# ESG Report Appendix: Global Reporting Initiative Index



## **KEY TOPIC BOUNDARIES**

We determined the boundaries for our key topics based on an assessment of the degree to which our lines of business and external stakeholder groups are impacted by, or have impacts on, each topic. While nearly all of the topics are, in some way, directly or indirectly impacted by, or have an impact on, all our lines of business and external stakeholder groups, the check marks are intended to indicate the entities with the most significant impacts associated with each topic.

Impacted by or impacting

KEY TOPICS	INTERNAL TOP	IC BOUNDARY			EXTERNAL T	OPIC BOUND	ARY <sup>2</sup>				RELATED GRI TOPIC
	Asset and Wealth Management	Commercial Banking	Consumer and Community Banking	Corporate and Investment Bank	Customers and Clients	Employees	Local Communities	Non- Governmental Organizations	Policymakers and Regulators	Shareholders	
PROMOTING SOU	ND GOVERNANCI	E		1							
Board leadership and management processes	~	~	~	~	~	~			~	~	- Governance standard disclosures
Ethical culture	~	~	~	~	~	~			~	~	<ul> <li>Anti-corruption</li> <li>Anti-competitive behavior</li> <li>Socioeconomic compliance</li> </ul>
Control environment	~	~	~	~	~	~			~	~	<ul> <li>Indirect economic impacts</li> <li>Socioeconomic compliance</li> </ul>
Policy engagement and political participation	~	~	~	~		~	~		~	~	– Public policy
SERVING OUR CU	STOMERS										
Engagement with retail customers and consumer organizations	~		~		~		~	~			– Stakeholder engagement standard disclosures
Fair and transparent marketing and advertising			~		~			~	~	~	- Marketing and labeling
Serving a diverse retail customer base			~		~		~				– Local communities – Product portfolio
Promoting consumer financial health globally			~		~		~	~	~	~	– Local communities Product portfolio

<sup>1</sup> Internal topic boundaries are defined based on JPMorgan Chase's lines of business

<sup>2</sup> External topic boundaries are defined based on external stakeholders directly impacting or impacted by a topic

KEY TOPICS	INTERNAL TOP	IC BOUNDARY <sup>1</sup>			EXTERNAL 1	OPIC BOUND	ARY <sup>2</sup>				RELATED GRI TOPIC
	Asset and Wealth Management	Commercial Banking	Consumer and Community Banking	Corporate and Investment Bank	Customers and Clients	Employees	Local Communities	Non- Governmental Organizations	Policymakers and Regulators	Shareholders	
INVESTING IN OU	R EMPLOYEES										
Talent attraction, retention and development	~	~	~	~		~				~	- Employment - Training and education
Compensation and benefits for our employees	~	~	~	~		~				~	<ul> <li>Employees</li> <li>Diversity and equal opportunity</li> </ul>
Diverse and inclusive culture	~	~	~	~		~		~		~	– Diversity and equal opportunity
SUPPORTING OUI	R COMMUNITIES										
Use of investment and philanthropic capital to expand access to economic opportunity in the communities where we do business			~			~	~	~		~	– Indirect economic impacts – Local communities
ADVANCING SUST	AINABILITY										
Integration of environmental and social issues into due diligence and analysis	~	~	~	~	~			~	~	~	<ul> <li>Economic performance</li> <li>Human rights assessment</li> <li>Product portfolio</li> <li>Active ownership</li> <li>Audit</li> </ul>
Financing solutions that generate positive environmental and social impacts	~	~		~	~			~	~	~	<ul> <li>Human rights assessment</li> <li>Product portfolio</li> <li>Indirect economic impacts</li> <li>Local communities</li> </ul>
Partnerships with organizations to advance sustainable development	~			~	~		~	~			- Stakeholder engagement
Management of the environmental impacts of our buildings and branches, including energy use, greenhouse gas emissions, water and waste	~	~	~	~		~	~				– Energy – Emissions

<sup>1</sup> Internal topic boundaries are defined based on JPMorgan Chase's lines of business
<sup>2</sup> External topic boundaries are defined based on external stakeholders directly impacting or impacted by a topic

## **GLOBAL REPORTING INITIATIVE INDEX**

#### **SOURCE KEY**

- AR 2018 Annual Report
- CCP Corporate Governance Principles
- COC Code of Conduct
- COE Code of Ethics for Finance Professionals
- CR Corporate Responsibility Report (April 2019)
- **DB** How We Do Business The Report
- E&S Environmental and Social Policy Framework
- ESG 2018 ESG Report
- GRI 2018 ESG Report Appendix: GRI Index
- HR Human Rights
- PS 2019 Proxy Statement
- www Weblinks
- 10K 2018 Form 10-K

### **REPORTING STATUS**

Fully reporting
 Partially reporting

INDICATOR	REPORTING Status	SOURCE	IN
GRI 102: GENE	RAL DISCLOSURE	S (2016)	GR
ORGANIZATIO	NAL PROFILE		ETI
102-1		ESG Introduction (p. 4)	102
102-2		ESG Introduction (p. 4)	
102-3	۲	IOK 2018 Form 10-K	
102-4		www About Us	102
102-5		IOK 2018 Form 10-К (р. 1)	60
102-6	۲	AR       2018 Annual Report (p. 52-68)         ESG       Introduction (p. 4)         ESG       Serving Our Customers (p. 12-15)	<b>GO</b> 102
102-7		ESG Introduction (p. 4) ESG Investing in Our Employees (p. 16) www About Us IOK 2018 Form 10-K (p. 29, 40)	102
102-8	۲	PS       2019 Proxy Statement (p. 10)         Imm       Diversity and Inclusion         Note: The majority of our workforce is based in the U.S. We provide a diversity and role breakdown of our employees on our website.	102
102-9		WWW Supplier Relations Note: JPMorgan Chase does business with approximately 26,000 suppliers globally across a wide range of product/service categories. Our third party vendor spend is spread across categories such as real estate, professional services, technology, marketing, document production, printing, shipping and travel, among others.	102 102 102
102-10	۲	Image: About Us           IOK         2018 Form 10-K (p. 29, 40)	102
102-11		ENVIRONMENTAL AND SOCIAL POLICY Framework	
102-12	۲	Konstant Section 29     Memberships & Commitments	102
102-13		www Memberships & Commitments	
STRATEGY ANI	D ANALYSIS		
102-14		AR       2018 Annual Report (p. 2-51)         ESG       Letter from our Chairman and CEO (p. 2)	102
102-15		AR <u>2018 Annual Report (p. 2-51)</u> IOK <u>2018 Form 10-K (p. 7-28)</u>	

INDICATOR	REPORTING Status	SOURCE					
GRI 102: GENER	RAL DISCLOSURE	5 (2016)					
ETHICS AND INTEGRITY							
102-16	۲	CoC       Code of Conduct         CoE       Code of Ethics for Financial Professionals         DB       How We Do Business – The Report (p. 9-14)         www       Business Principles					
102-17	۲	CoC Code of Conduct DB How We Do Business – The Report (p. 9-14)					
GOVERNANCE							
102-18	۲	<ul> <li>CCP Corporate Governance Principles</li> <li>DB How We Do Business – The Report (p. 15-18)</li> <li>ESG Promoting Sound Governance (p. 8-9)</li> <li>[PS] 2019 Proxy Statement (p. 17-35)</li> </ul>					
102-19	۲	B       How We Do Business – The Report (p. 15-18)         ESG       Promoting Sound Governance (p. 8-9)         ESG       Advancing Sustainability (p. 28)         [PS]       2019 Proxy Statement (p. 21-30)					
102-20		Environmental and Social Policy Framework					
102-21		PS 2019 Proxy Statement (p. 31-32)					
102-22	۲	P5 2019 Proxy Statement (p. 5, 10-18)					
102-23		PS 2019 Proxy Statement (p. 4-5, 18, 22-23)					
102-24		P5         2019 Proxy Statement (p. 17-20)					
102-25	۲	<ul> <li>CGP <u>Corporate Governance Principles</u></li> <li>Code of Conduct</li> <li>PS <u>2019 Proxy Statement (p. 11-15, 33-35)</u></li> </ul>					
102-29	۲	IDK2018 Form 10-K (p. 79-83)IESSEnvironmental and Social Policy FrameworkIESSPromoting Sound Governance (p. 8-11)IESSAdvancing Sustainability (p. 28)IPS2019 Proxy Statement (p. 29-32)					
102-30	۲	IOK       2018 Form 10-K (p. 79-83)         DB       How We Do Business – The Report (p. 27-58)         ESS       Environmental and Social Policy Framework         ESG       Promoting Sound Governance (p. 10-11)         [P5]       2019 Proxy Statement (p. 29-30)					
102-33		CGP Corporate Governance Principles					
102-35		P5 2019 Proxy Statement (p. 36-38, 45-81)					
102-37		P5 2019 Proxy Statement (p. 45-81)					

INDICATOR	REPORTING Status	SOURCE			
GRI 102: GENE	RAL DISCLOSURE	S (2016)			
STAKEHOLDER	ENGAGEMENT				
102-40		ESG Introduction (p. 6-7)			
102-41	۲	Note: JPMorgan Chase supports employee rights and is committed to adherence to local laws regarding the freedom of association and collective employee action. We also have relationships with trade unions and work councils in the regions where we operate as well as through many of our vendors. Most JPMorgan Chase employees are not covered by collective bargaining agreements and no U.Sbased employees are subject to collective bargaining agreements. JPMorgan Chase's Code of Conduct sets forth the Firm's expectations for each employee. The Code of Conduct provides the principles that govern employee conduct with clients, customers, shareholders and one another, as well as with the markets and communities in which JPMorgan Chase does business. Employees are encouraged to raise any concerns through multiple channels identified in the Code of Conduct.			
102-42		DB         How We Do Business – The Report (p. 75-82)           ESG         Introduction (p. 6-7)			
102-43	۲	DB How We Do Business – The Report (p. 61-72, 75-82) ISG Introduction (p. 6-7) ISG Serving Our Customers (p. 13)			
102-44	۲	BB       How We Do Business – The Report (p. 61-72, 75-82)         ESG       Introduction (p. 5)         ESG       Serving Our Customers (p. 12-15)         GRI       2018 ESG Report Appendix: GRI Index (p. 2-3)			
<b>REPORTING PR</b>	RACTICES				
102-45		ESG Introduction (p. 4) IOK 2018 Form 10-K (p. 1-4)			
102-46	۲	ESG Introduction (p. 5) Note: We determined the content for this report based on our key ESG topics identification process and GRI's principles of stakeholder inclusiveness, sustainability context and completeness.			
102-47	۲	ESG       Introduction (p. 5)         GRI       2018 ESG Report Appendix: GRI Index (p. 2-3)			
102-48		Note: There were no material financial restatements in 2018.			
102-49		Note: No significant changes from previous reports.			
102-50		ESG Introduction (p. 3)			
102-51		www 2017 Environmental, Social and Governance Report			
102-52		Note: Annual			
102-53	۲	Corporate Responsibility: <u>corporate.responsibility@jpmchase.com</u> Investor Relations: JPMCinvestorrelations@jpmchase.com			
102-54	۲	Note: This report has been prepared in accordance with the GRI Standards: Core option.			
102-55		GRI 2018 ESG Report Appendix: GRI Index (p. 4-7)			
102-56		Note: We did not seek external assurance for the contents of this report.			

INDICATOR	REPORTING Status	SOURCE						
GRI 202: ECONO	GRI 202: ECONOMIC PERFORMANCE (2016)							
103-1, 103-2, 103-3 <sup>3</sup>	۲	AR       2018 Annual Report (p. 1-25)         CR       Corporate Responsibility Report (April 2019)         ESG       Letter from our Chairman and CEO (p. 2)         ESG       Introduction (p. 5)         GRI       2018 ESG Report Appendix: GRI Index (p. 2-3)						
201-1	۲	AR       2018 Annual Report (p. 40-78)         ESG       Supporting Our Communities (p. 21-23)						
201-2	۲	www.CDP.net Note: Our 2018 CDP response is available on CDP's website.						
201-3		R 2018 Annual Report (p. 195-200)						
GRI 203: INDIR	ECT ECONOMIC II	MPACTS (2016)						
103-1, 103-2, 103-3 <sup>3</sup>	۲	R       Corporate Responsibility Report (April 2019)         ES6       Letter from our Chairman and CEO (p. 2)         ES6       Supporting Our Communities (p. 21-24)         ES6       Introduction (p. 5)         GRI       2018 ESG Report Appendix: GRI Index (p. 2-3)						
203-1	۲	CRCorporate Responsibility Report (April 2019)ESGSupporting Our Communities (p. 21-24)						
203-2		Corporate Responsibility Report (April 2019)     Sof Serving Our Customers (p. 12-15)     Sof Supporting Our Communities (p. 21-24)						
GRI 205: ANTI-	CORRUPTION (20	)16)						
103-1, 103-2, 103-3 <sup>3</sup>	۲	Cocc of Conduct         DB       How We Do Business – The Report (p. 9-14, 27-59)         ESG       Letter From Our Chairman and CEO (p. 2)         ESG       Promoting Sound Governance (p. 10-11)         ESG       Introduction (p. 5)         GRI       2018 ESG Report Appendix: GRI Index (p. 2-3)						
205-2	۲	Note: Training on our Code of Conduct, which includes training on anti-corruption principles, is required for all employees.						
205-3	۲	AR 2018 Annual Report (p. 278-281)						
GRI 206: ANTI-	COMPETITIVE BE	HAVIOR (2016)						
103-1, 103-2, 103-3 <sup>3</sup>		Coce of Conduct         ESG       Introduction (p. 5)         GRI       2018 ESG Report Appendix: GRI Index (p. 2-3)						
206-1		AR 2018 Annual Report (p. 278-281)						

<sup>3</sup> We regularly evaluate our management of ESG topics and other key business topics as part of our business performance review processes. We make adjustments to management approaches as needed based on these evaluations.

INDICATOR	REPORTING Status	SOURCE				
GRI 302: ENERG	GY (2016)					
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Environmental and Social Policy Framework (p. 19-20)</li> <li>Letter From Our Chairman and CEO (p. 2)</li> <li>Advancing Sustainability (p. 28)</li> <li>Introduction (p. 5)</li> <li>2018 ESG Report Appendix: GRI Index (p. 2-3)</li> </ul>				
302-1	۲	<ul><li>ESG Advancing Sustainability (p. 28)</li><li>ESG Environmental Data Table (p. 30)</li></ul>				
302-4		ESG Advancing Sustainability (p. 28) ESG Environmental Data Table (p. 30)				
GRI 303: WATE	r (2016)					
103-2, 103-3 <sup>3</sup>	۲	E83 Environmental and Social Policy Framework (p. 19-20) E86 Advancing Sustainability (p. 28)				
303-1		ESG Environmental Data Table (p. 30) Note: As a financial services firm, water usage is not a key impact for our operations.				
GRI 304: BIODI	VERSITY (2016)					
103-2, 103-3 <sup>3</sup>		ESS Environmental and Social Policy Framework (p. 19-20)				
304-2		ESS Environmental and Social Policy Framework				
GRI 305: EMISS	IONS (2016)					
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Environmental and Social Policy Framework (p. 19-20)</li> <li>Esc Letter From Our Chairman and CEO (p. 2)</li> <li>Esc Advancing Sustainability (p. 28)</li> <li>Esc Introduction (p. 5)</li> <li>Coll B ESG Report Appendix: GRI Index (p. 2-3)</li> </ul>				
305-1	۲	ESG Advancing Sustainability (p. 28) ESG Environmental Data Table (p. 30)				
305-2	۲	ESG Advancing Sustainability (p. 28) ESG Environmental Data Table (p. 30)				
305-3		ESG Advancing Sustainability (p. 28) ESG Environmental Data Table (p. 30)				
305-4	۲	www.CDP.net Note: Our 2018 CDP response is available on CDP's website.				
305-5		ESG Advancing Sustainability (p. 28) ESG Environmental Data Table (p. 30)				
GRI 306: EFFLU	IENTS AND WAST	E (2016)				
103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Environmental and Social Policy Framework</li> <li>Advancing Sustainability (p. 28)</li> <li>ESG Environmental Data Table (p. 30)</li> </ul>				
306-2	۲	<ul> <li>ESG Advancing Sustainability (p. 28)</li> <li>ESG Environmental Data Table (p. 30)</li> <li>Note: As a financial services firm, waste is not a key impact for our operations. Paper, which is one of our primary waste streams, is discussed in this report.</li> </ul>				

INDICATOR	REPORTING Status	SOURCE
GRI 401: EMPL	OYMENT (2016)	
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>ESG Letter From Our Chairman and CEO (p. 2)</li> <li>ESG Investing in Our Employees (p. 16-20)</li> <li>ESG Introduction (p. 5)</li> <li>ESG 2018 ESG Report Appendix: GRI Index (p. 2-3)</li> <li>careers.jpmorgan.com</li> </ul>
401-2	۲	ESG Investing in Our Employees (p. 16-20)
GRI 404: TRAII	NING AND EDUCA	TION (2016)
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>ESG Letter From Our Chairman and CEO (p. 2)</li> <li>ESG Investing in Our Employees (p. 16-20)</li> <li>ESG Introduction (p. 5)</li> <li>GRI 2018 ESG Report Appendix: GRI Index (p. 2-3)</li> </ul>
404-3	۲	DB How We Do Business – The Report (p. 21)
GRI 405: DIVER	RSITY AND EQUA	L OPPORTUNITY (2016)
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Code of Conduct</li> <li>Est Letter From Our Chairman and CEO (p. 2)</li> <li>Investing in Our Employees (p. 16-20)</li> <li>Introduction (p. 5)</li> <li>2018 ESG Report Appendix: GRI Index (p. 2-3)</li> <li>Diversity and Inclusion</li> </ul>
405-1	۲	<ul> <li>ESG Investing in Our Employees (p. 16-20)</li> <li>Diversity and Inclusion</li> <li>PS 2019 Proxy Statement (p. 10)</li> <li>Note: The majority of our workforce is based in the U.S. We provide a diversity and role breakdown of our employees on our website.</li> </ul>
405-2		ESG Investing in Our Employees (p. 18)
GRI 406: NON-	DISCRIMINATION	(2016)
103-1, 103-2, 103-3 <sup>3</sup>	۲	Code of Conduct         ESG       Letter From Our Chairman and CEO (p. 2)         ESG       Investing in Our Employees (p. 16-20)         ESG       Introduction (p. 5)         GRI       2018       ESG Report Appendix: GRI Index (p. 2-3)         Imm       Diversity and Inclusion         IRR       Human Rights
GRI 412: HUMA	N RIGHTS ASSES	SMENT (2016)
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Environmental and Social Policy Framework</li> <li>Advancing Sustainability (p. 27)</li> <li>Introduction (p. 5)</li> <li>2018 ESG Report Appendix: GRI Index (p. 2-3)</li> <li>HR Human Rights</li> <li>Supplier Code of Conduct</li> </ul>
412-3	۲	ESG Advancing Sustainability (p. 27)

<sup>3</sup> We regularly evaluate our management of ESG topics and other key business topics as part of our business performance review processes. We make adjustments to management approaches as needed based on these evaluations.

INDICATOR	REPORTING Status	SOURCE						
GRI 413: LOCAL	GRI 413: LOCAL COMMUNITIES (2016)							
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Coc Code of Conduct</li> <li>CR Corporate Responsibility Report (April 2019)</li> <li>Environmental and Social Policy Framework</li> <li>Letter From Our Chairman and CEO (p. 2)</li> <li>SG Supporting Our Communities (p. 21-24)</li> <li>Introduction (p. 5)</li> <li>2018 ESG Report Appendix: GRI Index (p. 2-3)</li> </ul>						
413-1	۲	Note: Our Corporate Responsibility Report (April 2019) describes the relevant aspects of JPMorgan Chase's community engagement, assessment, and development programs.						
FS14	۲	CR <u>Corporate Responsibility Report (April 2019)</u> (p. 4-30) ESG Serving Our Customers (p. 15)						
GRI 415: PUBLI	C POLICY (2016)							
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>ESG Letter From Our Chairman and CEO (p. 2)</li> <li>ESG Promoting Sound Governance (p. 11)</li> <li>ESG Introduction (p. 5)</li> <li>EXI 2018 ESG Report Appendix: GRI Index (p. 2-3)</li> <li>Policy Engagement and Political Participation</li> </ul>						
415-1	۲	www Policy Engagement and Political Participation						
FINANCIAL SER	VICES SECTOR S	UPPLEMENT (2008)						
PRODUCT POR	<b>TFOLIO</b>							
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Environmental and Social Policy Framework</li> <li>Letter From Our Chairman and CEO (p. 2)</li> <li>Advancing Sustainability (p. 25-27)</li> <li>Introduction (p. 5)</li> <li>2018 ESG Report Appendix: GRI Index (p. 2-3)</li> <li>HR Human Rights</li> </ul>						
FS7		CR Corporate Responsibility Report (April 2019)						
FS8	۲	ESG Advancing Sustainable Finance (p. 26-27)						
AUDIT	·							
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Environmental and Social Policy Framework</li> <li>Letter From Our Chairman and CEO (p. 2)</li> <li>Advancing Sustainability (p. 25-27)</li> <li>Introduction (p. 5)</li> <li>2018 ESG Report Appendix: GRI Index (p. 2-3)</li> </ul>						
FS-Audit	۲	Environmental and Social Policy Framework           Ese Advancing Sustainability (p. 25-27)						

INDICATOR	REPORTING Status	SOURCE						
FINANCIAL SER	VICES SECTOR S	UPPLEMENT						
ACTIVE OWNERSHIP								
103-1, 103-2, 103-3 <sup>3</sup>	۲	<ul> <li>Proxy Information</li> <li>Introduction (p. 5)</li> <li>2018 ESG Report Appendix: GRI Index (p. 2-3)</li> </ul>						
F511	۲	ESS Environmental au ESS Advancing Susta Transactions Subjec Region and Sector, J	nd Social inability <b>:t to Det</b> a	Policy Framework (p. 27) illed Due Diligence	e by			
		By Region North America	52%	Asia Pacific	15%			
		Europe, Middle East & Africa	27%	Latin America	7%			
		By Sector Energy	47%	Infrastructure	5%			
		Other Basic Resources	23% 13%	Chemical Agriculture	3% 2%			
		Real Estate Note: Basic Resources ir			1% avy			
GRI 416: MARK	ETING AND LAB	Manufacturing; Energy i ELING (2016)	ncludes Oi	l & Gas and Power				
103-2, 103-3 <sup>3</sup>	۲	<ul> <li>ESG Introduction (p. 5)</li> <li>ESG Serving Our Customers (p. 14)</li> <li>GRI 2018 ESG Report Appendix: GRI Index (p. 2-3)</li> <li>Note: Fair and transparent communications is the key marketing communications topic for JPMorgan Chase, which we discuss in the "Serving Our Customers" chapter of this report.</li> </ul>						
GRI 418: CUSTO	)MER PRIVACY (	2016)						
103-1, 103-2, 103-3 <sup>3</sup>	۲	Coc Code of Conduct DB How We Do Busin ESG Promoting Source ESG Serving Our Cust ESG Introduction (p. GRI 2018 ESG Repor WW Chase – Privacy WW J.P. Morgan – Pr	d Govern comers (p 5) t Appenc Notice	ance (p. 11) p. 14) lix: GRI Index (p. 2	<u>-3)</u>			
418-1	۲	Note: JPMorgan Chase follows U.S. and global laws regarding reporting breaches of customer data, including notices to individuals, regulators and other entities. In addition, JPMorgan Chase provides information regarding risks related to cyber in its SEC filings.						
GRI 419: SOCIO	ECONOMIC COM	PLIANCE (2016)						
103-1, 103-2, 103-3 <sup>3</sup>	۲	CoC       Code of Conduct         ESG       Promoting Sound Governance (p. 8-11)         ESG       Introduction (p. 5)         GRI       2018       ESG Report Appendix: GRI Index (p. 2-3)						
419-1	۲	AR 2018 Annual Re	port (p. 2	278-281)				

<sup>3</sup> We regularly evaluate our management of ESG topics and other key business topics as part of our business performance review processes. We make adjustments to management approaches as needed based on these evaluations.