

Rt. Hon. Tony Blair

Chairman of the Council
Former Prime Minister of Great Britain and Northern Ireland
London, United Kingdom

The Hon. Robert M. Gates

Vice Chairman of the Council
Partner, Rice, Hadley, Gates & Manuel LLC
Washington, District of Columbia

Bernard Arnault

Chairman and Chief Executive Officer
LVMH Moët Hennessy – Louis Vuitton
Paris, France

Herman Gref

Chief Executive Officer, Chairman of the Executive Board
Sberbank
Moscow, Russia

Paul Bulcke

Chairman of the Board of Directors
Nestlé S.A.
Vevey, Switzerland

The Hon. Carla A. Hills

Chairman and Chief Executive Officer
Hills & Company International Consultants
Washington, District of Columbia

Jamie Dimon*

Chairman and Chief Executive Officer
JPMorgan Chase & Co.
New York, New York

The Hon. John Howard OM AC

Former Prime Minister of Australia
Sydney, Australia

John Elkann

Chairman and Chief Executive Officer
EXOR N.V.
Turin, Italy

Joe Kaeser

President and Chief Executive Officer
Siemens AG
Munich, Germany

Ignacio S. Galán

Chairman and Chief Executive Officer
Iberdrola, S.A.
Madrid, Spain

The Hon. Henry A. Kissinger

Chairman
Kissinger Associates, Inc.
New York, New York

Armando Garza Sada

Chairman of the Board
ALFA, S.A.B. of C.V.
San Pedro Garza García, Mexico

Jorge Paulo Lemann

Director
The Kraft Heinz Company
Pittsburgh, Pennsylvania

Alex Gorsky

Chairman and Chief Executive Officer
Johnson & Johnson
New Brunswick, New Jersey

Nancy McKinstry

Chief Executive Officer and Chairman of the Executive Board
Wolters Kluwer
Alphen aan den Rijn, The Netherlands

* *Ex-Officio*

Amin H. Nasser
President and Chief Executive Officer
Saudi Aramco
Dhahran, Saudi Arabia

The Hon. Condoleezza Rice
Partner
Rice, Hadley, Gates & Manuel LLC
Stanford, California

Paolo Rocca
Chairman and Chief Executive Officer
Tenaris
Buenos Aires, Argentina

Nassef Sawiris
Chief Executive Officer
OCI N.V.
London, United Kingdom

Ratan Naval Tata
Chairman Emeritus
Tata Sons Ltd
Mumbai, India

Joseph C. Tsai
Executive Vice Chairman
Alibaba Group
Hong Kong, China

The Hon. Tung Chee Hwa GBM
Vice Chairman
National Committee of the Chinese People's Political
Consultative Conference
Hong Kong, China

Masahiko Uotani
President and Group Chief Executive Officer
Shiseido Co., Ltd.
Tokyo, Japan

Cees J.A. van Lede
Former Chairman and Chief Executive Officer,
Board of Management
AkzoNobel
Amsterdam, The Netherlands

Jaime Augusto Zobel de Ayala
Chairman and Chief Executive Officer
Ayala Corporation
Makati City, Philippines