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(Aerospace)

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(Television and entertainment)

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(Conglomerate)

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Chairman and Chief Executive Officer
Henry Crown and Company
(Diversified investments)

James Dimon

Chairman and Chief Executive Officer
JPMorgan Chase & Co.
(Financial services)

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Retired Chairman and Chief Executive Officer
KPMG
(Professional services)

Melody Hobson^{1,5}

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Ariel Investments, LLC
(Investment management)

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Clear Creek Properties, Inc.
(Real estate development)

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Retired Vice Chairman
General Electric Company;
Retired Chairman and Chief Executive Officer
GE Capital
(Industrial and financial services)

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Retired Chairman and Chief Executive Officer
Exxon Mobil Corporation
(Oil and gas)

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Johnson & Johnson
(Healthcare products)

Member of:

- 1 Audit Committee
- 2 Compensation & Management Development Committee
- 3 Corporate Governance & Nominating Committee
- 4 Directors' Risk Policy Committee
- 5 Public Responsibility Committee

Operating Committee

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Chairman and Chief Executive Officer

Daniel E. Pinto

Co-President and Chief Operating Officer;
CEO, Corporate & Investment Bank

Gordon A. Smith

Co-President and Chief Operating Officer;
CEO, Consumer & Community Banking

Ashley Bacon

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Lori Beer

Chief Information Officer

Mary Callahan Erdoes

CEO, Asset & Wealth Management

Stacey Friedman

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Marianne Lake

Chief Financial Officer

Robin Leopold

Head of Human Resources

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CEO, Commercial Banking

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Other Corporate Officers

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Firmwide Controller

Lou Rauchenberger

General Auditor

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Europe/Middle East/Africa

Viswas Raghavan

Latin America/Canada

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China

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Hong Kong

Filippo Gori

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Indonesia

Haryanto T. Budiman

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Singapore

Edmund Y. Lee

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M.L. Chayotid Kridakon

Taiwan

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Vietnam

Van Bich Phan

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Ali Moosa

Kazakhstan and Russia

Yan L. Tavrovsky

Middle East and North Africa

Khaled Hobballah

Karim Tannir

Saudi Arabia

Bader A. Alamoudi

Sub-Saharan Africa

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Kevin G. Latter

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Mustafa Bagriacik

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Austria

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Ireland

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Israel

Roy Navon

Switzerland

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Iberia, Italy and the Netherlands

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Tanguy A. Piret

Iberia

Ignacio de la Colina

Italy

Francesco Cardinali

The Netherlands

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Angela Hurtado

Argentina

Facundo D. Gomez Minujin

Brazil

José Berenguer

Chile

Alfonso Eyzaguirre

Mexico

Felipe Garcia-Moreno

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Canada

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Vittorio U. Grilli

Walter A. Gubert

Mel R. Martinez

David Mayhew

E. John Rosenwald

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Former Prime Minister of Great Britain
and Northern Ireland
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Partner
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Washington, District of Columbia

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Vevey, Switzerland

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Cambridge, Massachusetts

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New Brunswick, New Jersey

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Chairman of the Executive Board
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Nassef Sawiris

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OCI N.V.
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National Committee of the Chinese
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Hong Kong, China

Masahiko Uotani

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Group Chief Executive Officer
Shiseido, Ltd.
Tokyo, Japan

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Officer, Board of Management
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Amsterdam, The Netherlands

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New York, New York

Jaime Augusto Zobel de Ayala

Chairman and Chief Executive Officer
Ayala Corporation
Makati City, Philippines

*Ex-officio

Corporate headquarters

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New York, NY 10179-0001
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jpmorganchase.com

Annual Report on Form 10-K

The Annual Report on Form 10-K of JPMorgan Chase & Co. as filed with the U.S. Securities and Exchange Commission will be made available without charge upon request to:

Office of the Secretary
JPMorgan Chase & Co.
4 New York Plaza
New York, NY 10004-2413

Stock listing

New York Stock Exchange

The New York Stock Exchange ticker symbol for the common stock of JPMorgan Chase & Co. is JPM.

Financial information about JPMorgan Chase & Co. can be accessed by visiting the Investor Relations website at jpmorganchase.com. Additional questions should be addressed to:

Investor Relations
JPMorgan Chase & Co.
277 Park Avenue, Floor 43
New York, NY 10172-0003
Telephone: 212-270-7325

Directors

To contact any of the Board members or committee chairs, the Lead Independent Director or the non-management directors as a group, please mail correspondence to:

JPMorgan Chase & Co.
Attention (Board member(s))
Office of the Secretary
4 New York Plaza
New York, NY 10004-2413

The Corporate Governance Principles of the Board, the charters of the principal Board committees, the Code of Conduct, the Code of Ethics for Finance Professionals and other governance information can be accessed by visiting our website at jpmorganchase.com and clicking on "Governance" under the "About us" tab.

Transfer agent and registrar

Computershare
480 Washington Boulevard
Jersey City, NJ 07310-2053
Telephone: 800-758-4651
www.computershare.com/investor

Investor Services Program

JPMorgan Chase & Co.'s Investor Services Program offers a variety of convenient, low-cost services to make it easier to reinvest dividends and buy and sell shares of JPMorgan Chase & Co. common stock. A brochure and enrollment materials may be obtained by contacting the Program Administrator, Computershare, by calling 800-758-4651, by writing to the address indicated above or by visiting its website at www-us.computershare.com/investor.

Direct deposit of dividends

For information about direct deposit of dividends, please contact Computershare.

Stockholder inquiries

Contact Computershare:

By telephone:

Within the United States, Canada and Puerto Rico: 800-758-4651 (toll free)

From all other locations:
201-680-6862 (collect)

TDD service for the hearing impaired within the United States, Canada and Puerto Rico: 800-231-5469 (toll free)

All other locations:
201-680-6610 (collect)

By regular mail:

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By overnight delivery:

Computershare
462 South 4th Street
Suite 1660
Louisville, KY 40202
United States

Duplicate mailings

If you receive duplicate mailings because you have more than one account listing and you wish to consolidate your accounts, please write to Computershare at the address above.

Independent registered public accounting firm

PricewaterhouseCoopers LLP
300 Madison Avenue
New York, NY 10017

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