       | 2024       | 2025 Change |
|   |                  |           |           |           |           | 2Q25        | 3Q24                            |            |            | 2024        |
| OTHER INCOME                                |                  |           |           |           |           |             |                                 |            |            |             |
| Other income - reported                     | \$ 1,439         | \$ 1,154  | \$ 1,923  | \$ 1,225  | \$ 960    | 25 %        | 50 %                            | \$ 4,516   | \$ 11,237  | (60)%       |
| Fully taxable-equivalent adjustments (a)    | 588              | 663       | 602       | 849       | 541       | (11)        | 9                               | 1,853      | 1,711      | 8           |
| Other income - managed                      | \$ 2,027         | \$ 1,817  | \$ 2,525  | \$ 2,074  | \$ 1,501  | 12          | 35                              | \$ 6,369   | \$ 12,948  | (51)        |
| TOTAL NONINTEREST REVENUE                   |                  |           |           |           |           |             |                                 |            |            |             |
| Total noninterest revenue - reported        | \$ 22,461        | \$ 21,703 | \$ 22,037 | \$ 19,418 | \$ 19,249 | 3           | 17                              | \$ 66,201  | \$ 65,555  | 1           |
| Fully taxable-equivalent adjustments        | 588              | 663       | 602       | 849       | 541       | (11)        | 9                               | 1,853      | 1,711      | 8           |
| Total noninterest revenue - managed         | \$ 23,049        | \$ 22,366 | \$ 22,639 | \$ 20,267 | \$ 19,790 | 3           | 16                              | \$ 68,054  | \$ 67,266  | 1           |
| NET INTEREST INCOME                         |                  |           |           |           |           |             |                                 |            |            |             |
| Net interest income - reported              | \$ 23,966        | \$ 23,209 | \$ 23,273 | \$ 23,350 | \$ 23,405 | 3           | 2                               | \$ 70,448  | \$ 69,233  | 2           |
| Fully taxable-equivalent adjustments (a)    | 105              | 105       | 102       | 121       | 120       | —           | (13)                            | 312        | 356        | (12)        |
| Net interest income - managed               | \$ 24,071        | \$ 23,314 | \$ 23,375 | \$ 23,471 | \$ 23,525 | 3           | 2                               | \$ 70,760  | \$ 69,589  | 2           |
| TOTAL NET REVENUE                           |                  |           |           |           |           |             |                                 |            |            |             |
| Total net revenue - reported                | \$ 46,427        | \$ 44,912 | \$ 45,310 | \$ 42,768 | \$ 42,654 | 3           | 9                               | \$ 136,649 | \$ 134,788 | 1           |
| Fully taxable-equivalent adjustments        | 693              | 768       | 704       | 970       | 661       | (10)        | 5                               | 2,165      | 2,067      | 5           |
| Total net revenue - managed                 | \$ 47,120        | \$ 45,680 | \$ 46,014 | \$ 43,738 | \$ 43,315 | 3           | 9                               | \$ 138,814 | \$ 136,855 | 1           |
| PRE-PROVISION PROFIT                        |                  |           |           |           |           |             |                                 |            |            |             |
| Pre-provision profit - reported             | \$ 22,146        | \$ 21,133 | \$ 21,713 | \$ 20,006 | \$ 20,089 | 5           | 10                              | \$ 64,992  | \$ 65,753  | (1)         |
| Fully taxable-equivalent adjustments        | 693              | 768       | 704       | 970       | 661       | (10)        | 5                               | 2,165      | 2,067      | 5           |
| Pre-provision profit - managed              | \$ 22,839        | \$ 21,901 | \$ 22,417 | \$ 20,976 | \$ 20,750 | 4           | 10                              | \$ 67,157  | \$ 67,820  | (1)         |
| INCOME BEFORE INCOME TAX EXPENSE            |                  |           |           |           |           |             |                                 |            |            |             |
| Income before income tax expense - reported | \$ 18,743        | \$ 18,284 | \$ 18,408 | \$ 17,375 | \$ 16,978 | 3           | 10                              | \$ 55,435  | \$ 57,706  | (4)         |
| Fully taxable-equivalent adjustments        | 693              | 768       | 704       | 970       | 661       | (10)        | 5                               | 2,165      | 2,067      | 5           |
| Income before income tax expense - managed  | \$ 19,436        | \$ 19,052 | \$ 19,112 | \$ 18,345 | \$ 17,639 | 2           | 10                              | \$ 57,600  | \$ 59,773  | (4)         |
| INCOME TAX EXPENSE                          |                  |           |           |           |           |             |                                 |            |            |             |
| Income tax expense - reported               | \$ 4,350         | \$ 3,297  | \$ 3,765  | \$ 3,370  | \$ 4,080  | 32          | 7                               | \$ 11,412  | \$ 13,240  | (14)        |
| Fully taxable-equivalent adjustments        | 693              | 768       | 704       | 970       | 661       | (10)        | 5                               | 2,165      | 2,067      | 5           |
| Income tax expense - managed                | \$ 5,043         | \$ 4,065  | \$ 4,469  | \$ 4,340  | \$ 4,741  | 24          | 6                               | \$ 13,577  | \$ 15,307  | (11)        |
| OVERHEAD RATIO                              |                  |           |           |           |           |             |                                 |            |            |             |
| Overhead ratio - reported                   | 52 %             | 53 %      | 52 %      | 53 %      | 53 %      |             |                                 | 52 %       | 51 %       |             |
| Overhead ratio - managed                    | 52               | 52        | 51        | 52        | 52        |             |                                 | 52         | 50         |             |

(a) For other income, recognized in CIB, and for net interest income, predominantly recognized in CIB and Corporate.

|   | QUARTERLY TRENDS |                  |                  |                  |                  |             |      | NINE MONTHS ENDED SEPTEMBER 30, |                   |                     |
|---|------------------|------------------|------------------|------------------|------------------|-------------|------|---------------------------------|-------------------|---------------------|
|   | 3Q25             | 2Q25             | 1Q25             | 4Q24             | 3Q24             | 3Q25 Change |      | 2025                            | 2024              | 2025 Change<br>2024 |
|   |                  |                  |                  |                  |                  | 2Q25        | 3Q24 |                                 |                   |                     |
| <b>TOTAL NET REVENUE (fully taxable-equivalent ("FTE"))</b> |                  |                  |                  |                  |                  |             |      |                                 |                   |                     |
| Consumer & Community Banking                                | \$ 19,473        | \$ 18,847        | \$ 18,313        | \$ 18,362        | \$ 17,791        | 3 %         | 9 %  | \$ 56,633                       | \$ 53,145         | 7 %                 |
| Commercial & Investment Bank                                | 19,878           | 19,535           | 19,666           | 17,598           | 17,015           | 2           | 17   | 59,079                          | 52,516            | 12                  |
| Asset & Wealth Management                                   | 6,066            | 5,760            | 5,731            | 5,778            | 5,439            | 5           | 12   | 17,557                          | 15,800            | 11                  |
| Corporate   | 1,703            | 1,538            | 2,304            | 2,000            | 3,070            | 11          | (45) | 5,545                           | 15,394 (a)        | (64)                |
| <b>TOTAL NET REVENUE</b>                                    | <b>\$ 47,120</b> | <b>\$ 45,680</b> | <b>\$ 46,014</b> | <b>\$ 43,738</b> | <b>\$ 43,315</b> | 3           | 9    | <b>\$ 138,814</b>               | <b>\$ 136,855</b> | 1                   |
| <b>TOTAL NONINTEREST EXPENSE</b>                            |                  |                  |                  |                  |                  |             |      |                                 |                   |                     |
| Consumer & Community Banking                                | \$ 10,296        | \$ 9,858         | \$ 9,857         | \$ 9,728         | \$ 9,586         | 4           | 7    | \$ 30,011                       | \$ 28,308         | 6                   |
| Commercial & Investment Bank                                | 9,722            | 9,641            | 9,842            | 8,712            | 8,751            | 1           | 11   | 29,205                          | 26,641            | 10                  |
| Asset & Wealth Management                                   | 3,818            | 3,733            | 3,713            | 3,772            | 3,639            | 2           | 5    | 11,264                          | 10,642            | 6                   |
| Corporate   | 445              | 547              | 185              | 550              | 589              | (19)        | (24) | 1,177                           | 3,444 (b)         | (66)                |
| <b>TOTAL NONINTEREST EXPENSE</b>                            | <b>\$ 24,281</b> | <b>\$ 23,779</b> | <b>\$ 23,597</b> | <b>\$ 22,762</b> | <b>\$ 22,565</b> | 2           | 8    | <b>\$ 71,657</b>                | <b>\$ 69,035</b>  | 4                   |
| <b>PRE-PROVISION PROFIT</b>                                 |                  |                  |                  |                  |                  |             |      |                                 |                   |                     |
| Consumer & Community Banking                                | \$ 9,177         | \$ 8,989         | \$ 8,456         | \$ 8,634         | \$ 8,205         | 2           | 12   | \$ 26,622                       | \$ 24,837         | 7                   |
| Commercial & Investment Bank                                | 10,156           | 9,894            | 9,824            | 8,886            | 8,264            | 3           | 23   | 29,874                          | 25,875            | 15                  |
| Asset & Wealth Management                                   | 2,248            | 2,027            | 2,018            | 2,006            | 1,800            | 11          | 25   | 6,293                           | 5,158             | 22                  |
| Corporate   | 1,258            | 991              | 2,119            | 1,450            | 2,481            | 27          | (49) | 4,368                           | 11,950            | (63)                |
| <b>PRE-PROVISION PROFIT</b>                                 | <b>\$ 22,839</b> | <b>\$ 21,901</b> | <b>\$ 22,417</b> | <b>\$ 20,976</b> | <b>\$ 20,750</b> | 4           | 10   | <b>\$ 67,157</b>                | <b>\$ 67,820</b>  | (1)                 |
| <b>PROVISION FOR CREDIT LOSSES</b>                          |                  |                  |                  |                  |                  |             |      |                                 |                   |                     |
| Consumer & Community Banking                                | \$ 2,538         | \$ 2,082         | \$ 2,629         | \$ 2,623         | \$ 2,795         | 22          | (9)  | \$ 7,249                        | \$ 7,351          | (1)                 |
| Commercial & Investment Bank                                | 809              | 696              | 705              | 61               | 316              | 16          | 156  | 2,210                           | 701               | 215                 |
| Asset & Wealth Management                                   | 59               | 46               | (10)             | (35)             | 4                | 28          | NM   | 95                              | (33)              | NM                  |
| Corporate   | (3)              | 25               | (19)             | (18)             | (4)              | NM          | 25   | 3                               | 28                | (89)                |
| <b>PROVISION FOR CREDIT LOSSES</b>                          | <b>\$ 3,403</b>  | <b>\$ 2,849</b>  | <b>\$ 3,305</b>  | <b>\$ 2,631</b>  | <b>\$ 3,111</b>  | 19          | 9    | <b>\$ 9,557</b>                 | <b>\$ 8,047</b>   | 19                  |
| <b>NET INCOME</b>   |                  |                  |                  |                  |                  |             |      |                                 |                   |                     |
| Consumer & Community Banking                                | \$ 5,009         | \$ 5,169         | \$ 4,425         | \$ 4,516         | \$ 4,046         | (3)         | 24   | \$ 14,603                       | \$ 13,087         | 12                  |
| Commercial & Investment Bank                                | 6,901            | 6,650            | 6,942            | 6,636            | 5,691            | 4           | 21   | 20,493                          | 18,210            | 13                  |
| Asset & Wealth Management                                   | 1,658            | 1,473            | 1,583            | 1,517            | 1,351            | 13          | 23   | 4,714                           | 3,904             | 21                  |
| Corporate   | 825              | 1,695            | 1,693            | 1,336            | 1,810            | (51)        | (54) | 4,213                           | 9,265             | (55)                |
| <b>TOTAL NET INCOME</b>                                     | <b>\$ 14,393</b> | <b>\$ 14,987</b> | <b>\$ 14,643</b> | <b>\$ 14,005</b> | <b>\$ 12,898</b> | (4)         | 12   | <b>\$ 44,023</b>                | <b>\$ 44,466</b>  | (1)                 |

(a) Included a \$7.9 billion net gain related to Visa shares recorded in the second quarter of 2024. Refer to footnote (h) on page 2 for further information.

(b) Included a \$1.0 billion contribution of Visa shares to the JPMorgan Chase Foundation recorded in the second quarter of 2024. Refer to Note 2 of the Firm's 2024 Form 10-K for additional information.

|   |                   |            |                   |                   |                   |                   | Sep 30, 2025<br>Change |          | NINE MONTHS ENDED SEPTEMBER 30, |                   |             |
|---|-------------------|------------|-------------------|-------------------|-------------------|-------------------|------------------------|----------|---------------------------------|-------------------|-------------|
|   | Sep 30,           | Jun 30,    | Mar 31,           | Dec 31,           | Sep 30,           |                   | Jun 30,                | Sep 30,  | 2025                            | 2024              | 2025 Change |
|   | 2025              | 2025       | 2025              | 2024              | 2024              |                   | 2025                   | 2024     | 2025                            | 2024              | 2024        |
| <b>CAPITAL (a)</b>  |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| <b>Risk-based capital metrics</b>                                       |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| <b>Standardized</b>   |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| CET1 capital  | \$ 287,297        | (c)        | \$ 283,854        | \$ 279,791        | \$ 275,513        | \$ 272,964        | 1 %                    | 5 %      |                                 |                   |             |
| Tier 1 capital  | 306,602           | (c)        | 303,189           | 299,132           | 294,881           | 292,333           | 1                      | 5        |                                 |                   |             |
| Total capital   | 343,211           | (c)        | 335,307           | 330,533           | 325,589           | 324,585           | 2                      | 6        |                                 |                   |             |
| Risk-weighted assets  | 1,935,332         | (c)        | 1,882,718         | 1,815,045         | 1,757,460         | 1,782,722         | 3                      | 9        |                                 |                   |             |
| CET1 capital ratio  | 14.8 %            | (c)        | 15.1 %            | 15.4 %            | 15.7 %            | 15.3 %            |                        |          |                                 |                   |             |
| Tier 1 capital ratio  | 15.8              | (c)        | 16.1              | 16.5              | 16.8              | 16.4              |                        |          |                                 |                   |             |
| Total capital ratio   | 17.7              | (c)        | 17.8              | 18.2              | 18.5              | 18.2              |                        |          |                                 |                   |             |
| <b>Advanced</b>   |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| CET1 capital  | \$ 287,297        | (c)        | \$ 283,854        | \$ 279,791        | \$ 275,513        | \$ 272,964        | 1                      | 5        |                                 |                   |             |
| Tier 1 capital  | 306,602           | (c)        | 303,189           | 299,132           | 294,881           | 292,333           | 1                      | 5        |                                 |                   |             |
| Total capital   | 328,360           | (c)        | 320,809           | 316,529           | 311,898           | 310,764           | 2                      | 6        |                                 |                   |             |
| Risk-weighted assets  | 1,934,486         | (c)        | 1,873,142         | 1,799,055         | 1,740,429         | 1,762,991         | 3                      | 10       |                                 |                   |             |
| CET1 capital ratio  | 14.9 %            | (c)        | 15.2 %            | 15.6 %            | 15.8 %            | 15.5 %            |                        |          |                                 |                   |             |
| Tier 1 capital ratio  | 15.8              | (c)        | 16.2              | 16.6              | 16.9              | 16.6              |                        |          |                                 |                   |             |
| Total capital ratio   | 17.0              | (c)        | 17.1              | 17.6              | 17.9              | 17.6              |                        |          |                                 |                   |             |
| <b>Leverage-based capital metrics</b>                                   |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| Adjusted average assets (b)   | \$4,464,444       | (c)        | \$4,382,220       | \$4,180,147       | \$4,070,499       | \$4,122,332       | 2                      | 8        |                                 |                   |             |
| Tier 1 leverage ratio   | 6.9 %             | (c)        | 6.9 %             | 7.2 %             | 7.2 %             | 7.1 %             |                        |          |                                 |                   |             |
| Total leverage exposure   | \$5,274,370       | (c)        | \$5,161,360       | \$4,953,480       | \$4,837,568       | \$4,893,662       | 2                      | 8        |                                 |                   |             |
| SLR   | 5.8 %             | (c)        | 5.9 %             | 6.0 %             | 6.1 %             | 6.0 %             |                        |          |                                 |                   |             |
| <b>Total Loss-Absorbing Capacity ("TLAC")</b>                           |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| Eligible external TLAC  | \$ 567,622        | (c)        | \$ 559,897        | \$ 558,303        | \$ 546,564        | \$ 543,616        | 1                      | 4        |                                 |                   |             |
| <b>MEMO: CET1 CAPITAL ROLLFORWARD</b>                                   |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| Standardized/Advanced CET1 capital, beginning balance                   | \$ 283,854        |            | \$ 279,791        | \$ 275,513        | \$ 272,964        | \$ 267,196        | 1                      | 6        | \$ 275,513                      | \$ 250,585        | 10 %        |
| Net income applicable to common equity                                  | 14,111            |            | 14,705            | 14,388            | 13,746            | 12,612            | (4)                    | 12       | 43,204                          | 43,466            | (1)         |
| Dividends declared on common stock                                      | (4,134)           |            | (3,897)           | (3,938)           | (3,546)           | (3,570)           | (6)                    | (16)     | (11,969)                        | (10,240)          | (17)        |
| Net purchase of treasury stock  | (8,343)           |            | (7,525)           | (6,440)           | (4,279)           | (6,372)           | (11)                   | (31)     | (22,308)                        | (13,522)          | (65)        |
| Changes in additional paid-in capital                                   | 289               |            | 353               | (688)             | 273               | 310               | (18)                   | (7)      | (46)                            | 510               | NM          |
| Changes related to AOCI applicable to capital:                          |                   |            |                   |                   |                   |                   |                        |          |                                 |                   |             |
| Unrealized gains/(losses) on investment securities                      | 1,509             |            | (188)             | 953               | (2,633)           | 2,297             | NM                     | (34)     | 2,274                           | 2,546             | (11)        |
| Translation adjustments, net of hedges                                  | (12)              |            | 868               | 489               | (887)             | 389               | NM                     | NM       | 1,345                           | 29                | NM          |
| Fair value hedges   | 37                |            | (8)               | 28                | (54)              | (20)              | NM                     | NM       | 57                              | (33)              | NM          |
| Defined benefit pension and other postretirement employee benefit plans | 4                 |            | (28)              | (16)              | (58)              | (28)              | NM                     | NM       | (40)                            | (5)               | NM          |
| Changes related to other CET1 capital adjustments                       | (18)              | (c)        | (217)             | (498)             | (13)              | 150               | 92                     | NM       | (733) (c)                       | (372)             | (97)        |
| Change in Standardized/Advanced CET1 capital                            | 3,443             | (c)        | 4,063             | 4,278             | 2,549             | 5,768             | (15)                   | (40)     | 11,784 (c)                      | 22,379            | (47)        |
| <b>Standardized/Advanced CET1 capital, ending balance</b>               | <b>\$ 287,297</b> | <b>(c)</b> | <b>\$ 283,854</b> | <b>\$ 279,791</b> | <b>\$ 275,513</b> | <b>\$ 272,964</b> | <b>1</b>               | <b>5</b> | <b>\$ 287,297</b>               | <b>\$ 272,964</b> | <b>5</b>    |

(a) As of January 1, 2025, the benefit from the CECL capital transition provision had been fully phased-out. As of December 31, 2024 and September 30, 2024, CET1 capital and TLAC reflected the remaining \$720 million CECL benefit. Refer to Note 21 of the Firm's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2025, and Note 27 of the Firm's 2024 Form 10-K for additional information.

(b) Adjusted average assets, for purposes of calculating the leverage ratios, includes quarterly average assets adjusted for on-balance sheet assets that are subject to deduction from Tier 1 capital, predominantly goodwill, inclusive of estimated equity method goodwill, and other intangible assets.

(c) Estimated.

## CAPITAL AND OTHER SELECTED BALANCE SHEET ITEMS, CONTINUED

(in millions, except ratio data)

|  | Sep 30,<br>2025   | Jun 30,<br>2025   | Mar 31,<br>2025   | Dec 31,<br>2024   | Sep 30,<br>2024   | Sep 30, 2025<br>Change |                 | NINE MONTHS ENDED SEPTEMBER 30, |                   |                     |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------|-----------------|---------------------------------|-------------------|---------------------|
|  |                   |                   |                   |                   |                   | Jun 30,<br>2025        | Sep 30,<br>2024 | 2025                            | 2024              | 2025 Change<br>2024 |
| <b>TANGIBLE COMMON EQUITY (period-end) (a)</b> |                   |                   |                   |                   |                   |                        |                 |                                 |                   |                     |
| Common stockholders' equity                    | \$ 340,167        | \$ 336,879        | \$ 331,375        | \$ 324,708        | \$ 324,186        | 1 %                    | 5 %             |                                 |                   |                     |
| Less: Goodwill                                 | 52,717            | 52,747            | 52,621            | 52,565            | 52,711            | —                      | —               |                                 |                   |                     |
| Less: Other intangible assets                  | 2,615             | 2,722             | 2,777             | 2,874             | 2,991             | (4)                    | (13)            |                                 |                   |                     |
| Add: Certain deferred tax liabilities (b)      | 2,906             | 2,923             | 2,928             | 2,943             | 2,962             | (1)                    | (2)             |                                 |                   |                     |
| <b>Total tangible common equity</b>            | <b>\$ 287,741</b> | <b>\$ 284,333</b> | <b>\$ 278,905</b> | <b>\$ 272,212</b> | <b>\$ 271,446</b> | 1                      | 6               |                                 |                   |                     |
| <b>TANGIBLE COMMON EQUITY (average) (a)</b>    |                   |                   |                   |                   |                   |                        |                 |                                 |                   |                     |
| Common stockholders' equity                    | \$ 336,335        | \$ 329,797        | \$ 324,345        | \$ 318,376        | \$ 321,894        | 2                      | 4               | \$ 330,203                      | \$ 310,353        | 6 %                 |
| Less: Goodwill                                 | 52,731            | 52,692            | 52,581            | 52,617            | 52,658            | —                      | —               | 52,669                          | 52,630            | —                   |
| Less: Other intangible assets                  | 2,678             | 2,741             | 2,830             | 2,921             | 3,007             | (2)                    | (11)            | 2,749                           | 3,083             | (11)                |
| Add: Certain deferred tax liabilities (b)      | 2,917             | 2,926             | 2,938             | 2,952             | 2,963             | —                      | (2)             | 2,927                           | 2,976             | (2)                 |
| <b>Total tangible common equity</b>            | <b>\$ 283,843</b> | <b>\$ 277,290</b> | <b>\$ 271,872</b> | <b>\$ 265,790</b> | <b>\$ 269,192</b> | 2                      | 5               | <b>\$ 277,712</b>               | <b>\$ 257,616</b> | 8                   |
| <b>INTANGIBLE ASSETS (period-end)</b>          |                   |                   |                   |                   |                   |                        |                 |                                 |                   |                     |
| Goodwill                                       | \$ 52,717         | \$ 52,747         | \$ 52,621         | \$ 52,565         | \$ 52,711         | —                      | —               |                                 |                   |                     |
| Mortgage servicing rights                      | 9,110             | 8,996             | 9,127             | 9,121             | 8,753             | 1                      | 4               |                                 |                   |                     |
| Other intangible assets                        | 2,615             | 2,722             | 2,777             | 2,874             | 2,991             | (4)                    | (13)            |                                 |                   |                     |
| <b>Total intangible assets</b>                 | <b>\$ 64,442</b>  | <b>\$ 64,465</b>  | <b>\$ 64,525</b>  | <b>\$ 64,560</b>  | <b>\$ 64,455</b>  | —                      | —               |                                 |                   |                     |

(a) Refer to page 28 for further discussion of TCE.

(b) Represents deferred tax liabilities related to tax-deductible goodwill and to identifiable intangibles created in nontaxable transactions, which are netted against goodwill and other intangibles when calculating TCE.

|   | QUARTERLY TRENDS |           |           |           |           |             |      | NINE MONTHS ENDED SEPTEMBER 30, |           |             |
|---|------------------|-----------|-----------|-----------|-----------|-------------|------|---------------------------------|-----------|-------------|
|   | 3Q25             | 2Q25      | 1Q25      | 4Q24      | 3Q24      | 3Q25 Change |      | 2025                            | 2024      | 2025 Change |
|   |                  |           |           |           |           | 2Q25        | 3Q24 |                                 |           | 2024        |
| <b>EARNINGS PER SHARE</b>   |                  |           |           |           |           |             |      |                                 |           |             |
| <b>Basic earnings per share</b>   |                  |           |           |           |           |             |      |                                 |           |             |
| Net income  | \$ 14,393        | \$ 14,987 | \$ 14,643 | \$ 14,005 | \$ 12,898 | (4)%        | 12 % | \$ 44,023                       | \$ 44,466 | (1)%        |
| Less: Preferred stock dividends   | 282              | 282       | 255       | 259       | 286       | —           | (1)  | 819                             | 1,000     | (18)        |
| Net income applicable to common equity  | 14,111           | 14,705    | 14,388    | 13,746    | 12,612    | (4)         | 12   | 43,204                          | 43,466    | (1)         |
| Less: Dividends and undistributed earnings allocated to participating securities  | 68               | 75        | 71        | 77        | 75        | (9)         | (9)  | 213                             | 267       | (20)        |
| Net income applicable to common stockholders  | \$ 14,043        | \$ 14,630 | \$ 14,317 | \$ 13,669 | \$ 12,537 | (4)         | 12   | \$ 42,991                       | \$ 43,199 | —           |
| Total weighted-average basic shares outstanding   | 2,762.4          | 2,788.7   | 2,819.4   | 2,836.9   | 2,860.6   | (1)         | (3)  | 2,790.2                         | 2,886.2   | (3)         |
| Net income per share  | \$ 5.08          | \$ 5.25   | \$ 5.08   | \$ 4.82   | \$ 4.38   | (3)         | 16   | \$ 15.41                        | \$ 14.97  | 3           |
| <b>Diluted earnings per share</b>   |                  |           |           |           |           |             |      |                                 |           |             |
| Net income applicable to common stockholders  | \$ 14,043        | \$ 14,630 | \$ 14,317 | \$ 13,669 | \$ 12,537 | (4)         | 12   | \$ 42,991                       | \$ 43,199 | —           |
| Total weighted-average basic shares outstanding   | 2,762.4          | 2,788.7   | 2,819.4   | 2,836.9   | 2,860.6   | (1)         | (3)  | 2,790.2                         | 2,886.2   | (3)         |
| Add: Dilutive impact of unvested performance share units ("PSUs"), nondividend-earning restricted stock units ("RSUs") and stock appreciation rights ("SARs") | 5.2              | 5.0       | 4.9       | 5.5       | 5.3       | 4           | (2)  | 5.0                             | 5.0       | —           |
| Total weighted-average diluted shares outstanding   | 2,767.6          | 2,793.7   | 2,824.3   | 2,842.4   | 2,865.9   | (1)         | (3)  | 2,795.2                         | 2,891.2   | (3)         |
| Net income per share  | \$ 5.07          | \$ 5.24   | \$ 5.07   | \$ 4.81   | \$ 4.37   | (3)         | 16   | \$ 15.38                        | \$ 14.94  | 3           |
| <b>COMMON DIVIDENDS</b>   |                  |           |           |           |           |             |      |                                 |           |             |
| Cash dividends declared per share (a)   | \$ 1.50          | \$ 1.40   | \$ 1.40   | \$ 1.25   | \$ 1.25   | 7           | 20   | \$ 4.30                         | \$ 3.55   | 21          |
| Dividend payout ratio   | 29 %             | 27 %      | 27 %      | 26 %      | 28 %      |             |      | 28 %                            | 24 %      |             |
| <b>COMMON SHARE REPURCHASE PROGRAM (b)</b>  |                  |           |           |           |           |             |      |                                 |           |             |
| Total shares of common stock repurchased  | 28.0             | 29.8      | 30.0      | 18.5      | 30.3      | (6)         | (8)  | 87.7                            | 73.2      | 20          |
| Average price paid per share of common stock  | \$ 297.10        | \$ 251.67 | \$ 252.50 | \$ 233.37 | \$ 209.61 | 18          | 42   | \$ 266.44                       | \$ 198.37 | 34          |
| Aggregate repurchases of common stock   | 8,315            | 7,500     | 7,563     | 4,313     | 6,361     | 11          | 31   | 23,378                          | 14,528    | 61          |
| <b>EMPLOYEE ISSUANCE</b>  |                  |           |           |           |           |             |      |                                 |           |             |
| Shares issued from treasury stock related to employee stock-based compensation awards and employee stock purchase plans                                       | 0.4              | 0.4       | 11.5      | 0.8       | 0.5       | —           | (20) | 12.3                            | 11.9      | 3           |
| Net impact of employee issuances on stockholders' equity (c)  | \$ 339           | \$ 419    | \$ 476    | \$ 343    | \$ 354    | (19)        | (4)  | \$ 1,234                        | \$ 1,614  | (24)        |

(a) On September 16, 2025, March 18, 2025, and September 17, 2024, the Board of Directors declared quarterly common stock dividends of \$1.50, \$1.40 and \$1.25 per share, respectively.

(b) The Firm's Board of Directors authorized a new common share repurchase program of up to \$50 billion effective July 1, 2025, which replaces the previous program that commenced in the third quarter of 2024 and authorized repurchases of up to \$30 billion.

(c) The net impact of employee issuances on stockholders' equity is driven by the cost of equity compensation awards that is recognized over the applicable vesting periods. The cost is partially offset by tax impacts related to the distribution of shares.

|  | QUARTERLY TRENDS |           |           |           |           |             |      | NINE MONTHS ENDED SEPTEMBER 30, |           |             |
|--|------------------|-----------|-----------|-----------|-----------|-------------|------|---------------------------------|-----------|-------------|
|  | 3Q25             | 2Q25      | 1Q25      | 4Q24      | 3Q24      | 3Q25 Change |      | 2025                            | 2024      | 2025 Change |
|  |                  |           |           |           |           | 2Q25        | 3Q24 |                                 |           | 2024        |
| INCOME STATEMENT                         |                  |           |           |           |           |             |      |                                 |           |             |
| REVENUE                                  |                  |           |           |           |           |             |      |                                 |           |             |
| Lending- and deposit-related fees        | \$ 969           | \$ 888    | \$ 839    | \$ 872    | \$ 863    | 9 %         | 12 % | \$ 2,696                        | \$ 2,515  | 7 %         |
| Asset management fees                    | 1,189            | 1,110     | 1,093     | 1,067     | 1,022     | 7           | 16   | 3,392                           | 2,947     | 15          |
| Mortgage fees and related income         | 372              | 347       | 263       | 368       | 390       | 7           | (5)  | 982                             | 1,010     | (3)         |
| Card income                              | 514              | 687       | 653       | 973       | 743       | (25)        | (31) | 1,854                           | 2,166     | (14)        |
| All other income (a)                     | 1,573            | 1,420     | 1,323     | 1,214     | 1,196     | 11          | 32   | 4,316                           | 3,517     | 23          |
| Noninterest revenue                      | 4,617            | 4,452     | 4,171     | 4,494     | 4,214     | 4           | 10   | 13,240                          | 12,155    | 9           |
| Net interest income                      | 14,856           | 14,395    | 14,142    | 13,868    | 13,577    | 3           | 9    | 43,393                          | 40,990    | 6           |
| TOTAL NET REVENUE                        | 19,473           | 18,847    | 18,313    | 18,362    | 17,791    | 3           | 9    | 56,633                          | 53,145    | 7           |
| Provision for credit losses              | 2,538            | 2,082     | 2,629     | 2,623     | 2,795     | 22          | (9)  | 7,249                           | 7,351     | (1)         |
| NONINTEREST EXPENSE                      |                  |           |           |           |           |             |      |                                 |           |             |
| Compensation expense                     | 4,424            | 4,336     | 4,448     | 4,301     | 4,275     | 2           | 3    | 13,208                          | 12,744    | 4           |
| Noncompensation expense (b)              | 5,872            | 5,522     | 5,409     | 5,427     | 5,311     | 6           | 11   | 16,803                          | 15,564    | 8           |
| TOTAL NONINTEREST EXPENSE                | 10,296           | 9,858     | 9,857     | 9,728     | 9,586     | 4           | 7    | 30,011                          | 28,308    | 6           |
| Income before income tax expense         | 6,639            | 6,907     | 5,827     | 6,011     | 5,410     | (4)         | 23   | 19,373                          | 17,486    | 11          |
| Income tax expense                       | 1,630            | 1,738     | 1,402     | 1,495     | 1,364     | (6)         | 20   | 4,770                           | 4,399     | 8           |
| NET INCOME                               | \$ 5,009         | \$ 5,169  | \$ 4,425  | \$ 4,516  | \$ 4,046  | (3)         | 24   | \$ 14,603                       | \$ 13,087 | 12          |
| REVENUE BY BUSINESS                      |                  |           |           |           |           |             |      |                                 |           |             |
| Banking & Wealth Management              | \$ 11,040        | \$ 10,698 | \$ 10,254 | \$ 10,154 | \$ 10,090 | 3           | 9    | \$ 31,992                       | \$ 30,789 | 4           |
| Home Lending                             | 1,260            | 1,250     | 1,207     | 1,297     | 1,295     | 1           | (3)  | 3,717                           | 3,800     | (2)         |
| Card Services & Auto                     | 7,173            | 6,899     | 6,852     | 6,911     | 6,406     | 4           | 12   | 20,924                          | 18,556    | 13          |
| MORTGAGE FEES AND RELATED INCOME DETAILS |                  |           |           |           |           |             |      |                                 |           |             |
| Production revenue                       | 173              | 151       | 110       | 186       | 154       | 15          | 12   | 434                             | 441       | (2)         |
| Net mortgage servicing revenue (c)       | 199              | 196       | 153       | 182       | 236       | 2           | (16) | 548                             | 569       | (4)         |
| Mortgage fees and related income         | \$ 372           | \$ 347    | \$ 263    | \$ 368    | \$ 390    | 7           | (5)  | \$ 982                          | \$ 1,010  | (3)         |
| FINANCIAL RATIOS                         |                  |           |           |           |           |             |      |                                 |           |             |
| ROE                                      | 35 %             | 36 %      | 31 %      | 32 %      | 29 %      |             |      | 34 %                            | 31 %      |             |
| Overhead ratio                           | 53               | 52        | 54        | 53        | 54        |             |      | 53                              | 53        |             |

- (a) Primarily includes operating lease income and commissions and other fees. Operating lease income was \$987 million, \$896 million, \$824 million, \$722 million and \$699 million for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$2.7 billion and \$2.0 billion for the nine months ended September 30, 2025 and 2024, respectively.
- (b) Included depreciation expense on leased assets of \$649 million, \$577 million, \$499 million, \$410 million and \$387 million for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$1.7 billion and \$1.2 billion for the nine months ended September 30, 2025 and 2024, respectively.
- (c) Included MSR risk management results of \$55 million, \$47 million, \$9 million, \$21 million and \$100 million for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$111 million and \$138 million for the nine months ended September 30, 2025 and 2024, respectively.

|   | QUARTERLY TRENDS |                |                |                |                |             |      | NINE MONTHS ENDED SEPTEMBER 30, |                |             |
|---|------------------|----------------|----------------|----------------|----------------|-------------|------|---------------------------------|----------------|-------------|
|   | 3Q25             | 2Q25           | 1Q25           | 4Q24           | 3Q24           | 3Q25 Change |      | 2025                            | 2024           | 2025 Change |
|   |                  |                |                |                |                | 2Q25        | 3Q24 |                                 |                | 2024        |
| <b>SELECTED BALANCE SHEET DATA (period-end)</b> |                  |                |                |                |                |             |      |                                 |                |             |
| Total assets                                    | \$ 652,275       | \$ 652,379     | \$ 636,105     | \$ 650,268     | \$ 633,038     | — %         | 3 %  | \$ 652,275                      | \$ 633,038     | 3 %         |
| Loans:  |                  |                |                |                |                |             |      |                                 |                |             |
| Banking & Wealth Management                     | 33,259           | 33,749         | 33,098         | 33,221         | 31,614         | (1)         | 5    | 33,259                          | 31,614         | 5           |
| Home Lending (a)                                | 240,633          | 241,618        | 241,427        | 246,498        | 247,663        | —           | (3)  | 240,633                         | 247,663        | (3)         |
| Card Services                                   | 235,491          | 233,051        | 223,517        | 233,016        | 219,671        | 1           | 7    | 235,491                         | 219,671        | 7           |
| Auto  | 71,095           | 72,182         | 72,116         | 73,619         | 73,215         | (2)         | (3)  | 71,095                          | 73,215         | (3)         |
| <b>Total loans</b>                              | <b>580,478</b>   | <b>580,600</b> | <b>570,158</b> | <b>586,354</b> | <b>572,163</b> | —           | 1    | <b>580,478</b>                  | <b>572,163</b> | 1           |
| Deposits  | 1,058,388        | 1,063,137      | 1,080,138      | 1,056,652      | 1,054,027      | —           | —    | 1,058,388                       | 1,054,027      | —           |
| Equity  | 56,000           | 56,000         | 56,000         | 54,500         | 54,500         | —           | 3    | 56,000                          | 54,500         | 3           |
| <b>SELECTED BALANCE SHEET DATA (average)</b>    |                  |                |                |                |                |             |      |                                 |                |             |
| Total assets                                    | \$ 650,277       | \$ 642,284     | \$ 639,664     | \$ 638,783     | \$ 631,117     | 1           | 3    | \$ 644,114                      | \$ 629,252     | 2           |
| Loans:  |                  |                |                |                |                |             |      |                                 |                |             |
| Banking & Wealth Management                     | 33,351           | 33,536         | 33,160         | 32,599         | 30,910         | (1)         | 8    | 33,350                          | 31,189         | 7           |
| Home Lending (b)                                | 241,772          | 242,665        | 244,282        | 247,415        | 250,581        | —           | (4)  | 242,897                         | 254,264        | (4)         |
| Card Services                                   | 234,412          | 228,446        | 224,493        | 224,263        | 217,327        | 3           | 8    | 229,153                         | 210,740        | 9           |
| Auto  | 70,895           | 71,410         | 72,462         | 73,323         | 73,675         | (1)         | (4)  | 71,583                          | 75,575         | (5)         |
| <b>Total loans</b>                              | <b>580,430</b>   | <b>576,057</b> | <b>574,397</b> | <b>577,600</b> | <b>572,493</b> | 1           | 1    | <b>576,983</b>                  | <b>571,768</b> | 1           |
| Deposits  | 1,058,025        | 1,060,363      | 1,053,677      | 1,050,636      | 1,053,701      | —           | —    | 1,057,371                       | 1,068,774      | (1)         |
| Equity  | 56,000           | 56,000         | 56,000         | 54,500         | 54,500         | —           | 3    | 56,000                          | 54,500         | 3           |
| <b>Employees</b>                                | 144,235          | 144,898        | 145,530 (c)    | 144,989        | 143,964        | —           | —    | 144,235 (c)                     | 143,964        | —           |

(a) At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, Home Lending loans held-for-sale and loans at fair value were \$9.4 billion, \$8.9 billion, \$6.4 billion, \$8.1 billion and \$6.9 billion, respectively.

(b) Average Home Lending loans held-for sale and loans at fair value were \$10.1 billion, \$8.9 billion, \$7.5 billion, \$7.8 billion and \$8.4 billion for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$8.9 billion and \$6.9 billion for the nine months ended September 30, 2025 and 2024, respectively.

(c) In the first quarter of 2025, 419 employees were transferred to Corporate as a result of the centralization of certain functions.

|   | QUARTERLY TRENDS |                  |                  |                  |                  |             |           |  | NINE MONTHS ENDED SEPTEMBER 30, |                  |             |
|---|------------------|------------------|------------------|------------------|------------------|-------------|-----------|--|---------------------------------|------------------|-------------|
|   | 3Q25             | 2Q25             | 1Q25             | 4Q24             | 3Q24             | 3Q25 Change |           |  | 2025                            | 2024             | 2025 Change |
|   |                  |                  |                  |                  |                  | 2Q25        | 3Q24      |  |                                 |                  | 2024        |
| <b>CREDIT DATA AND QUALITY STATISTICS</b>   |                  |                  |                  |                  |                  |             |           |  |                                 |                  |             |
| Nonaccrual loans (a)                        | \$ 3,596         | \$ 3,891         | \$ 3,266         | \$ 3,366         | (c) \$ 3,252     | (8)%        | 11 %      |  | \$ 3,596                        | \$ 3,252         | 11 %        |
| Net charge-offs/(recoveries)                |                  |                  |                  |                  |                  |             |           |  |                                 |                  |             |
| Banking & Wealth Management                 | 85               | 102              | 97               | 105              | 82               | (17)        | 4         |  | 284                             | 337              | (16)        |
| Home Lending                                | (63)             | (21)             | (26)             | (15)             | (44)             | (200)       | (43)      |  | (110)                           | (91)             | (21)        |
| Card Services                               | 1,860            | 1,938            | 1,983            | 1,862            | 1,768            | (4)         | 5         |  | 5,781                           | 5,286            | 9           |
| Auto  | 81               | 67               | 100              | 114              | 113              | 21          | (28)      |  | 248                             | 330              | (25)        |
| <b>Total net charge-offs/(recoveries)</b>   | <b>\$ 1,963</b>  | <b>\$ 2,086</b>  | <b>\$ 2,154</b>  | <b>\$ 2,066</b>  | <b>\$ 1,919</b>  | <b>(6)</b>  | <b>2</b>  |  | <b>\$ 6,203</b>                 | <b>\$ 5,862</b>  | <b>6</b>    |
| Net charge-off/(recovery) rate              |                  |                  |                  |                  |                  |             |           |  |                                 |                  |             |
| Banking & Wealth Management                 | 1.01 %           | 1.22 %           | 1.19 %           | 1.28 %           | 1.06 %           |             |           |  | 1.14 %                          | 1.44 %           |             |
| Home Lending                                | (0.11)           | (0.04)           | (0.04)           | (0.02)           | (0.07)           |             |           |  | (0.06)                          | (0.05)           |             |
| Card Services                               | 3.15             | 3.40             | 3.58             | 3.30             | 3.24             |             |           |  | 3.37                            | 3.35             |             |
| Auto  | 0.46             | 0.38             | 0.56             | 0.62             | 0.62             |             |           |  | 0.46                            | 0.59             |             |
| <b>Total net charge-off/(recovery) rate</b> | <b>1.37</b>      | <b>1.48</b>      | <b>1.54</b>      | <b>1.44</b>      | <b>1.35</b>      |             |           |  | <b>1.46</b>                     | <b>1.39</b>      |             |
| 30+ day delinquency rate                    |                  |                  |                  |                  |                  |             |           |  |                                 |                  |             |
| Home Lending (b)                            | 0.89 %           | 0.93 %           | 1.04 %           | 0.78 %           | (c) 0.77 %       |             |           |  | 0.89 %                          | 0.77 %           |             |
| Card Services                               | 2.14             | 2.06             | 2.21             | 2.17             | 2.20             |             |           |  | 2.14                            | 2.20             |             |
| Auto  | 1.17             | 1.12             | 1.20             | 1.43             | 1.23             |             |           |  | 1.17                            | 1.23             |             |
| 90+ day delinquency rate - Card Services    | 1.07             | 1.07             | 1.16             | 1.14             | 1.10             |             |           |  | 1.07                            | 1.10             |             |
| Allowance for loan losses                   |                  |                  |                  |                  |                  |             |           |  |                                 |                  |             |
| Banking & Wealth Management                 | \$ 765           | \$ 790           | \$ 794           | \$ 764           | \$ 709           | (3)         | 8         |  | \$ 765                          | \$ 709           | 8           |
| Home Lending                                | 647              | 547              | 557              | 447              | 447              | 18          | 45        |  | 647                             | 447              | 45          |
| Card Services                               | 15,558           | 15,008           | 15,008           | 14,608           | 14,106           | 4           | 10        |  | 15,558                          | 14,106           | 10          |
| Auto  | 587              | 637              | 637              | 692              | 692              | (8)         | (15)      |  | 587                             | 692              | (15)        |
| <b>Total allowance for loan losses</b>      | <b>\$ 17,557</b> | <b>\$ 16,982</b> | <b>\$ 16,996</b> | <b>\$ 16,511</b> | <b>\$ 15,954</b> | <b>3</b>    | <b>10</b> |  | <b>\$ 17,557</b>                | <b>\$ 15,954</b> | <b>10</b>   |

(a) Excludes mortgage loans past due and insured by U.S. government agencies, which are primarily 90 or more days past due. These loans have been excluded based upon the government guarantee. At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, mortgage loans 90 or more days past due and insured by U.S. government agencies were \$65 million, \$68 million, \$81 million, \$84 million and \$88 million, respectively. In addition, the Firm's policy is generally to exempt credit card loans from being placed on nonaccrual status as permitted by regulatory guidance.

(b) At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, excluded mortgage loans 30 or more days past due and insured by U.S. government agencies of \$95 million, \$99 million, \$114 million, \$122 million and \$126 million, respectively. These amounts have been excluded based upon the government guarantee.

(c) Prior-period amount and rate have been revised to conform with the presentation in the Firm's 2024 Form 10-K.

|   | QUARTERLY TRENDS |              |              |              |              |             |      | NINE MONTHS ENDED SEPTEMBER 30, |              |             |
|---|------------------|--------------|--------------|--------------|--------------|-------------|------|---------------------------------|--------------|-------------|
|   | 3Q25             | 2Q25         | 1Q25         | 4Q24         | 3Q24         | 3Q25 Change |      | 2025                            | 2024         | 2025 Change |
|   |                  |              |              |              |              | 2Q25        | 3Q24 |                                 |              | 2024        |
| BUSINESS METRICS                                      |                  |              |              |              |              |             |      |                                 |              |             |
| Number of:  |                  |              |              |              |              |             |      |                                 |              |             |
| Branches  | 5,018            | 4,994        | 4,972        | 4,966        | 4,906        | — %         | 2 %  | 5,018                           | 4,906        | 2 %         |
| Active digital customers (in thousands) (a)           | 74,041           | 73,014       | 72,480       | 70,813       | 70,063       | 1           | 6    | 74,041                          | 70,063       | 6           |
| Active mobile customers (in thousands) (b)            | 60,924           | 59,898       | 59,036       | 57,821       | 56,985       | 2           | 7    | 60,924                          | 56,985       | 7           |
| Debit and credit card sales volume (in billions)      | \$ 492.3         | \$ 487.2     | \$ 448.7     | \$ 477.6     | \$ 453.4     | 1           | 9    | \$ 1,428.2                      | \$ 1,327.8   | 8           |
| Total payments transaction volume (in trillions) (c)  | 1.8              | 1.8          | 1.6          | 1.6          | 1.7          | —           | 6    | 5.2                             | 4.8          | 8           |
| Banking & Wealth Management                           |                  |              |              |              |              |             |      |                                 |              |             |
| Average deposits                                      | \$ 1,040,402     | \$ 1,044,158 | \$ 1,038,964 | \$ 1,035,184 | \$ 1,037,953 | —           | —    | \$ 1,041,180                    | \$ 1,054,084 | (1)         |
| Deposit margin  | 2.79 %           | 2.76 %       | 2.69 %       | 2.61 %       | 2.60 %       |             |      | 2.75 %                          | 2.68 %       |             |
| Business Banking average loans                        | \$ 18,922        | \$ 19,217    | \$ 19,474    | \$ 19,538    | \$ 19,472    | (2)         | (3)  | \$ 19,202                       | \$ 19,460    | (1)         |
| Business Banking origination volume                   | 824              | 893          | 815          | 985          | 1,091        | (8)         | (24) | 2,532                           | 3,533        | (28)        |
| Client investment assets (d)                          | 1,232,390        | 1,155,017    | 1,079,833    | 1,087,608    | 1,067,931    | 7           | 15   | 1,232,390                       | 1,067,931    | 15          |
| Number of client advisors                             | 6,025            | 5,948        | 5,860        | 5,755        | 5,775        | 1           | 4    | 6,025                           | 5,775        | 4           |
| Home Lending (in billions)                            |                  |              |              |              |              |             |      |                                 |              |             |
| Mortgage origination volume by channel                |                  |              |              |              |              |             |      |                                 |              |             |
| Retail  | \$ 8.4           | \$ 8.7       | \$ 5.5       | \$ 7.7       | \$ 6.5       | (3)         | 29   | \$ 22.6                         | \$ 17.8      | 27          |
| Correspondent   | 5.5              | 4.8          | 3.9          | 4.4          | 4.9          | 15          | 12   | 14.2                            | 10.9         | 30          |
| Total mortgage origination volume (e)                 | \$ 13.9          | \$ 13.5      | \$ 9.4       | \$ 12.1      | \$ 11.4      | 3           | 22   | \$ 36.8                         | \$ 28.7      | 28          |
| Third-party mortgage loans serviced (period-end)      | 663.6            | 653.3        | 661.6        | 648.0        | 656.1        | 2           | 1    | 663.6                           | 656.1        | 1           |
| MSR carrying value (period-end)                       | 9.1              | 9.0          | 9.1          | 9.1          | 8.7          | 1           | 5    | 9.1                             | 8.7          | 5           |
| Card Services   |                  |              |              |              |              |             |      |                                 |              |             |
| Sales volume, excluding commercial card (in billions) | \$ 344.4         | \$ 340.0     | \$ 310.6     | \$ 335.1     | \$ 316.6     | 1           | 9    | \$ 995.0                        | \$ 924.2     | 8           |
| Net revenue rate                                      | 10.03 %          | 10.06 %      | 10.38 %      | 10.47 %      | 9.91 %       |             |      | 10.15 %                         | 9.87 %       |             |
| Net yield on average loans                            | 10.28            | 10.04        | 10.31        | 9.86         | 9.71         |             |      | 10.21                           | 9.69         |             |
| Auto  |                  |              |              |              |              |             |      |                                 |              |             |
| Loan and lease origination volume (in billions)       | \$ 12.0          | \$ 11.3      | \$ 10.7      | \$ 10.6      | \$ 10.0      | 6           | 20   | \$ 34.0                         | \$ 29.7      | 14          |
| Average auto operating lease assets                   | 16,986           | 15,218       | 13,641       | 11,967       | 11,192       | 12          | 52   | 15,294                          | 10,775       | 42          |

(a) Users of all web and/or mobile platforms who have logged in within the past 90 days.

(b) Users of all mobile platforms who have logged in within the past 90 days.

(c) Total payments transaction volume includes debit and credit card sales volume and gross outflows of ACH, ATM, teller, wires, BillPay, PayChase, Zelle, person-to-person and checks.

(d) Includes assets invested in managed accounts and J.P. Morgan mutual funds where AWM is the investment manager. Refer to AWM segment results on pages 20-22 for additional information.

(e) Firmwide mortgage origination volume was \$16.9 billion, \$16.3 billion, \$11.2 billion, \$14.2 billion and \$13.3 billion for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$44.4 billion and \$33.2 billion for the nine months ended September 30, 2025 and 2024, respectively.

|  | QUARTERLY TRENDS |           |           |           |           |             |      | NINE MONTHS ENDED SEPTEMBER 30, |           |             |
|--|------------------|-----------|-----------|-----------|-----------|-------------|------|---------------------------------|-----------|-------------|
|  | 3Q25             | 2Q25      | 1Q25      | 4Q24      | 3Q24      | 3Q25 Change |      | 2025                            | 2024      | 2025 Change |
|  |                  |           |           |           |           | 2Q25        | 3Q24 |                                 |           | 2024        |
| <b>INCOME STATEMENT</b>  |                  |           |           |           |           |             |      |                                 |           |             |
| <b>REVENUE</b>   |                  |           |           |           |           |             |      |                                 |           |             |
| Investment banking fees  | \$ 2,627         | \$ 2,513  | \$ 2,248  | \$ 2,479  | \$ 2,267  | 5 %         | 16 % | \$ 7,388                        | \$ 6,637  | 11 %        |
| Principal transactions   | 7,090            | 7,109     | 7,608     | 5,158     | 5,899     | —           | 20   | 21,807                          | 19,224    | 13          |
| Lending- and deposit-related fees                                    | 1,315            | 1,296     | 1,230     | 1,020     | 997       | 1           | 32   | 3,841                           | 2,894     | 33          |
| Commissions and other fees   | 1,493            | 1,493     | 1,437     | 1,320     | 1,349     | —           | 11   | 4,423                           | 3,958     | 12          |
| Card income  | 613              | 645       | 551       | 617       | 589       | (5)         | 4    | 1,809                           | 1,693     | 7           |
| All other income   | 660              | 736       | 748       | 1,132     | 521       | (10)        | 27   | 2,144                           | 2,121     | 1           |
| Noninterest revenue  | 13,798           | 13,792    | 13,822    | 11,726    | 11,622    | —           | 19   | 41,412                          | 36,527    | 13          |
| Net interest income  | 6,080            | 5,743     | 5,844     | 5,872     | 5,393     | 6           | 13   | 17,667                          | 15,989    | 10          |
| TOTAL NET REVENUE (a)  | 19,878           | 19,535    | 19,666    | 17,598    | 17,015    | 2           | 17   | 59,079                          | 52,516    | 12          |
| Provision for credit losses  | 809              | 696       | 705       | 61        | 316       | 16          | 156  | 2,210                           | 701       | 215         |
| <b>NONINTEREST EXPENSE</b>   |                  |           |           |           |           |             |      |                                 |           |             |
| Compensation expense   | 4,862            | 5,014     | 5,330     | 4,033     | 4,510     | (3)         | 8    | 15,206                          | 14,158    | 7           |
| Noncompensation expense  | 4,860            | 4,627     | 4,512     | 4,679     | 4,241     | 5           | 15   | 13,999                          | 12,483    | 12          |
| TOTAL NONINTEREST EXPENSE  | 9,722            | 9,641     | 9,842     | 8,712     | 8,751     | 1           | 11   | 29,205                          | 26,641    | 10          |
| Income before income tax expense                                     | 9,347            | 9,198     | 9,119     | 8,825     | 7,948     | 2           | 18   | 27,664                          | 25,174    | 10          |
| Income tax expense   | 2,446            | 2,548     | 2,177     | 2,189     | 2,257     | (4)         | 8    | 7,171                           | 6,964     | 3           |
| NET INCOME   | \$ 6,901         | \$ 6,650  | \$ 6,942  | \$ 6,636  | \$ 5,691  | 4           | 21   | \$ 20,493                       | \$ 18,210 | 13          |
| <b>FINANCIAL RATIOS</b>  |                  |           |           |           |           |             |      |                                 |           |             |
| ROE  | 18 %             | 17 %      | 18 %      | 19 %      | 17 %      |             |      | 18 %                            | 18 %      |             |
| Overhead ratio   | 49               | 49        | 50        | 50        | 51        |             |      | 49                              | 51        |             |
| Compensation expense as percentage of total net revenue              | 24               | 26        | 27        | 23        | 27        |             |      | 26                              | 27        |             |
| <b>REVENUE BY BUSINESS</b>   |                  |           |           |           |           |             |      |                                 |           |             |
| Investment Banking   | \$ 2,694         | \$ 2,684  | \$ 2,268  | \$ 2,602  | \$ 2,354  | —           | 14   | \$ 7,646                        | \$ 7,034  | 9           |
| Payments   | 4,917            | 4,735     | 4,565     | 4,703     | 4,370     | 4           | 13   | 14,217                          | 13,382    | 6           |
| Lending  | 1,872            | 1,829     | 1,915     | 1,916     | 1,894     | 2           | (1)  | 5,616                           | 5,554     | 1           |
| Other  | —                | —         | 6         | 47        | 28        | —           | NM   | 6                               | 29        | (79)        |
| Total Banking & Payments   | 9,483            | 9,248     | 8,754     | 9,268     | 8,646     | 3           | 10   | 27,485                          | 25,999    | 6           |
| Fixed Income Markets (b)   | 5,613            | 5,690     | 5,849     | 5,006     | 4,651     | (1)         | 21   | 17,152                          | 15,060    | 14          |
| Equity Markets (b)   | 3,331            | 3,246     | 3,814     | 2,043     | 2,501     | 3           | 33   | 10,391                          | 7,898     | 32          |
| Securities Services  | 1,423            | 1,418     | 1,269     | 1,314     | 1,326     | —           | 7    | 4,110                           | 3,770     | 9           |
| Credit Adjustments & Other (c)                                       | 28               | (67)      | (20)      | (33)      | (109)     | NM          | NM   | (59)                            | (211)     | 72          |
| Total Markets & Securities Services                                  | 10,395           | 10,287    | 10,912    | 8,330     | 8,369     | 1           | 24   | 31,594                          | 26,517    | 19          |
| TOTAL NET REVENUE  | \$ 19,878        | \$ 19,535 | \$ 19,666 | \$ 17,598 | \$ 17,015 | 2           | 17   | \$ 59,079                       | \$ 52,516 | 12          |
| <b>Banking &amp; Payments revenue by client coverage segment (d)</b> |                  |           |           |           |           |             |      |                                 |           |             |
| Global Corporate Banking & Global Investment Banking (e)             | \$ 6,544         | \$ 6,319  | \$ 5,929  | \$ 6,369  | \$ 5,755  | 4 %         | 14 % | \$ 18,792                       | \$ 17,411 | 8 %         |
| Commercial Banking   | 2,939            | 2,929     | 2,825     | 2,899     | 2,891     | —           | 2    | 8,693                           | 8,588     | 1           |
| Commercial & Specialized Industries (f)                              | 2,038            | 2,067     | 1,956     | 1,965     | 1,931     | (1)         | 6    | 6,061                           | 5,794     | 5           |
| Commercial Real Estate Banking                                       | 901              | 862       | 869       | 934       | 960       | 5           | (6)  | 2,632                           | 2,794     | (6)         |
| Total Banking & Payments revenue                                     | \$ 9,483         | \$ 9,248  | \$ 8,754  | \$ 9,268  | \$ 8,646  | 3           | 10   | \$ 27,485                       | \$ 25,999 | 6           |

(a) Included tax equivalent adjustments primarily from income tax credits from investments in alternative energy, affordable housing and new markets, income from tax-exempt securities and loans, and the related amortization and other tax benefits of the investments in alternative energy and affordable housing of \$644 million, \$722 million, \$658 million, \$915 million and \$607 million for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$2.0 billion and \$1.9 billion for the nine months ended September 30, 2025 and 2024, respectively.

(b) In the fourth quarter of 2024, certain net funding costs that were previously allocated to Fixed Income Markets were reclassified to Equity Markets. Prior-period amounts have been revised to conform with the current presentation.

(c) Consists primarily of centrally managed credit valuation adjustments ("CVA"), funding valuation adjustments ("FVA") on derivatives, other valuation adjustments, and certain components of fair value option elected liabilities, which are primarily reported in principal transactions revenue. Results are presented net of associated hedging activities and net of CVA and FVA amounts allocated to Fixed Income Markets and Equity Markets.

(d) Refer to page 78 of the Firm's Annual Report on Form 10-K for the annual period ended December 31, 2024 for a description of each of the client coverage segments.

(e) In the second quarter of 2025, amounts were reclassified from Other to Global Corporate Banking & Global Investment Banking reflecting the subsequent alignment of certain business activities after the Firm's Business Segment reorganization in the second quarter of 2024. Prior-period amounts have been revised to conform with the current presentation.

(f) In the second quarter of 2025, the Middle Market Banking client coverage segment was renamed Commercial & Specialized Industries.

|  | QUARTERLY TRENDS |             |             |                |             |             |      | NINE MONTHS ENDED SEPTEMBER 30, |              |             |      |
|--|------------------|-------------|-------------|----------------|-------------|-------------|------|---------------------------------|--------------|-------------|------|
|  | 3Q25             | 2Q25        | 1Q25        | 4Q24           | 3Q24        | 3Q25 Change |      | 2025                            | 2024         | 2025 Change |      |
|  |                  |             |             |                |             | 2Q25        | 3Q24 |                                 |              | 2024        |      |
| SELECTED BALANCE SHEET DATA (period-end)                             |                  |             |             |                |             |             |      |                                 |              |             |      |
| Total assets   | \$ 2,328,000     | \$2,260,825 | \$2,174,123 | \$1,773,194    | \$2,047,022 | (g)         | 3 %  | 14 %                            | \$ 2,328,000 | \$2,047,022 | 14 % |
| Loans:   |                  |             |             |                |             |             |      |                                 |              |             |      |
| Loans retained   | 538,016          | 526,174     | 497,657     | 483,043        | 483,915     |             | 2    | 11                              | 538,016      | 483,915     | 11   |
| Loans held-for-sale and loans at fair value (a)                      | 56,057           | 57,659      | 48,201      | 40,324         | 47,728      |             | (3)  | 17                              | 56,057       | 47,728      | 17   |
| Total loans  | 594,073          | 583,833     | 545,858     | 523,367        | 531,643     |             | 2    | 12                              | 594,073      | 531,643     | 12   |
| Equity   | 149,500          | 149,500     | 149,500     | 132,000        | 132,000     |             | —    | 13                              | 149,500      | 132,000     | 13   |
| Banking & Payments loans by client coverage segment (period-end) (b) |                  |             |             |                |             |             |      |                                 |              |             |      |
| Global Corporate Banking & Global Investment Banking (c)             | \$ 132,560       | \$ 133,017  | \$ 121,776  | (e) \$ 125,270 | \$ 134,750  |             | —    | (2)                             | \$ 132,560   | \$ 134,750  | (2)  |
| Commercial Banking   | 222,464          | 222,044     | 219,220     | 217,674        | 218,733     |             | —    | 2                               | 222,464      | 218,733     | 2    |
| Commercial & Specialized Industries (d)                              | 76,010           | 75,859      | 74,334      | 72,814         | 73,782      |             | —    | 3                               | 76,010       | 73,782      | 3    |
| Commercial Real Estate Banking                                       | 146,454          | 146,185     | 144,886     | 144,860        | 144,951     |             | —    | 1                               | 146,454      | 144,951     | 1    |
| Total Banking & Payments loans                                       | 355,024          | 355,061     | 340,996     | 342,944        | 353,483     |             | —    | —                               | 355,024      | 353,483     | —    |
| SELECTED BALANCE SHEET DATA (average)                                |                  |             |             |                |             |             |      |                                 |              |             |      |
| Total assets   | \$ 2,266,445     | \$2,205,619 | \$2,045,105 | \$1,930,491    | \$2,008,127 | (g)         | 3    | 13                              | \$ 2,173,201 | \$1,906,414 | 14   |
| Trading assets - debt and equity instruments                         | 796,017          | 758,113     | 685,039     | 613,142        | 663,302     |             | 5    | 20                              | 746,796      | 627,689     | 19   |
| Trading assets - derivative receivables                              | 61,132           | 56,815      | 58,987      | 57,884         | 54,133      |             | 8    | 13                              | 58,986       | 56,741      | 4    |
| Loans:   |                  |             |             |                |             |             |      |                                 |              |             |      |
| Loans retained   | 528,135          | 511,562     | 482,304     | 482,316        | 476,256     |             | 3    | 11                              | 507,502      | 473,113     | 7    |
| Loans held-for-sale and loans at fair value (a)                      | 55,545           | 50,287      | 46,422      | 43,203         | 44,868      |             | 10   | 24                              | 50,784       | 43,762      | 16   |
| Total loans  | 583,680          | 561,849     | 528,726     | 525,519        | 521,124     |             | 4    | 12                              | 558,286      | 516,875     | 8    |
| Deposits   | 1,194,410        | 1,170,063   | 1,106,158   | 1,088,439      | 1,064,402   |             | 2    | 12                              | 1,157,201    | 1,052,438   | 10   |
| Equity   | 149,500          | 149,500     | 149,500     | 132,000        | 132,000     |             | —    | 13                              | 149,500      | 132,000     | 13   |
| Banking & Payments loans by client coverage segment (average) (b)    |                  |             |             |                |             |             |      |                                 |              |             |      |
| Global Corporate Banking & Global Investment Banking (c)             | \$ 132,101       | \$ 125,554  | \$ 121,387  | (e) \$ 126,305 | \$ 129,024  |             | 5    | 2                               | \$ 126,386   | \$ 129,232  | (2)  |
| Commercial Banking   | 221,534          | 219,886     | 218,560     | 218,672        | 219,406     |             | 1    | 1                               | 220,005      | 220,826     | —    |
| Commercial & Specialized Industries (d)                              | 75,270           | 74,384      | 73,629      | 73,205         | 74,660      |             | 1    | 1                               | 74,434       | 76,411      | (3)  |
| Commercial Real Estate Banking                                       | 146,264          | 145,502     | 144,931     | 145,467        | 144,746     |             | 1    | 1                               | 145,571      | 144,415     | 1    |
| Total Banking & Payments loans                                       | 353,635          | 345,440     | 339,947     | 344,977        | 348,430     |             | 2    | 1                               | 346,391      | 350,058     | (1)  |
| Employees  | 94,191           | 93,237      | 92,755      | (f) 93,231     | 93,754      |             | 1    | —                               | 94,191       | 93,754      | —    |

(a) Loans held-for-sale and loans at fair value primarily reflect lending-related positions originated and purchased in Markets, including loans held for securitization.

(b) Refer to page 78 of the Firm's Annual Report on Form 10-K for the annual period ended December 31, 2024 for a description of each of the client coverage segments.

(c) In the second quarter of 2025, amounts were reclassified from Other to Global Corporate Banking & Global Investment Banking reflecting the subsequent alignment of certain business activities after the Firm's Business Segment reorganization in the second quarter of 2024. Prior-period amounts have been revised to conform with the current presentation.

(d) In the second quarter of 2025, the Middle Market Banking client coverage segment was renamed Commercial & Specialized Industries.

(e) On January 1, 2025, \$5.6 billion of loans were realigned from Global Corporate Banking to Fixed Income Markets.

(f) In the first quarter of 2025, 219 employees were transferred to Corporate as a result of the centralization of certain functions.

(g) Prior-period amounts have been revised to conform with the presentation in the Firm's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2024.

|  | QUARTERLY TRENDS |               |              |              |              |             |       | NINE MONTHS ENDED SEPTEMBER 30, |              |             |
|--|------------------|---------------|--------------|--------------|--------------|-------------|-------|---------------------------------|--------------|-------------|
|  | 3Q25             | 2Q25          | 1Q25         | 4Q24         | 3Q24         | 3Q25 Change |       | 2025                            | 2024         | 2025 Change |
|  |                  |               |              |              |              | 2Q25        | 3Q24  |                                 |              | 2024        |
| <b>CREDIT DATA AND QUALITY STATISTICS</b>                  |                  |               |              |              |              |             |       |                                 |              |             |
| Net charge-offs/(recoveries)                               | \$ 567           | \$ 325        | \$ 177       | \$ 300 (d)   | \$ 156       | 74 %        | 263 % | \$ 1,069                        | \$ 389       | 175 %       |
| Nonperforming assets:                                      |                  |               |              |              |              |             |       |                                 |              |             |
| Nonaccrual loans:  |                  |               |              |              |              |             |       |                                 |              |             |
| Nonaccrual loans retained (a)                              | 4,033            | 3,678         | 3,413        | 3,258        | 2,857        | 10          | 41    | 4,033                           | 2,857        | 41          |
| Nonaccrual loans held-for-sale and loans at fair value (b) | 1,338            | 1,207         | 1,255        | 1,502        | 1,187        | 11          | 13    | 1,338                           | 1,187        | 13          |
| <b>Total nonaccrual loans</b>                              | <b>5,371</b>     | <b>4,885</b>  | <b>4,668</b> | <b>4,760</b> | <b>4,044</b> | 10          | 33    | <b>5,371</b>                    | <b>4,044</b> | 33          |
| Derivative receivables                                     | 224              | 349           | 169          | 145          | 210          | (36)        | 7     | 224                             | 210          | 7           |
| Assets acquired in loan satisfactions                      | 197              | 208           | 211          | 213          | 216          | (5)         | (9)   | 197                             | 216          | (9)         |
| <b>Total nonperforming assets</b>                          | <b>5,792</b>     | <b>5,442</b>  | <b>5,048</b> | <b>5,118</b> | <b>4,470</b> | 6           | 30    | <b>5,792</b>                    | <b>4,470</b> | 30          |
| Allowance for credit losses:                               |                  |               |              |              |              |             |       |                                 |              |             |
| Allowance for loan losses                                  | 7,609            | 7,408         | 7,680        | 7,294        | 7,427        | 3           | 2     | 7,609                           | 7,427        | 2           |
| Allowance for lending-related commitments                  | 2,798            | 2,757         | 2,113        | 1,976        | 2,013        | 1           | 39    | 2,798                           | 2,013        | 39          |
| <b>Total allowance for credit losses</b>                   | <b>10,407</b>    | <b>10,165</b> | <b>9,793</b> | <b>9,270</b> | <b>9,440</b> | 2           | 10    | <b>10,407</b>                   | <b>9,440</b> | 10          |
| Net charge-off/(recovery) rate (c)                         | 0.43 %           | 0.25 %        | 0.15 %       | 0.25 %       | 0.13 %       |             |       | 0.28 %                          | 0.11 %       |             |
| Allowance for loan losses to period-end loans retained     | 1.41             | 1.41          | 1.54         | 1.51         | 1.53         |             |       | 1.41                            | 1.53         |             |
| Allowance for loan losses to nonaccrual loans retained (a) | 189              | 201           | 225          | 224          | 260          |             |       | 189                             | 260          |             |
| Nonaccrual loans to total period-end loans                 | 0.90             | 0.84          | 0.86         | 0.91         | 0.76         |             |       | 0.90                            | 0.76         |             |

- (a) Allowance for loan losses of \$724 million, \$655 million, \$566 million, \$435 million and \$366 million were held against these nonaccrual loans at September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively.
- (b) Excludes mortgage loans past due and insured by U.S. government agencies, which are primarily 90 or more days past due. These loans have been excluded based upon the government guarantee. At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, mortgage loans 90 or more days past due and insured by U.S. government agencies were \$93 million, \$45 million, \$36 million, \$37 million and \$38 million, respectively.
- (c) Loans held-for-sale and loans at fair value were excluded when calculating the net charge-off/(recovery) rate.
- (d) Includes \$72 million related to a purchased credit deteriorated ("PCD") loan that was charged off in the fourth quarter of 2024.

|   | QUARTERLY TRENDS |           |           |           |           |             |      | NINE MONTHS ENDED SEPTEMBER 30, |           |             |
|---|------------------|-----------|-----------|-----------|-----------|-------------|------|---------------------------------|-----------|-------------|
|   | 3Q25             | 2Q25      | 1Q25      | 4Q24      | 3Q24      | 3Q25 Change |      | 2025                            | 2024      | 2025 Change |
|   |                  |           |           |           |           | 2Q25        | 3Q24 |                                 |           | 2024        |
| BUSINESS METRICS  |                  |           |           |           |           |             |      |                                 |           |             |
| Advisory  | \$ 926           | \$ 844    | \$ 694    | \$ 1,060  | \$ 847    | 10 %        | 9 %  | \$ 2,464                        | \$ 2,230  | 10 %        |
| Equity underwriting   | 527              | 465       | 324       | 498       | 344       | 13          | 53   | 1,316                           | 1,194     | 10          |
| Debt underwriting   | 1,174            | 1,204     | 1,230     | 921       | 1,076     | (2)         | 9    | 3,608                           | 3,213     | 12          |
| Total investment banking fees                                   | \$ 2,627         | \$ 2,513  | \$ 2,248  | \$ 2,479  | \$ 2,267  | 5           | 16   | \$ 7,388                        | \$ 6,637  | 11          |
| Client deposits and other third-party liabilities (average) (a) | 1,111,143        | 1,089,781 | 1,034,382 | 1,011,634 | 966,025   | 2           | 15   | 1,078,717                       | 944,862   | 14          |
| Assets under custody ("AUC") (period-end) (in billions)         | \$ 40,128        | \$ 38,028 | \$ 35,678 | \$ 35,280 | \$ 35,832 | 6           | 12   | \$ 40,128                       | \$ 35,832 | 12          |
| 95% Confidence Level - Total CIB VaR (average) (b)              |                  |           |           |           |           |             |      |                                 |           |             |
| CIB trading VaR by risk type: (c)                               |                  |           |           |           |           |             |      |                                 |           |             |
| Fixed income  | \$ 33            | \$ 37     | \$ 37     | \$ 34     | \$ 37     | (11)        | (11) |                                 |           |             |
| Foreign exchange  | 9                | 10        | 9         | 14        | 15        | (10)        | (40) |                                 |           |             |
| Equities  | 14               | 17        | 25        | 10        | 8         | (18)        | 75   |                                 |           |             |
| Commodities and other   | 19               | 24        | 29        | 8         | 8         | (21)        | 138  |                                 |           |             |
| Diversification benefit to CIB trading VaR (d)                  | (50)             | (55)      | (55)      | (33)      | (33)      | 9           | (52) |                                 |           |             |
| CIB trading VaR (c)   | 25               | 33        | 45        | 33        | 35        | (24)        | (29) |                                 |           |             |
| Credit Portfolio VaR (e)  | 21               | 22        | 21        | 20        | 21        | (5)         | —    |                                 |           |             |
| Diversification benefit to CIB VaR (d)                          | (15)             | (17)      | (19)      | (16)      | (14)      | 12          | (7)  |                                 |           |             |
| CIB VaR   | \$ 31            | \$ 38     | \$ 47     | \$ 37     | \$ 42     | (18)        | (26) |                                 |           |             |

(a) Client deposits and other third-party liabilities pertain to the Payments and Securities Services businesses.

(b) Effective April 1, 2025, the Firm refined the historical proxy time series inputs to one of its VaR models to more appropriately reflect the risk exposure from certain securitization warehousing loan positions. With this refined time series, the average VaR for each of the following reported components would have been lower by the following amounts: CIB trading VaR by fixed income risk type of \$(7) million, \$(6) million and \$(6) million, CIB trading VaR of \$(6) million, \$(5) million and \$(4) million, and CIB VaR of \$(5) million, \$(6) million and \$(5) million for the three months ended March 31, 2025, December 31, 2024 and September 30, 2024, respectively.

(c) CIB trading VaR includes substantially all market-making and client-driven activities, as well as certain risk management activities in CIB, including credit spread sensitivity to CVA. Refer to VaR measurement on pages 143–145 of the Firm's 2024 Form 10-K and pages 77–80 of the Firm's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2025 for further information.

(d) Diversification benefit represents the difference between the portfolio VaR and the sum of its individual components. This reflects the non-additive nature of VaR due to imperfect correlation across CIB risks.

(e) Credit Portfolio VaR includes the derivative CVA, hedges of the CVA and credit protection purchased against certain retained loans and lending-related commitments, which are reported in principal transactions revenue. This VaR does not include the retained loan portfolio, which is not reported at fair value.

|   | QUARTERLY TRENDS |          |            |          |          |             |      | NINE MONTHS ENDED SEPTEMBER 30, |           |             |
|---|------------------|----------|------------|----------|----------|-------------|------|---------------------------------|-----------|-------------|
|   | 3Q25             | 2Q25     | 1Q25       | 4Q24     | 3Q24     | 3Q25 Change |      | 2025                            | 2024      | 2025 Change |
|   |                  |          |            |          |          | 2Q25        | 3Q24 |                                 |           | 2024        |
| <b>INCOME STATEMENT</b>                       |                  |          |            |          |          |             |      |                                 |           |             |
| <b>REVENUE</b>                                |                  |          |            |          |          |             |      |                                 |           |             |
| Asset management fees                         | \$ 3,885         | \$ 3,642 | \$ 3,595   | \$ 3,792 | \$ 3,427 | 7 %         | 13 % | \$ 11,122                       | \$ 9,901  | 12 %        |
| Commissions and other fees                    | 296              | 314      | 273        | 225      | 224      | (6)         | 32   | 883                             | 649       | 36          |
| All other income                              | 156              | 117      | 125        | 60       | 148      | 33          | 5    | 398                             | 396       | 1           |
| Noninterest revenue                           | 4,337            | 4,073    | 3,993      | 4,077    | 3,799    | 6           | 14   | 12,403                          | 10,946    | 13          |
| Net interest income                           | 1,729            | 1,687    | 1,738      | 1,701    | 1,640    | 2           | 5    | 5,154                           | 4,854     | 6           |
| TOTAL NET REVENUE                             | 6,066            | 5,760    | 5,731      | 5,778    | 5,439    | 5           | 12   | 17,557                          | 15,800    | 11          |
| Provision for credit losses                   | 59               | 46       | (10)       | (35)     | 4        | 28          | NM   | 95                              | (33)      | NM          |
| <b>NONINTEREST EXPENSE</b>                    |                  |          |            |          |          |             |      |                                 |           |             |
| Compensation expense                          | 2,155            | 2,112    | 2,096      | 2,058    | 1,994    | 2           | 8    | 6,363                           | 5,926     | 7           |
| Noncompensation expense                       | 1,663            | 1,621    | 1,617      | 1,714    | 1,645    | 3           | 1    | 4,901                           | 4,716     | 4           |
| TOTAL NONINTEREST EXPENSE                     | 3,818            | 3,733    | 3,713      | 3,772    | 3,639    | 2           | 5    | 11,264                          | 10,642    | 6           |
| Income before income tax expense              | 2,189            | 1,981    | 2,028      | 2,041    | 1,796    | 10          | 22   | 6,198                           | 5,191     | 19          |
| Income tax expense                            | 531              | 508      | 445        | 524      | 445      | 5           | 19   | 1,484                           | 1,287     | 15          |
| NET INCOME                                    | \$ 1,658         | \$ 1,473 | \$ 1,583   | \$ 1,517 | \$ 1,351 | 13          | 23   | \$ 4,714                        | \$ 3,904  | 21          |
| <b>REVENUE BY BUSINESS</b>                    |                  |          |            |          |          |             |      |                                 |           |             |
| Asset Management                              | \$ 2,916         | \$ 2,705 | \$ 2,671   | \$ 2,887 | \$ 2,525 | 8           | 15   | \$ 8,292                        | \$ 7,288  | 14          |
| Global Private Bank                           | 3,150            | 3,055    | 3,060      | 2,891    | 2,914    | 3           | 8    | 9,265                           | 8,512     | 9           |
| TOTAL NET REVENUE                             | \$ 6,066         | \$ 5,760 | \$ 5,731   | \$ 5,778 | \$ 5,439 | 5           | 12   | \$ 17,557                       | \$ 15,800 | 11          |
| <b>FINANCIAL RATIOS</b>                       |                  |          |            |          |          |             |      |                                 |           |             |
| ROE   | 40 %             | 36 %     | 39 %       | 38 %     | 34 %     |             |      | 39 %                            | 33 %      |             |
| Overhead ratio                                | 63               | 65       | 65         | 65       | 67       |             |      | 64                              | 67        |             |
| Pretax margin ratio:                          |                  |          |            |          |          |             |      |                                 |           |             |
| Asset Management                              | 35               | 33       | 32         | 35       | 32       |             |      | 33                              | 30        |             |
| Global Private Bank                           | 37               | 36       | 38         | 36       | 34       |             |      | 37                              | 35        |             |
| Asset & Wealth Management                     | 36               | 34       | 35         | 35       | 33       |             |      | 35                              | 33        |             |
| Employees                                     | 29,714           | 29,363   | 29,516 (a) | 29,403   | 29,112   | 1           | 2    | 29,714                          | 29,112    | 2           |
| Number of Global Private Bank client advisors | 4,050            | 3,756    | 3,781      | 3,775    | 3,753    | 8           | 8    | 4,050                           | 3,753     | 8           |

(a) In the first quarter of 2025, 130 employees were transferred to Corporate as a result of the centralization of certain functions.

|   | QUARTERLY TRENDS |            |            |            |            |             |          | NINE MONTHS ENDED SEPTEMBER 30, |            |             |
|---|------------------|------------|------------|------------|------------|-------------|----------|---------------------------------|------------|-------------|
|   | 3Q25             | 2Q25       | 1Q25       | 4Q24       | 3Q24       | 3Q25 Change |          | 2025                            | 2024       | 2025 Change |
|   |                  |            |            |            |            | 2Q25        | 3Q24     |                                 |            | 2024        |
| <b>SELECTED BALANCE SHEET DATA (period-end)</b> |                  |            |            |            |            |             |          |                                 |            |             |
| Total assets                                    | \$ 282,322       | \$ 268,966 | \$ 258,354 | \$ 255,385 | \$ 253,750 | 5 %         | 11 %     | \$ 282,322                      | \$ 253,750 | 11%         |
| Loans   | 257,988          | 245,526    | 237,201    | 236,303    | 233,903    | 5           | 10       | 257,988                         | 233,903    | 10          |
| Deposits  | 239,999          | 242,356    | 250,219    | 248,287    | 248,984    | (1)         | (4)      | 239,999                         | 248,984    | (4)         |
| Equity  | 16,000           | 16,000     | 16,000     | 15,500     | 15,500     | —           | 3        | 16,000                          | 15,500     | 3           |
| <b>SELECTED BALANCE SHEET DATA (average)</b>    |                  |            |            |            |            |             |          |                                 |            |             |
| Total assets                                    | \$ 272,954       | \$ 261,128 | \$ 253,372 | \$ 253,612 | \$ 247,768 | 5           | 10       | \$ 262,556                      | \$ 243,784 | 8           |
| Loans   | 250,730          | 240,585    | 233,937    | 233,768    | 229,299    | 4           | 9        | 241,812                         | 225,630    | 7           |
| Deposits  | 241,454          | 248,375    | 244,107    | 248,802    | 236,470    | (3)         | 2        | 244,635                         | 230,560    | 6           |
| Equity  | 16,000           | 16,000     | 16,000     | 15,500     | 15,500     | —           | 3        | 16,000                          | 15,500     | 3           |
| <b>CREDIT DATA AND QUALITY STATISTICS</b>       |                  |            |            |            |            |             |          |                                 |            |             |
| Net charge-offs/(recoveries)                    | \$ 62            | \$ (1)     | \$ 1       | \$ (2)     | \$ 12      | NM          | 417      | \$ 62                           | \$ 23      | 170         |
| Nonaccrual loans                                | 1,129            | 1,035      | 675        | (a) 700    | 764        | 9           | 48       | 1,129                           | 764        | 48          |
| Allowance for credit losses:                    |                  |            |            |            |            |             |          |                                 |            |             |
| Allowance for loan losses                       | 555              | 552        | 530        | 539        | 566        | 1           | (2)      | 555                             | 566        | (2)         |
| Allowance for lending-related commitments       | 52               | 58         | 33         | 35         | 38         | (10)        | 37       | 52                              | 38         | 37          |
| <b>Total allowance for credit losses</b>        | <b>607</b>       | <b>610</b> | <b>563</b> | <b>574</b> | <b>604</b> | <b>—</b>    | <b>—</b> | <b>607</b>                      | <b>604</b> | <b>—</b>    |
| Net charge-off/(recovery) rate                  | 0.10 %           | — %        | — %        | — %        | 0.02 %     |             |          | 0.03 %                          | 0.01 %     |             |
| Allowance for loan losses to period-end loans   | 0.22             | 0.22       | 0.22       | (a) 0.23   | 0.24       |             |          | 0.22                            | 0.24       |             |
| Allowance for loan losses to nonaccrual loans   | 49               | 53         | 93         | (a) 77     | 74         |             |          | 49                              | 74         |             |
| Nonaccrual loans to period-end loans            | 0.44             | 0.42       | 0.28       | 0.30       | 0.33       |             |          | 0.44                            | 0.33       |             |

(a) Includes \$107 million of nonaccrual loans held-for-sale at March 31, 2025, which are excluded from the allowance coverage ratio calculations.

|  |                 |                 |                 |                 |                 | Sep 30, 2025<br>Change |                 | NINE MONTHS ENDED SEPTEMBER 30, |          |             |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|------------------------|-----------------|---------------------------------|----------|-------------|
|  | Sep 30,<br>2025 | Jun 30,<br>2025 | Mar 31,<br>2025 | Dec 31,<br>2024 | Sep 30,<br>2024 | Jun 30,<br>2025        | Sep 30,<br>2024 | 2025                            | 2024     | 2025 Change |
| CLIENT ASSETS                                    |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Assets by asset class                            |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Liquidity  | \$ 1,174        | \$ 1,131        | \$ 1,120        | \$ 1,083        | \$ 983          | 4 %                    | 19 %            | \$ 1,174                        | \$ 983   | 19 %        |
| Fixed income                                     | 971             | 925             | 879             | 851             | 854             | 5                      | 14              | 971                             | 854      | 14          |
| Equity   | 1,371           | 1,258           | 1,128           | 1,128           | 1,094           | 9                      | 25              | 1,371                           | 1,094    | 25          |
| Multi-asset                                      | 855             | 809             | 764             | 764             | 763             | 6                      | 12              | 855                             | 763      | 12          |
| Alternatives                                     | 228             | 220             | 222             | 219             | 210             | 4                      | 9               | 228                             | 210      | 9           |
| TOTAL ASSETS UNDER MANAGEMENT                    | 4,599           | 4,343           | 4,113           | 4,045           | 3,904           | 6                      | 18              | 4,599                           | 3,904    | 18          |
| Custody/brokerage/administration/deposits        | 2,239           | 2,078           | 1,889           | 1,887           | 1,817           | 8                      | 23              | 2,239                           | 1,817    | 23          |
| TOTAL CLIENT ASSETS (a)                          | \$ 6,838        | \$ 6,421        | \$ 6,002        | \$ 5,932        | \$ 5,721        | 6                      | 20              | \$ 6,838                        | \$ 5,721 | 20          |
| Assets by client segment                         |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Private Banking (b)                              | \$ 1,364        | \$ 1,270        | \$ 1,201        | \$ 1,162        | \$ 1,115        | 7                      | 22              | \$ 1,364                        | \$ 1,115 | 22          |
| Global Institutional                             | 1,837           | 1,772           | 1,705           | 1,692           | 1,622           | 4                      | 13              | 1,837                           | 1,622    | 13          |
| Global Funds (b)                                 | 1,398           | 1,301           | 1,207           | 1,191           | 1,167           | 7                      | 20              | 1,398                           | 1,167    | 20          |
| TOTAL ASSETS UNDER MANAGEMENT                    | \$ 4,599        | \$ 4,343        | \$ 4,113        | \$ 4,045        | \$ 3,904        | 6                      | 18              | \$ 4,599                        | \$ 3,904 | 18          |
| Private Banking (b)                              | \$ 3,423        | \$ 3,191        | \$ 2,949        | \$ 2,902        | \$ 2,806        | 7                      | 22              | \$ 3,423                        | \$ 2,806 | 22          |
| Global Institutional                             | 1,994           | 1,907           | 1,828           | 1,820           | 1,739           | 5                      | 15              | 1,994                           | 1,739    | 15          |
| Global Funds (b)                                 | 1,421           | 1,323           | 1,225           | 1,210           | 1,176           | 7                      | 21              | 1,421                           | 1,176    | 21          |
| TOTAL CLIENT ASSETS (a)                          | \$ 6,838        | \$ 6,421        | \$ 6,002        | \$ 5,932        | \$ 5,721        | 6                      | 20              | \$ 6,838                        | \$ 5,721 | 20          |
| Assets under management rollforward              |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Beginning balance                                | \$ 4,343        | \$ 4,113        | \$ 4,045        | \$ 3,904        | \$ 3,682        |                        |                 | \$ 4,045                        | \$ 3,422 |             |
| Net asset flows:                                 |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Liquidity  | 37              | 5               | 36              | 94              | 34              |                        |                 | 78                              | 46       |             |
| Fixed income                                     | 31              | 27              | 11              | 18              | 37              |                        |                 | 69                              | 73       |             |
| Equity   | 31              | 16              | 37              | 41              | 21              |                        |                 | 84                              | 73       |             |
| Multi-asset                                      | 4               | (2)             | 3               | 14              | 10              |                        |                 | 5                               | 5        |             |
| Alternatives                                     | 6               | (10)            | 3               | 3               | 4               |                        |                 | (1)                             | 7        |             |
| Market/performance/other impacts                 | 147             | 194             | (22)            | (29)            | 116             |                        |                 | 319                             | 278      |             |
| Ending balance                                   | \$ 4,599        | \$ 4,343        | \$ 4,113        | \$ 4,045        | \$ 3,904        |                        |                 | \$ 4,599                        | \$ 3,904 |             |
| Client assets rollforward                        |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Beginning balance                                | \$ 6,421        | \$ 6,002        | \$ 5,932        | \$ 5,721        | \$ 5,387        |                        |                 | \$ 5,932                        | \$ 5,012 |             |
| Net asset flows                                  | 147             | 80              | 120             | 224             | 140             |                        |                 | 347                             | 262      |             |
| Market/performance/other impacts                 | 270             | 339             | (50)            | (13)            | 194             |                        |                 | 559                             | 447      |             |
| Ending balance                                   | \$ 6,838        | \$ 6,421        | \$ 6,002        | \$ 5,932        | \$ 5,721        |                        |                 | \$ 6,838                        | \$ 5,721 |             |
| BUSINESS METRICS                                 |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Firmwide Wealth Management                       |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Client assets (in billions) (c)                  | \$ 4,373        | \$ 4,087        | \$ 3,791        | \$ 3,756        | \$ 3,648        | 7                      | 20              | \$ 4,373                        | \$ 3,648 | 20          |
| Number of client advisors                        | 10,075          | 9,704           | 9,641           | 9,530           | 9,528           | 4                      | 6               | 10,075                          | 9,528    | 6           |
| Stock Plan Administration (d)                    |                 |                 |                 |                 |                 |                        |                 |                                 |          |             |
| Number of stock plan participants (in thousands) | 1,796           | 1,594           | 1,500           | 1,327           | 1,118           | 13                     | 61              | 1,796                           | 1,118    | 61          |
| Client assets (in billions)                      | 357             | 314             | 281             | 270             | 254             | 14                     | 41              | 357                             | 254      | 41          |

(a) Includes CCB client investment assets invested in managed accounts and J.P. Morgan mutual funds where AWM is the investment manager.

(b) In the first quarter of 2025, the Firm realigned certain client assets from Private Banking to Global Funds to reflect them in the client segment where the assets are invested. Prior period amounts have been revised to conform with the current presentation.

(c) Consists of Global Private Bank in AWM and client investment assets in J.P. Morgan Wealth Management in CCB.

(d) The increase in the fourth quarter of 2024 includes the impact of onboarding participants in the Firm's employee stock plans into an equity plan administration platform that was acquired in 2022.

|  | QUARTERLY TRENDS |              |              |              |                  |             |      | NINE MONTHS ENDED SEPTEMBER 30, |              |             |
|--|------------------|--------------|--------------|--------------|------------------|-------------|------|---------------------------------|--------------|-------------|
|  | 3Q25             | 2Q25         | 1Q25         | 4Q24         | 3Q24             | 3Q25 Change |      | 2025                            | 2024         | 2025 Change |
|  |                  |              |              |              |                  | 2Q25        | 3Q24 |                                 |              | 2024        |
| INCOME STATEMENT   |                  |              |              |              |                  |             |      |                                 |              |             |
| REVENUE  |                  |              |              |              |                  |             |      |                                 |              |             |
| Principal transactions   | \$ (54)          | \$ (54)      | \$ (87)      | \$ 28        | \$ (1)           | — %         | NM   | \$ (195)                        | \$ 124       | NM          |
| Investment securities gains/(losses)   | 105              | (54)         | (37)         | (92)         | (16)             | NM          | NM   | 14                              | (928)        | NM          |
| All other income   | 246              | 157          | 777          | 34           | 172              | 57          | 43 % | 1,180                           | 8,442 (j)    | (86)%       |
| Noninterest revenue  | 297              | 49           | 653          | (30)         | 155              | NM          | 92   | 999                             | 7,638        | (87)        |
| Net interest income  | 1,406            | 1,489        | 1,651        | 2,030        | 2,915            | (6)         | (52) | 4,546                           | 7,756        | (41)        |
| TOTAL NET REVENUE (a)  | 1,703            | 1,538        | 2,304        | 2,000        | 3,070            | 11          | (45) | 5,545                           | 15,394       | (64)        |
| Provision for credit losses  | (3)              | 25           | (19)         | (18)         | (4)              | NM          | 25   | 3                               | 28           | (89)        |
| NONINTEREST EXPENSE  | 445              | 547          | 185 (g)      | 550          | 589              | (19)        | (24) | 1,177 (g)                       | 3,444 (g)(k) | (66)        |
| Income before income tax expense   | 1,261            | 966          | 2,138        | 1,468        | 2,485            | 31          | (49) | 4,365                           | 11,922       | (63)        |
| Income tax expense/(benefit)   | 436              | (729) (f)    | 445          | 132          | 675              | NM          | (35) | 152 (f)                         | 2,657        | (94)        |
| NET INCOME   | \$ 825           | \$ 1,695     | \$ 1,693     | \$ 1,336     | \$ 1,810         | (51)        | (54) | \$ 4,213                        | \$ 9,265     | (55)        |
| MEMO:  |                  |              |              |              |                  |             |      |                                 |              |             |
| TOTAL NET REVENUE  |                  |              |              |              |                  |             |      |                                 |              |             |
| Treasury and Chief Investment Office ("CIO")   | 1,687            | 1,649        | 1,564        | 2,083        | 3,154            | 2           | (47) | 4,900                           | 7,555        | (35)        |
| Other Corporate  | 16               | (111)        | 740          | (83)         | (84)             | NM          | NM   | 645                             | 7,839        | (92)        |
| TOTAL NET REVENUE  | \$ 1,703         | \$ 1,538     | \$ 2,304     | \$ 2,000     | \$ 3,070         | 11          | (45) | \$ 5,545                        | \$ 15,394    | (64)        |
| NET INCOME/(LOSS)  |                  |              |              |              |                  |             |      |                                 |              |             |
| Treasury and CIO   | 1,166            | 1,121        | 1,158        | 1,568        | 2,291            | 4           | (49) | 3,445                           | 5,445        | (37)        |
| Other Corporate  | (341)            | 574          | 535          | (232)        | (481)            | NM          | 29   | 768                             | 3,820        | (80)        |
| TOTAL NET INCOME   | \$ 825           | \$ 1,695     | \$ 1,693     | \$ 1,336     | \$ 1,810         | (51)        | (54) | \$ 4,213                        | \$ 9,265     | (55)        |
| SELECTED BALANCE SHEET DATA (period-end)   |                  |              |              |              |                  |             |      |                                 |              |             |
| Total assets   | \$ 1,297,608     | \$ 1,370,312 | \$ 1,289,274 | \$ 1,323,967 | \$ 1,276,238 (i) | (5)         | 2    | \$ 1,297,608                    | \$ 1,276,238 | 2           |
| Loans  | 2,707            | 2,033        | 2,478        | 1,964        | 2,302            | 33          | 18   | 2,707                           | 2,302        | 18          |
| Deposits (b)   | 34,145           | 27,952       | 25,064       | 27,581       | 30,170           | 22          | 13   | 34,145                          | 30,170       | 13          |
| Employees  | 50,013           | 49,662       | 50,676 (h)   | 49,610       | 49,213           | 1           | 2    | 50,013 (h)                      | 49,213       | 2           |
| SUPPLEMENTAL INFORMATION   |                  |              |              |              |                  |             |      |                                 |              |             |
| TREASURY and CIO   |                  |              |              |              |                  |             |      |                                 |              |             |
| Investment securities gains/(losses)   | \$ 105           | \$ (54)      | \$ (37)      | \$ (92)      | \$ (16)          | NM          | NM   | \$ 14                           | \$ (928)     | NM          |
| Available-for-sale securities (average)  | 495,777 (e)      | 462,179      | 391,997      | 371,415      | 306,244          | 7           | 62   | 450,365 (e)                     | 259,003      | 74          |
| Held-to-maturity securities (average) (c)  | 269,717 (e)      | 262,479      | 269,906      | 286,993      | 313,898          | 3           | (14) | 267,366 (e)                     | 332,932      | (20)        |
| Investment securities portfolio (average)  | \$ 765,494       | \$ 724,658   | \$ 661,903   | \$ 658,408   | \$ 620,142       | 6           | 23   | \$ 717,731                      | \$ 591,935   | 21          |
| Available-for-sale securities (period-end)   | 487,277 (e)      | 482,269      | 396,316      | 403,796      | 331,715          | 1           | 47   | 487,277 (e)                     | 331,715      | 47          |
| Held-to-maturity securities (period-end) (c)   | 293,446 (e)      | 260,559      | 265,084      | 274,468      | 299,954          | 13          | (2)  | 293,446 (e)                     | 299,954      | (2)         |
| Investment securities portfolio, net of allowance for credit losses (period-end) (d) | \$ 780,723       | \$ 742,828   | \$ 661,400   | \$ 678,264   | \$ 631,669       | 5           | 24   | \$ 780,723                      | \$ 631,669   | 24          |

(a) Included tax-equivalent adjustments, predominantly driven by tax-exempt income from municipal bonds, of \$39 million, \$38 million, \$36 million, \$44 million and \$44 million for the three months ended September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, respectively, and \$113 million and \$138 million for the nine months ended September 30, 2025 and 2024, respectively.

(b) Predominantly relates to the Firm's international consumer initiatives.

(c) At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, the estimated fair value of the HTM securities portfolio was \$274.9 billion, \$239.3 billion, \$242.3 billion, \$247.9 billion and \$279.6 billion, respectively.

(d) At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, the allowance for credit losses on investment securities was \$72 million, \$75 million, \$85 million, \$105 million and \$123 million, respectively.

(e) During the third quarter of 2025, the Firm transferred \$44.1 billion of investment securities from AFS to HTM for asset-liability management purposes.

(f) Included a \$774 million income tax benefit driven by the resolution of certain tax audits and the impact of tax regulations related to foreign currency translation gains and losses finalized in 2024 and effective for 2025.

(g) Included an FDIC special assessment accrual release of \$323 million for the three months ended March 31, 2025, and an accrual increase of \$725 million for the three months ended March 31, 2024. Refer to Note 6 on page 228 of the Firm's 2024 Form 10-K for additional information.

(h) In the first quarter of 2025, 768 employees were transferred from the lines of business to Corporate as a result of the centralization of certain functions.

(i) Prior-period amount has been revised to conform with the presentation in the Firm's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2024.

(j) Included a \$7.9 billion net gain related to Visa shares recorded in the second quarter of 2024. Refer to footnote (h) on page 2 for further information.

(k) Included a \$1.0 billion contribution of Visa shares to the JPMorgan Chase Foundation recorded in the second quarter of 2024. Refer to Note 2 of the Firm's 2024 Form 10-K for additional information.

|  |                     |                     |                     |                     |                     | Sep 30, 2025<br>Change |                 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------|-----------------|
|  | Sep 30,<br>2025     | Jun 30,<br>2025     | Mar 31,<br>2025     | Dec 31,<br>2024     | Sep 30,<br>2024     | Jun 30,<br>2025        | Sep 30,<br>2024 |
| <b>CREDIT EXPOSURE</b>                             |                     |                     |                     |                     |                     |                        |                 |
| <b>Consumer, excluding credit card loans (a)</b>   |                     |                     |                     |                     |                     |                        |                 |
| Loans retained                                     | \$ 369,859          | \$ 371,855          | \$ 372,892          | \$ 376,334          | \$ 377,938          | (1)%                   | (2)%            |
| Loans held-for-sale and loans at fair value        | 23,225              | 22,185              | 18,246              | 16,476              | 17,007              | 5                      | 37              |
| <b>Total consumer, excluding credit card loans</b> | <b>393,084</b>      | <b>394,040</b>      | <b>391,138</b>      | <b>392,810</b>      | <b>394,945</b>      | —                      | —               |
| <b>Credit card loans</b>                           |                     |                     |                     |                     |                     |                        |                 |
| Loans retained                                     | 235,475             | 232,943             | 223,384             | 232,860             | 219,542             | 1                      | 7               |
| <b>Total credit card loans</b>                     | <b>235,475</b>      | <b>232,943</b>      | <b>223,384</b>      | <b>232,860</b>      | <b>219,542</b>      | 1                      | 7               |
| <b>Total consumer loans</b>                        | <b>628,559</b>      | <b>626,983</b>      | <b>614,522</b>      | <b>625,670</b>      | <b>614,487</b>      | —                      | 2               |
| <b>Wholesale loans (b)</b>                         |                     |                     |                     |                     |                     |                        |                 |
| Loans retained                                     | 764,451             | 740,675             | 704,714             | 690,396             | 687,890             | 3                      | 11              |
| Loans held-for-sale and loans at fair value        | 42,236              | 44,334              | 36,459              | 31,922              | 37,634              | (5)                    | 12              |
| <b>Total wholesale loans</b>                       | <b>806,687</b>      | <b>785,009</b>      | <b>741,173</b>      | <b>722,318</b>      | <b>725,524</b>      | 3                      | 11              |
| <b>Total loans</b>                                 | <b>1,435,246</b>    | <b>1,411,992</b>    | <b>1,355,695</b>    | <b>1,347,988</b>    | <b>1,340,011</b>    | 2                      | 7               |
| Derivative receivables                             | 59,849              | 60,346              | 60,539              | 60,967              | 52,561              | (1)                    | 14              |
| Receivables from customers (c)                     | 68,493              | 53,099              | 49,403              | 51,929              | 53,270              | 29                     | 29              |
| <b>Total credit-related assets</b>                 | <b>1,563,588</b>    | <b>1,525,437</b>    | <b>1,465,637</b>    | <b>1,460,884</b>    | <b>1,445,842</b>    | 3                      | 8               |
| <b>Lending-related commitments</b>                 |                     |                     |                     |                     |                     |                        |                 |
| Consumer, excluding credit card                    | 48,015              | 47,064              | 46,149              | 44,844              | 45,322              | 2                      | 6               |
| Credit card (d)                                    | 1,069,963           | 1,050,275           | 1,031,481           | 1,001,311           | 989,594             | 2                      | 8               |
| Wholesale  | 596,028             | 559,654 (g)         | 548,853             | 531,467             | 541,560 (g)         | 6                      | 10              |
| <b>Total lending-related commitments</b>           | <b>1,714,006</b>    | <b>1,656,993</b>    | <b>1,626,483</b>    | <b>1,577,622</b>    | <b>1,576,476</b>    | 3                      | 9               |
| <b>Total credit exposure</b>                       | <b>\$ 3,277,594</b> | <b>\$ 3,182,430</b> | <b>\$ 3,092,120</b> | <b>\$ 3,038,506</b> | <b>\$ 3,022,318</b> | 3                      | 8               |
| <b>Memo: Total by category</b>                     |                     |                     |                     |                     |                     |                        |                 |
| Consumer exposure (e)                              | \$ 1,746,537        | \$ 1,724,322        | \$ 1,692,152        | \$ 1,671,825        | \$ 1,649,403        | 1                      | 6               |
| Wholesale exposure (f)                             | 1,531,057           | 1,458,108           | 1,399,968           | 1,366,681           | 1,372,915           | 5                      | 12              |
| <b>Total credit exposure</b>                       | <b>\$ 3,277,594</b> | <b>\$ 3,182,430</b> | <b>\$ 3,092,120</b> | <b>\$ 3,038,506</b> | <b>\$ 3,022,318</b> | 3                      | 8               |

(a) Includes scored loans held in CCB, scored mortgage and home equity loans held in AWM, and scored mortgage loans held in CIB and Corporate.

(b) Includes loans held in CIB, AWM, Corporate as well as risk-rated loans held in CCB, including business banking and J.P. Morgan Wealth Management loans held in Banking & Wealth Management, and auto dealer loans for which the wholesale methodology is applied when determining the allowance for loan losses.

(c) Receivables from customers reflect held-for-investment margin loans to brokerage clients in CIB, CCB and AWM; these are reported within accrued interest and accounts receivable on the Consolidated balance sheets.

(d) Also includes commercial card lending-related commitments primarily in CIB.

(e) Represents total consumer loans and lending-related commitments.

(f) Represents total wholesale loans, lending-related commitments, derivative receivables, and receivables from customers.

(g) Prior-period amount has been revised to conform with the presentation in the Firm's Quarterly Report on Form 10-Q for the quarterly periods ended June 30, 2025 and September 30, 2024.

|   |                  |                  |                 |                  |                 | Sep 30, 2025<br>Change |                 |
|---|------------------|------------------|-----------------|------------------|-----------------|------------------------|-----------------|
|   | Sep 30,<br>2025  | Jun 30,<br>2025  | Mar 31,<br>2025 | Dec 31,<br>2024  | Sep 30,<br>2024 | Jun 30,<br>2025        | Sep 30,<br>2024 |
| <b>NONPERFORMING ASSETS (a)</b>   |                  |                  |                 |                  |                 |                        |                 |
| <b>Consumer nonaccrual loans</b>  |                  |                  |                 |                  |                 |                        |                 |
| Loans retained  | \$ 3,954         | \$ 3,938         | \$ 3,318        | \$ 3,233         | (c) \$ 3,316    | — %                    | 19 %            |
| Loans held-for-sale and loans at fair value   | 646              | 731              | 441             | 693              | 397             | (12)                   | 63              |
| <b>Total consumer nonaccrual loans</b>  | <b>4,600</b>     | <b>4,669</b>     | <b>3,759</b>    | <b>3,926</b>     | <b>3,713</b>    | (1)                    | 24              |
| <b>Wholesale nonaccrual loans</b>   |                  |                  |                 |                  |                 |                        |                 |
| Loans retained  | 4,740            | 4,479            | 3,895           | 3,942            | 3,517           | 6                      | 35              |
| Loans held-for-sale and loans at fair value   | 766              | 673              | 964             | 969              | 845             | 14                     | (9)             |
| <b>Total wholesale nonaccrual loans</b>   | <b>5,506</b>     | <b>5,152</b>     | <b>4,859</b>    | <b>4,911</b>     | <b>4,362</b>    | 7                      | 26              |
| <b>Total nonaccrual loans</b>   | <b>10,106</b>    | <b>9,821</b>     | <b>8,618</b>    | <b>8,837</b>     | <b>8,075</b>    | 3                      | 25              |
| Derivative receivables  | 224              | 349              | 169             | 145              | 210             | (36)                   | 7               |
| Assets acquired in loan satisfactions   | 305              | 310              | 318             | 318              | 343             | (2)                    | (11)            |
| <b>Total nonperforming assets</b>   | <b>10,635</b>    | <b>10,480</b>    | <b>9,105</b>    | <b>9,300</b>     | <b>8,628</b>    | 1                      | 23              |
| Wholesale lending-related commitments (b)   | 1,025            | 922              | 793             | 737              | 619             | 11                     | 66              |
| <b>Total nonperforming exposure</b>   | <b>\$ 11,660</b> | <b>\$ 11,402</b> | <b>\$ 9,898</b> | <b>\$ 10,037</b> | <b>\$ 9,247</b> | 2                      | 26              |
| <b>NONACCRUAL LOAN-RELATED RATIOS</b>   |                  |                  |                 |                  |                 |                        |                 |
| Total nonaccrual loans to total loans   | 0.70 %           | 0.70 %           | 0.64 %          | 0.66 %           | (c) 0.60 %      |                        |                 |
| Total consumer, excluding credit card nonaccrual loans to total consumer, excluding credit card loans | 1.17             | 1.18             | 0.96            | 1.00             | 0.94            |                        |                 |
| Total wholesale nonaccrual loans to total wholesale loans   | 0.68             | 0.66             | 0.66            | 0.68             | 0.60            |                        |                 |

(a) Excludes mortgage loans past due and insured by U.S. government agencies, which are primarily 90 or more days past due. These loans have been excluded based upon the government guarantee. At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, mortgage loans 90 or more days past due and insured by U.S. government agencies were \$158 million, \$113 million, \$117 million, \$121 million and \$126 million, respectively. In addition, the Firm's policy is generally to exempt credit card loans from being placed on nonaccrual status as permitted by regulatory guidance. Refer to Note 12 of the Firm's 2024 Form 10-K for additional information on the Firm's credit card nonaccrual and charge-off policies.

(b) Represents commitments that are risk rated as nonaccrual.

(c) Prior-period amount and ratio have been revised to conform with the presentation in the Firm's 2024 Form 10-K.

|  | QUARTERLY TRENDS |             |             |             |             |             |      | NINE MONTHS ENDED SEPTEMBER 30, |             |             |
|--|------------------|-------------|-------------|-------------|-------------|-------------|------|---------------------------------|-------------|-------------|
|  | 3Q25             | 2Q25        | 1Q25        | 4Q24        | 3Q24        | 3Q25 Change |      | 2025                            | 2024        | 2025 Change |
|  |                  |             |             |             |             | 2Q25        | 3Q24 |                                 |             | 2024        |
| <b>SUMMARY OF CHANGES IN THE ALLOWANCES</b>      |                  |             |             |             |             |             |      |                                 |             |             |
| <b>ALLOWANCE FOR LOAN LOSSES</b>                 |                  |             |             |             |             |             |      |                                 |             |             |
| Beginning balance                                | \$ 24,953        | \$ 25,208   | \$ 24,345   | \$ 23,949   | \$ 22,991   | (1)%        | 9 %  | \$ 24,345                       | \$ 22,420   | 9 %         |
| Net charge-offs:                                 |                  |             |             |             |             |             |      |                                 |             |             |
| Gross charge-offs                                | 3,181            | 2,944       | 2,816       | 2,845       | 2,567       | 8           | 24   | 8,941                           | 7,674       | 17          |
| Gross recoveries collected                       | (588)            | (534)       | (484)       | (481)       | (480)       | (10)        | (23) | (1,606)                         | (1,400)     | (15)        |
| Net charge-offs                                  | 2,593            | 2,410       | 2,332       | 2,364       | 2,087       | 8           | 24   | 7,335                           | 6,274       | 17          |
| Provision for loan losses                        | 3,376            | 2,151       | 3,193       | 2,696       | 3,040       | 57          | 11   | 8,720                           | 7,798       | 12          |
| Other  | (1)              | 4           | 2           | 64          | 5           | NM          | NM   | 5                               | 5           | —           |
| Ending balance                                   | \$ 25,735        | \$ 24,953   | \$ 25,208   | \$ 24,345   | \$ 23,949   | 3           | 7    | \$ 25,735                       | \$ 23,949   | 7           |
| <b>ALLOWANCE FOR LENDING-RELATED COMMITMENTS</b> |                  |             |             |             |             |             |      |                                 |             |             |
| Beginning balance                                | \$ 2,932         | \$ 2,226    | \$ 2,101    | \$ 2,142    | \$ 2,068    | 32          | 42   | \$ 2,101                        | \$ 1,974    | 6           |
| Provision for lending-related commitments        | 31               | 706         | 125         | (40)        | 74          | (96)        | (58) | 862                             | 168         | 413         |
| Other  | 1                | —           | —           | (1)         | —           | NM          | NM   | 1                               | —           | NM          |
| Ending balance                                   | \$ 2,964         | \$ 2,932    | \$ 2,226    | \$ 2,101    | \$ 2,142    | 1           | 38   | \$ 2,964                        | \$ 2,142    | 38          |
| <b>ALLOWANCE FOR INVESTMENT SECURITIES</b>       |                  |             |             |             |             |             |      |                                 |             |             |
|  | \$ 105           | \$ 108      | \$ 118      | \$ 152      | \$ 175      | (3)         | (40) | \$ 105                          | \$ 175      | (40)        |
| Total allowance for credit losses (a)            | \$ 28,804        | \$ 27,993   | \$ 27,552   | \$ 26,598   | \$ 26,266   | 3           | 10   | \$ 28,804                       | \$ 26,266   | 10          |
| <b>NET CHARGE-OFF/(RECOVERY) RATES</b>           |                  |             |             |             |             |             |      |                                 |             |             |
| Consumer retained, excluding credit card loans   | 0.12 %           | 0.14 %      | 0.18 %      | 0.20 %      | 0.17 %      |             |      | 0.15 %                          | 0.17 %      |             |
| Credit card retained loans                       | 3.15             | 3.40        | 3.58        | 3.30        | 3.23        |             |      | 3.37                            | 3.35        |             |
| Total consumer retained loans                    | 1.29             | 1.38        | 1.45        | 1.36        | 1.29        |             |      | 1.37                            | 1.29        |             |
| Wholesale retained loans                         | 0.33             | 0.19        | 0.11        | 0.18        | 0.09        |             |      | 0.21                            | 0.10        |             |
| Total retained loans                             | 0.76             | 0.73        | 0.74        | 0.73        | 0.65        |             |      | 0.74                            | 0.66        |             |
| <b>Memo: Average retained loans</b>              |                  |             |             |             |             |             |      |                                 |             |             |
| Consumer retained, excluding credit card loans   | \$ 370,073       | \$ 372,005  | \$ 374,466  | \$ 376,976  | \$ 379,459  | (1)         | (2)  | \$ 372,166                      | \$ 386,359  | (4)         |
| Credit card retained loans                       | 234,354          | 228,320     | 224,350     | 224,124     | 217,204     | 3           | 8    | 229,044                         | 210,645     | 9           |
| Total average retained consumer loans            | 604,427          | 600,325     | 598,816     | 601,100     | 596,663     | 1           | 1    | 601,210                         | 597,004     | 1           |
| Wholesale retained loans                         | 747,045          | 721,105     | 686,585     | 687,197     | 674,939     | 4           | 11   | 718,467                         | 668,648     | 7           |
| Total average retained loans                     | \$1,351,472      | \$1,321,430 | \$1,285,401 | \$1,288,297 | \$1,271,602 | 2           | 6    | \$1,319,677                     | \$1,265,652 | 4           |

(a) At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, excludes an allowance for credit losses associated with certain accounts receivable in CIB of \$285 million, \$288 million, \$283 million, \$268 million and \$277 million, respectively.

|  |                  |                  |                  |                  |                  | Sep 30, 2025<br>Change |                 |
|--|------------------|------------------|------------------|------------------|------------------|------------------------|-----------------|
|  | Sep 30,<br>2025  | Jun 30,<br>2025  | Mar 31,<br>2025  | Dec 31,<br>2024  | Sep 30,<br>2024  | Jun 30,<br>2025        | Sep 30,<br>2024 |
| <b>ALLOWANCE COMPONENTS AND RATIOS</b>   |                  |                  |                  |                  |                  |                        |                 |
| <b>ALLOWANCE FOR LOAN LOSSES</b>   |                  |                  |                  |                  |                  |                        |                 |
| <b>Consumer, excluding credit card</b>   |                  |                  |                  |                  |                  |                        |                 |
| Asset-specific   | \$ (621)         | \$ (683)         | \$ (727)         | \$ (728)         | \$ (756)         | 9 %                    | 18 %            |
| Portfolio-based  | 2,524            | 2,532            | 2,585            | 2,535            | 2,491            | —                      | 1               |
| <b>Total consumer, excluding credit card</b>   | <b>1,903</b>     | <b>1,849</b>     | <b>1,858</b>     | <b>1,807</b>     | <b>1,735</b>     | 3                      | 10              |
| <b>Credit card</b>   |                  |                  |                  |                  |                  |                        |                 |
| Portfolio-based  | 15,554           | 15,001           | 15,000           | 14,600           | 14,100           | 4                      | 10              |
| <b>Total credit card</b>   | <b>15,554</b>    | <b>15,001</b>    | <b>15,000</b>    | <b>14,600</b>    | <b>14,100</b>    | 4                      | 10              |
| <b>Total consumer</b>  | <b>17,457</b>    | <b>16,850</b>    | <b>16,858</b>    | <b>16,407</b>    | <b>15,835</b>    | 4                      | 10              |
| <b>Wholesale</b>   |                  |                  |                  |                  |                  |                        |                 |
| Asset-specific   | 838              | 781              | 692              | 526              | 499              | 7                      | 68              |
| Portfolio-based  | 7,440            | 7,322            | 7,658            | 7,412            | 7,615            | 2                      | (2)             |
| <b>Total wholesale</b>   | <b>8,278</b>     | <b>8,103</b>     | <b>8,350</b>     | <b>7,938</b>     | <b>8,114</b>     | 2                      | 2               |
| <b>Total allowance for loan losses</b>   | <b>25,735</b>    | <b>24,953</b>    | <b>25,208</b>    | <b>24,345</b>    | <b>23,949</b>    | 3                      | 7               |
| Allowance for lending-related commitments  | 2,964            | 2,932            | 2,226            | 2,101            | 2,142            | 1                      | 38              |
| Allowance for investment securities  | 105              | 108              | 118              | 152              | 175              | (3)                    | (40)            |
| <b>Total allowance for credit losses</b>   | <b>\$ 28,804</b> | <b>\$ 27,993</b> | <b>\$ 27,552</b> | <b>\$ 26,598</b> | <b>\$ 26,266</b> | 3                      | 10              |
| <b>CREDIT RATIOS</b>   |                  |                  |                  |                  |                  |                        |                 |
| Consumer, excluding credit card allowance, to total consumer, excluding credit card retained loans                         | 0.51 %           | 0.50 %           | 0.50 %           | 0.48 %           | 0.46 %           |                        |                 |
| Credit card allowance to total credit card retained loans  | 6.61             | 6.44             | 6.71             | 6.27             | 6.42             |                        |                 |
| Wholesale allowance to total wholesale retained loans  | 1.08             | 1.09             | 1.18             | 1.15             | 1.18             |                        |                 |
| <b>Total allowance to total retained loans</b>   | <b>1.88</b>      | <b>1.85</b>      | <b>1.94</b>      | <b>1.87</b>      | <b>1.86</b>      |                        |                 |
| Consumer, excluding credit card allowance, to consumer, excluding credit card retained nonaccrual loans (a)                | 48               | 47               | 56               | 56               | 52               |                        |                 |
| Total allowance, excluding credit card allowance, to retained nonaccrual loans, excluding credit card nonaccrual loans (a) | 117              | 118              | 142              | 136              | 144              |                        |                 |
| Wholesale allowance to wholesale retained nonaccrual loans   | 175              | 181              | 214              | 201              | 231              |                        |                 |
| <b>Total allowance to total retained nonaccrual loans</b>  | <b>296</b>       | <b>296</b>       | <b>349</b>       | <b>339</b>       | <b>350</b>       | (b)                    |                 |

(a) Refer to footnote (a) on page 25 for information on the Firm's nonaccrual policy for credit card loans.

(b) Prior-period ratio has been revised to conform with the presentation in the Firm's 2024 Form 10-K.

**Non-GAAP Financial Measures**

- (a) In addition to analyzing the Firm's results on a reported basis, management reviews Firmwide results, including the overhead ratio, on a **"managed" basis**; these Firmwide managed basis results are non-GAAP financial measures. The Firm also reviews the results of the lines of business on a managed basis. The Firm's definition of managed basis starts, in each case, with the reported U.S. GAAP results and includes certain reclassifications to present total net revenue for the Firm as a whole and for each of the reportable business segments and Corporate on an FTE basis. Accordingly, revenue from investments that receive tax credits and tax-exempt securities is presented in the managed results on a basis comparable to taxable investments and securities. These financial measures allow management to assess the comparability of revenue from year-to-year arising from both taxable and tax-exempt sources. The corresponding income tax impact related to tax-exempt items is recorded within income tax expense. These adjustments have no impact on net income as reported by the Firm as a whole or by each of the lines of business and Corporate.
- (b) **Pre-provision profit** is a non-GAAP financial measure which represents total net revenue less total noninterest expense. The Firm believes that this financial measure is useful in assessing the ability of a lending institution to generate income in excess of its provision for credit losses.
- (c) **TCE, ROTCE, and TBVPS** are each non-GAAP financial measures. TCE represents the Firm's common stockholders' equity (i.e., total stockholders' equity less preferred stock) less goodwill and identifiable intangible assets (other than MSRs), net of related deferred tax liabilities. ROTCE measures the Firm's net income applicable to common equity as a percentage of average TCE. TBVPS represents the Firm's TCE at period-end divided by common shares at period-end. TCE, ROTCE, and TBVPS are utilized by the Firm, as well as investors and analysts, in assessing the Firm's use of equity.
- (d) In addition to reviewing net interest income ("NII"), net yield, and noninterest revenue ("NIR") on a managed basis, management also reviews these metrics **excluding Markets**, which is composed of Fixed Income Markets and Equity Markets, as shown below. Markets revenue consists of principal transactions, fees, commissions and other income, as well as net interest income. These metrics, which exclude Markets, are non-GAAP financial measures. Management reviews these metrics to assess the performance of the Firm's lending, investing (including asset-liability management) and deposit-raising activities, apart from any volatility associated with Markets activities. In addition, management also assesses Markets business performance on a total revenue basis as offsets may occur across revenue lines. For example, securities that generate net interest income may be risk-managed by derivatives that are reflected at fair value in principal transactions revenue. Management believes these measures provide investors and analysts with alternative measures to analyze the revenue trends of the Firm. For additional information on Markets revenue, refer to pages 81-82 of the Firm's 2024 Form 10-K.

**QUARTERLY TRENDS**

**NINE MONTHS ENDED SEPTEMBER 30,**

(in millions, except rates)

|   | QUARTERLY TRENDS   |                    |                    |                    |                    | 3Q25 Change |      | 2025 Change        |                    |      |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|-------------|------|--------------------|--------------------|------|
|   | 3Q25               | 2Q25               | 1Q25               | 4Q24               | 3Q24               | 2Q25        | 3Q24 | 2025               | 2024               | 2024 |
| Net interest income - reported  | \$ 23,966          | \$ 23,209          | \$ 23,273          | \$ 23,350          | \$ 23,405          | 3 %         | 2 %  | \$ 70,448          | \$ 69,233          | 2 %  |
| Fully taxable-equivalent adjustments                                      | 105                | 105                | 102                | 121                | 120                | —           | (13) | 312                | 356                | (12) |
| Net interest income - managed basis                                       | \$ 24,071          | \$ 23,314          | \$ 23,375          | \$ 23,471          | \$ 23,525          | 3           | 2    | \$ 70,760          | \$ 69,589          | 2    |
| Less: Markets net interest income   | 680                | 561                | 785                | 457                | 78                 | 21          | NM   | 2,026              | 184                | NM   |
| <b>Net interest income excluding Markets</b>                              | <b>\$ 23,391</b>   | <b>\$ 22,753</b>   | <b>\$ 22,590</b>   | <b>\$ 23,014</b>   | <b>\$ 23,447</b>   | 3           | —    | <b>\$ 68,734</b>   | <b>\$ 69,405</b>   | (1)  |
| Average interest-earning assets   | \$3,895,764        | \$3,845,982        | \$3,668,384        | \$3,571,960        | \$3,621,766        | 1           | 8    | \$3,804,210        | \$3,526,019        | 8    |
| Less: Average Markets interest-earning assets                             | 1,404,633          | 1,387,584          | 1,255,149          | 1,157,421          | 1,206,085          | 1           | 16   | 1,349,670          | 1,118,326          | 21   |
| <b>Average interest-earning assets excluding Markets</b>                  | <b>\$2,491,131</b> | <b>\$2,458,398</b> | <b>\$2,413,235</b> | <b>\$2,414,539</b> | <b>\$2,415,681</b> | 1           | 3    | <b>\$2,454,540</b> | <b>\$2,407,693</b> | 2    |
| Net yield on average interest-earning assets - managed basis (a)          | 2.45 %             | 2.43 %             | 2.58 %             | 2.61 %             | 2.58 %             |             |      | 2.49 %             | 2.64 %             |      |
| Net yield on average Markets interest-earning assets                      | 0.19               | 0.16               | 0.25               | 0.16               | 0.03               |             |      | 0.20               | 0.02               |      |
| <b>Net yield on average interest-earning assets excluding Markets (a)</b> | <b>3.73</b>        | <b>3.71</b>        | <b>3.80</b>        | <b>3.79</b>        | <b>3.86</b>        |             |      | <b>3.74</b>        | <b>3.85</b>        |      |
| Noninterest revenue - reported  | \$ 22,461          | \$ 21,703          | \$ 22,037          | \$ 19,418          | \$ 19,249          | 3           | 17   | \$ 66,201          | \$ 65,555          | 1    |
| Fully taxable-equivalent adjustments                                      | 588                | 663                | 602                | 849                | 541                | (11)        | 9    | 1,853              | 1,711              | 8    |
| Noninterest revenue - managed basis                                       | \$ 23,049          | \$ 22,366          | \$ 22,639          | \$ 20,267          | \$ 19,790          | 3           | 16   | \$ 68,054          | \$ 67,266          | 1    |
| Less: Markets noninterest revenue   | 8,264              | 8,375              | 8,878              | 6,592              | 7,074              | (1)         | 17   | 25,517             | 22,774             | 12   |
| <b>Noninterest revenue excluding Markets</b>                              | <b>\$ 14,785</b>   | <b>\$ 13,991</b>   | <b>\$ 13,761</b>   | <b>\$ 13,675</b>   | <b>\$ 12,716</b>   | 6           | 16   | <b>\$ 42,537</b>   | <b>\$ 44,492</b>   | (4)  |
| <b>Memo: Markets total net revenue</b>                                    | <b>\$ 8,944</b>    | <b>\$ 8,936</b>    | <b>\$ 9,663</b>    | <b>\$ 7,049</b>    | <b>\$ 7,152</b>    | —           | 25   | <b>\$ 27,543</b>   | <b>\$ 22,958</b>   | 20   |

(a) Includes the effect of derivatives that qualify for hedge accounting. Taxable-equivalent amounts are used where applicable. Refer to Note 5 of the Firm's 2024 Form 10-K for additional information on hedge accounting.